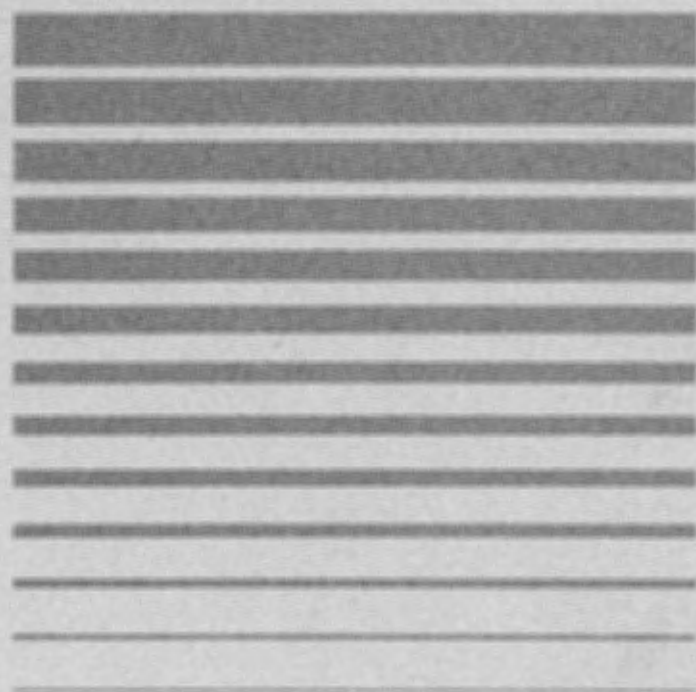




Stawell District Hospital



1993 - 1994
A N N U A L
R E P O R T

Hospital Profile

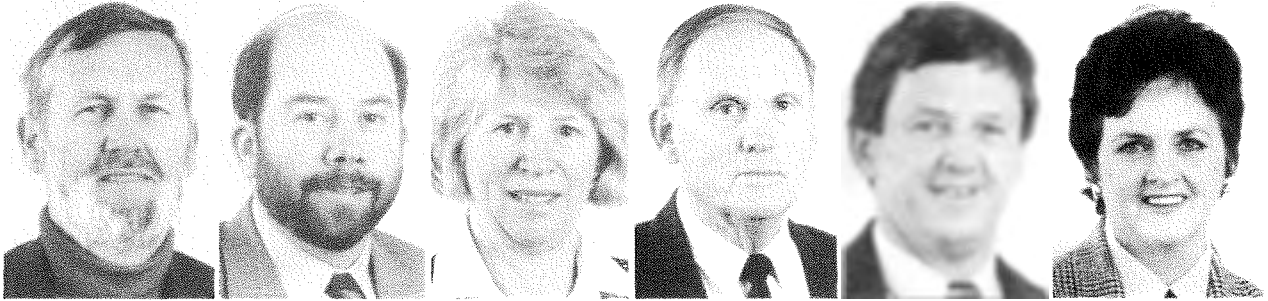
Hospital Name	:	Stawell District Hospital																
Address	:	Sloane Street, Stawell 3380 Victoria																
Phone	:	053 582255																
Facsimile	:	053 583553																
President	:	Mrs. J.M. Brilliant																
Chief Executive	:	Mr. M.B. Delahunty																
Minister For Health (Vic)	:	The Honourable Marie Tehan M.L.C.																
Originally Established	:	Pleasant Creek : February 1859 Relocated to Sloane Street : June 1934																
Approved Operating Budget	:	\$6.1m																
Accreditation Status	:	Fully Accredited to February 1996																
Employees	:	<table><tr><td><i>Males</i></td><td>:</td><td>Full Time</td><td>14</td></tr><tr><td></td><td></td><td>Part Time</td><td>11</td></tr><tr><td><i>Females</i></td><td>:</td><td>Full Time</td><td>46</td></tr><tr><td></td><td></td><td>Part Time</td><td>119</td></tr></table>	<i>Males</i>	:	Full Time	14			Part Time	11	<i>Females</i>	:	Full Time	46			Part Time	119
<i>Males</i>	:	Full Time	14															
		Part Time	11															
<i>Females</i>	:	Full Time	46															
		Part Time	119															
Approved Beds	:	<table><tr><td><i>Hospital</i></td><td>:</td><td>40</td></tr><tr><td><i>Nursing Home</i></td><td>:</td><td>30</td></tr></table>	<i>Hospital</i>	:	40	<i>Nursing Home</i>	:	30										
<i>Hospital</i>	:	40																
<i>Nursing Home</i>	:	30																

Functions of the Board of Management

- To direct the affairs of the Hospital.
- To ensure the services provided by the Hospital comply with the requirements of the Health Services Act 1988 and objects of the Hospital.

Health Services Act 1988

- The Hospital does not administer any Acts. The Health Services Act 1988 is the vehicle by which Hospitals are incorporated and prescribes the manner in which they are regulated.



Dr. Andrew Cunningham Mr. Gary Thomas Mrs. Janet Witham Dr. Norman Castle Mr. Neville Dunn Mrs. Meg Blake

BOARD OF MANAGEMENT



This report is presented to you with the compliments
of the
President and Committee
of the
STAWELL DISTRICT HOSPITAL
in appreciation of your support and interest

OFFICE BEARERS 1993/94

PRESIDENT

Mrs. Joan Brilliant

VICE-PRESIDENTS

Mrs. Janet Witham & Dr. Norman Castle

TREASURER

Mr. Gary Thomas

BOARD OF MANAGEMENT

Mrs. M.I. Blake, Mrs. J.M. Brilliant, Dr. R.N. Castle, Dr. A.H. Cunningham, Mr. K.W. Dadswell,
Mr. N.S. Dunn, Mr. G.B. Fuller, Mr. J.D. McCracken, Mr. R.I. McMillan, Mr. M.D. Spencer, Mr.
G.J. Thomas, Mrs. J.H. Witham

EXECUTIVE STAFF

Chief Executive

Mr. M.B. Delahunty, B.Ec., A.A.S.A., CP.A., M.H.A., A.F.C.H.S.E., C.H.E.

NURSING DIRECTOR

Mr. K.B. Fowkes

R.N., B.A., Dip.N.Ed., G.Dip.H.S.Manag; Dip.Occ.Hlth&Safety; Ster.&Inf.Cont.Cert; W.S.Cert., F.R.C.N.A.

MEDICAL DIRECTOR

Dr. A. Wolff (*Consulting*)

Dr. N. Castle (*Sessional*)

AUDITOR

Auditor General

BANKERS

Australian and New Zealand Banking Group Ltd.

ARCHITECT

Balcombe Griffiths Pty. Ltd.



Mr. Murray Spencer Mr. Ken Dadswell Mrs. Joan Brilliant Mr. David McCracken Mr. Graham Fuller Mr. Reg McMillan

Mission Statement

- The aim of the Stawell District Hospital is to provide a wide range of appropriate and high quality health services.
- Such health services will be provided in a caring and personalised manner and will be responsive to the changing requirements for health care delivery.

VALUES

- Competent compassionate care
- Excellence in delivery of services
- Partnership in the workplace
- Responsible management of resources

CORPORATE PLAN ::::: HOSPITAL'S GOALS

Mission and Philosophy

Maintain the Hospital's commitment to:

- Providing high quality treatment and care to all patients and nursing home residents, respecting at all times their dignity, privacy and individual needs.
- Recognising the valuable contribution by our staff to the successful functioning of the Hospital by providing a supportive, challenging and pleasant employment environment.

Enhancement of Services

Position the Hospital to expand those services where it is considered to have strategic advantage and to actively explore opportunities to establish new services.

Community Focus

Continue to actively pursue opportunities to strengthen the Hospital's role in the delivery of community health services.

Management of Resources

Further enhance the efficient and effective use of the Hospital's human, financial and physical resources.

Report of The Board of Management

135TH ANNUAL REPORT

As President it is my pleasure on behalf of the Board of Management to present the 135th Annual Report and Financial Statements for the year ended June 30, 1994. In last years report I commented that the introduction of Casemix funding from July 1, 1993 was the most radical change in the history of funding public hospitals. The funding system implemented was very different and it required a new method of monitoring performance however, I am pleased to report this hospital for a number of reasons faired exceptionally well.

Case Mix Funding

Prior to July 1, 1993 hospitals were funded on an historical basis which largely ignored the services they provided. From July 1 hospitals were funded for outputs rather than inputs based on a formula developed by the Department of Health and Community Services. The careful planning for this eventuation paid off with the hospitals cost structure's, efficient ward design and large range of medical and surgical services offered allowing this hospital to effectively operate under casemix.

Board of Management

The Minister For Health re-appointed Mr. K. Dadswell, Dr. A. Cunningham, Mr. R. McMillan and Mr. G. Thomas for a three (3) year term ending October 31, 1996. I thank all these Board Members for their willingness to freely give of their time to contribute to the management of the hospital and in particular thank Mr. Thomas for accepting the Boards Honorary Treasury position.

Staff

During the year four (4) senior staff members resigned from their positions : Mrs. J. Kayler-Thomson, Mrs. D. Simmons, Mrs. S. Gunnell and Mr. S. Rickard. We thank these staff for their significant contribution and extend best wishes to them and all staff who left this hospital during the year. We congratulate Mrs. P. MacKay on her appointment to the position of UNM Castle Wing replacing Mrs. Kayler-Thomson in this very demanding and busy medical ward of twenty-four (24) beds.

New Concept Nursing Home

It is pleasing to report that contracts have been signed for the building of a new thirty bed nursing home in Sloane Street formerly occupied by the Croquet club. There were four main reasons why the Board of Management have considered this project a priority over the past three years:

1. Reduced Annual Government Grants

To comply with CAM:SAM funding levels from 1/ 7/94 the existing nursing home funding level has been reduced by 24% since 1991/92.

2. Increased Number of Nursing Beds

Whilst the new building does not increase the number of available nursing home beds the new site has sufficient space to allow another ten (10) beds to be built when government approval is received.

3. New Service

Of the thirty beds in the new building, six have been specially designed to accommodate six psychogeriatric residents. The government will provide an additional \$200,000 per annum to service the special needs of these residents and a \$1.2m

grant to assist with the cost of the new building.

4. Congestion of Existing Hospital Campus

When the nursing home is transferred to the Croquet Club site it will significantly reduce congestion on the hospital campus. We look forward to commissioning and formally opening the new building in May 1995.

Corporate Planning

Given the dramatic and rapid change in the way hospitals are funded and the need to increasingly plan for the future the Board resolved to formally develop a Corporate Plan. This evolving process commenced in June 1993 and is expected to be finalised in late 1994. This process involved a number of Board Workshops and required all Departments to critically review how they provide their services and to identify opportunities for expansion. The process has been a demanding one but one that was necessary to ensure this hospital positions itself to better meet the expectations of the community it serves and the requirements of government.

Medical Staff

The Board was delighted that a number of addition medical appointments occurred during the year, namely : Dr. M. Connellan (*Locum*), Dr. J. Little (*Psychiatrist*), Mr. P. Thomson (*ENT Specialist*). The Board is extremely grateful to Mr. Thomson for providing an Ear, Nose and Throat service since February 1994. His services are in keen demand and filling a void identified by the medical staff. Previously patients were referred to larger centres for treatment adding to the waiting lists at those centres. The

community is extremely fortunate to have Mr. Thomson visit monthly and trust that arrangement continues for the foreseeable future. To all the Medical Staff the Board records its thanks to them for the quality care they provide to their patients and their willingness to work with the hospital in balancing the competing demands of quality of patient care and reduced funding levels.

Finance

The hospitals total cash payments for 1993/94 was \$450,000 less than the previous year representing a 7.0% reduction. The biggest reduction was in the area of salaries and wages which reduced by \$200,000. A reduction of this magnitude required every area to be critically reviewed and to identify areas where services could be maintained with reduced staffing levels. Despite these significant reductions, which has seen the hospitals "Effective Full time" (EFT) staff numbers reduce from 133 in 1990/91 to 116 in 1993/94 the hospital increased patient throughput by 2% to 2,183. Outpatient attendances also increased by 1,210 to 23,363. Other significant statistics that are worthy of highlighting include:

- Average length of stay for each admission reduced from 5.1 days to 4.9 days.
- Number of births increased from 120 to 130.
- Major theatre cases remained steady at 910.
- Same day patients increased by 4% to 555.
- The thirty bed nursing home achieved an outstanding 99.8% occupancy level.

The fact that the organisation was able to achieve these outstanding results, within significantly reduced funding levels and still achieve a small

cash surplus is an outstanding achievement.

All staff are to be commended for the efficient manner in which they utilise available resources and is why this hospital is considered by the Department of Health and Community Services to be a benchmark hospital.

A detailed report of the total agency's financial and statistical data is provided later in this report.

Quality Assurance

The Board with the support of all staff including the Medical Staff have closely monitored the quality of care we are able to provide. The Quality Assurance/Standards Sub-Committee of the Board meet bi-monthly to receive quality assurance reports, reports on clinical indicator programme, peer review, patient discharge questionnaires etc. This committee also thoroughly investigates all issues arising when the occasional letter of complaint is received. Late in the financial year under review the committee discussed the need to extend the quality assurance programme to develop a Total Quality Improvement Programme into the hospital which will be an objective for the coming year.

New Equipment

The Board were again able to fund the purchase of equipment valued in excess of \$200,000 during the financial year under review. The Board place a very high priority on this programme to ensure staff are provided with modern reliable equipment and to ensure the hospital keeps pace with technological improvements. Some of the major items of equipment purchased during the year included:

Crimp Sealer	\$3,895
Syringe Pump	3,800
Insulflator	10,000

E.C.G.	16,365
E.C.G. Recorder	5,500
Fluid Warming Cabinet	1,220
Nursing Home Computer	2,555
Foetal Monitor	14,600
Fax Machine	2,020
Sound Proof Booth	18,800
Audiology Equipment	4,200
Theatre Head Set	3,450
Tilting Kettle	8,320
Glass Front Refrigerator	3,200
Coolroom Waste Storage	4,700
Bio Chemistry Analyser	80,000

A number of these items were purchased with the assistance of the Hospital Auxiliaries and general donations to the hospital.

Conclusion

The Board wishes to record its thanks to the many individuals and groups who significantly contribute to the continued advancement of this hospital. Especially the Ladies Auxiliary and the Y-Zetts who continually organise innovative functions to raise money for the benefit of the hospital. Our Regional Director Mr. Ron Tiffen and his support staff for the advice and assistance they have freely provided, numerous community groups, individuals and emergency services, all who have significantly supported this hospital we extend our sincere thanks.

I wish to record my thanks to my fellow Board Members for their contribution in formulating policies and their willingness to dedicate an increasing amount of their time and effort in managing our hospital.

Finally I would like to thank all staff, regardless of their role for their contribution to the success and effectiveness of the organisation. On behalf of the Board of Management.

(Mrs) Joan Brilliant
President

Report of Operations

Public hospitals are now required to present their annual reports in uniformity with the Annual Reporting Act 1983 and in accordance with the Annual Reporting (*Contributed Income Sector*) Regulations 1988 as amended. The financial statements detailed later in this report are the minimum level of detail to publish to comply with the regulations. Following is additional detail relating to statistical and financial data.

Activity Statistics

	1990/91	1991/92	1992/93	1993/94
Accommodation-Available Beds	40	40	40	40
Patients Treated in Hospital				
Public-No Charge	1,561	1,491	1,621	1,655
Nursing Home Type	11	9	4	12
Private/Third Party	464	544	500	486
Total Patients Treated	2,036	2,044	2,125	2,153
Total Patient Days in Hospital				
Public-No Charge	7,752	8,298	8,371	7,518
Nursing Home Type	928	389	156	482
Private/Third Party	2,559	3,049	2,300	2,559
Total Patient Bed Days	11,239	11,736	10,827	10,559
Daily Average of Occupied Beds	30.8	32.1	29.66	28.93
% Occupancy	77.0	80.2	74.15	72.32
Average Length of Stay (Days)	5.5	5.7	5.1	4.9
Babies Born	147	128	120	130
Operations	641	701	900	910
Patient Mix (Hospital Bed Days)				
Public No-Charge %	77.2	74.0	78.7	75.8
Private/Third Party%	22.8	26.0	21.3	24.2
Nursing Home				
Bed Days	10,886	10,926	10,701	10,933
Daily Average Occupied Beds	29.83	29.93	29.31	29.9
Outpatient Services				
Number of Attendances				
Casualty	3,303	3,113	3,045	899
Occupational Therapy	2,978	3,171	2,869	3,393
Physiotherapy	4,789	5,690	4,927	5,296
Podiatry	1,978	2,429	2,007	2,609
Pathology	6,279	6,084	6,498	6,528
Radiology	3,171	3,201	3,183	3,345
Day Centre	3,429	4,321	3,420	4,205
Social Welfare	1,706	1,141	1,055	1,007
Speech Therapy	--	60	182	227
Dental	--	--	506	--
Total Outpatient Attendances	27,634	29,210	27,692	27,509
District Nursing				
Persons Visited	815	986	970	974
Number of Visits	12,293	14,489	14,571	16,394
Catering				
Patient Meals	77,438	80,452	70,881	72,333
Staff Meals	8,115	9,607	9,803	10,720
Meals on Wheels	4,303	3,929	2,603	2,701
Total Meals Served	89,856	93,988	83,287	85,754
Patients Treated by Category				
Same Day			535	555
More than One Day Stay				
Medical/Surgical			1,466	1,456
Obstetrics			120	130
Nursing Home Type			4	12
			2,125	2,153

CASEMIX DATA	1993/94
Total Weighted Inlier Equivalent Separations	1,891
Average Inlier Equivalent DRG Weight	0.9426
Cost per DRG Weighted Admitted Patients	\$2,300

UNIT COSTS	1989/90 \$	1990/91 \$	1991/92 \$	1992/93 \$	1993/94 \$
Hospital Av. Daily Bed Cost					
Inpatient	301.40	345.23	339.23	363.06	412.00
Hospital Av. Cost					
Inpatient Treated	1,669.70	1,905.70	1,948.04	1,849.02	2,020.60
Nursing Home Av. Daily Bed Cost					
Inpatient	127.90	107.32	123.93	118.86	105.80
Nursing Home Av. Cost					
Inpatient Treated	24,238.60	22,043.40	24,117.86	21,198.90	20,767.82
Av. Cost Outpatient Attendance	20.25	36.48	39.40	44.18	48.90
Av. Cost Day Centre Attendance	26.90	27.36	27.24	35.30	24.95
Av. Cost per District Nurse Visit	12.90	16.03	11.50	12.94	10.84
Av. Cost per Meal	5.50	7.35	8.46	8.96	6.56
Meals on Wheels	2.95	3.40	3.40	3.40	3.40

Staffing Levels

The comparison between staffing levels by classification for the year under review and the previous two years is as follows:

	Paid EFT* 1991/92	Paid EFT* 1992/93	Paid EFT* 1993/94
Nursing	63.4	61.1	61.7
Administration and Clerical	12.5	12.5	13.0
Medical Support	10.3	10.0	10.2
Hotel and Allied	40.2	35.3	30.0
Medical	0.1	0.1	--
	126.5	119.0	114.9

Statistic Summary of Work Accidents and Costs

Employment Code	1992/93		1993/94	
	Claims	Costs	Claims	Costs
Hygiene	1	1,595	1	1,648
Nursing	4	4,487	2	9,072
Maintenance	--	--	1	54
Allied Health			1	30
	5	6,082	5	10,804

Pecuniary Interests

Members of the Board of Management are required under the Hospital By-Laws to declare their pecuniary interest in any matter that may be discussed by the Board or Board Sub-Committees.

Freedom of Information Part II Publications Statement

Introduction

This statement is prepared to meet the reporting requirements stated in the:

- ◆ Freedom of Information Act 1982
- ◆ Freedom of Information Amendment Bill 1993

Reference in some instances is made to other sections of the 1994 Annual Report for statements required in this Part II Publications Statement.

Two requests for access to Hospital documents were received during 1994 under the Freedom of Information Act 1982.

1. Organisation and Functions

a. Organisation and Functions

Refer introduction section under Hospital Profile, and History, Board of Management, and Statement of Philosophy.

b. Consultative Arrangements

The Board of Management may appoint, from among its members and other persons, Advisory Committees for the purpose of advising the Board on particular matters.

Such Committees have no executive authority but consider and research all matters referred to them by the Board and report their findings and recommendations to the Board. Additionally these Committees are required to initiate and communicate to the Board such ideas and advice as they consider appropriate.

In the terms of the Health Services Act 1988, the

Hospital is required to obtain the approval of the Department of Health and Community Services before entering into any agreement involving or likely to involve expenditure on a capital project exceeding in value \$100,000.

In the terms of the Health Services Act, the Hospital is required to comply with any direction given in writing by the Department of Health and Community Services for the purpose of carrying out its functions, powers and duties in relation to all or any of the following matters:-

a) The purposes which the scheduled hospital should serve or refrain from serving those to which it should give priority;

b) The manner and extent to which it should provide training for persons engaged or intending to engage in health care;

c) The number and type of persons which it should employ or from whom it should obtain services and their conditions of employment or service;

d) The number and type of patients it should treat;

e) The facilities which it should employ or should refrain from employing;

f) The extent to which and the conditions on which it should make use of facilities or services provided by another scheduled hospital or should allow another scheduled hospital to make use of its facilities or services;

g) The manner in which, and extent to which, the admission of patients and patient care and treatment should be co-ordinated between scheduled hospitals or between scheduled hospitals and other institutions;

h) The accounts and records which should be kept and the returns and other information which should be supplied to the Commission;

l) The inspection of its facilities and its accounts and records by the Commission;

j) The preparation of financial budgets and forecasts; and

k) Action to be taken or avoided to enable the State to comply with the terms of any agreement made between it and the Commonwealth of Australia or any other state.

The Health Services Act prescribes the terms of appointment of the members of the Board of Management of the Hospital and provides that where a vacancy occurs or is about to occur in the office of a member not being a member who is eligible and available for re-appointment, the Board may submit to the Minister of Health the name of a person eligible to fill the vacancy.

Where such a vacancy occurs, the Governor in Council may:-

a) if the person who held that office immediately before the vacancy occurred is eligible for re-appointment, appoint that person;

b) where the name of a person has been submitted by the Board, appoint on the recommendation of the Minister of Health, that person; or

c) appoint any other person to fill the vacancy.

2. Categories of Documents

Description of Record Keeping Systems

1. The Board of Management and the Chief Executive maintain a register for all correspondence and matters dealt with.

2. Agendas, supporting documentation and minutes of

Board of Management proceedings, meetings of Advisory Committees to the Board and minutes or action statements of other Committees functioning within individual services are held by the hospital.

3. Title documents attesting ownership or use of real property, other security documents and contracts are evidenced by the Hospital's copy of the legally drawn and executed instrument, supported by appropriate documentation, e.g. building plans and specifications.

4. A Central Medical Record is kept for all inpatients. Outpatient services are maintained in departmental record systems.

5. The Personnel Department keeps records of the employment history of all employees.

All of the above documented information is held on the Hospital premises.

The information is retained according to the appropriate disposal schedule.

3. F.O.I. Arrangements

Access

Requests for access to written information kept by Stawell District Hospital should be made in writing to:

The Chief Executive Officer,
Stawell District Hospital,
Sloane Street,
STAWELL, Vic., 3380

Requests to access documented information require a F.O.I. Request Form to be completed by the applicant (and consent authorization of the person involved if applicant is a third party).

Once the F.O.I. Request Form has been received, the applicant will be advised that the application will be processed and, in normal circumstances, they will be

advised of the outcome within 14 days.

The applicant will be informed whether or not the documents sought are available and if so, whether access to all or part of the documents is granted. If deletions of some of the documents or parts of documents are proposed, the sub-sections of the Act under which those deletions are claimed will be quoted. Charges payable by the applicant, before access to the documents is given, will be included in this letter. The Agency will reply within 45 days.

For all requests, evidence of identity will be required at the time of giving access to the documents sought.

Where access to documents is granted for the purpose of inspecting them on Hospital premises, arrangements will be made for this to be done under the supervision of an officer of the Hospital. In the case of viewing a personal medical record a medical practitioner will be available, where possible, to assist with interpretations.

Identification of Documents

Requests for access to records under FOI must contain sufficient detail concerning the record to enable the FOI

officer to identify the material required. Information about the subject and the approximate date of the document sought should be indicated as precisely as possible.

Charges

Charges for access to information will be levied strictly in accordance with the Freedom of Information (Access Charges) Regulations 1983 amended on 8th June, 1993. (Charges will cover costs incurred for the time spent in conducting a routine search for documents, the cost of supervising the inspection of a document and the cost of supplying copies of a document and an application fee).

4. Publicity Services

Publications

Stawell District Hospital Annual Report.

5. Report Literature

Reports Produced Since 1st July 1993

NIL

Hospital Fees

The Hospital charges fees in accordance with the Department of Health and Community Services Victoria directives.

Consultants Engaged and Their Cost

The following Consultants were engaged:

McMillan Shakespeare Group \$ 5,440
 Architect: Balcombe Griffiths Pty. Ltd. \$ 77,119

Public Authorities Equal Employment Opportunity Act 1990

The Stawell District Hospital has an ongoing commitment to eliminate discrimination and inefficient work practices, and to promote Equal Employment Opportunities in its workplace in accordance with the Public Authorities (Equal Employment Opportunity) Act of 1990.

Responsibility for the Equal Employment Opportunity programmes has been conferred upon the Pay Officer.

Staffing Profile

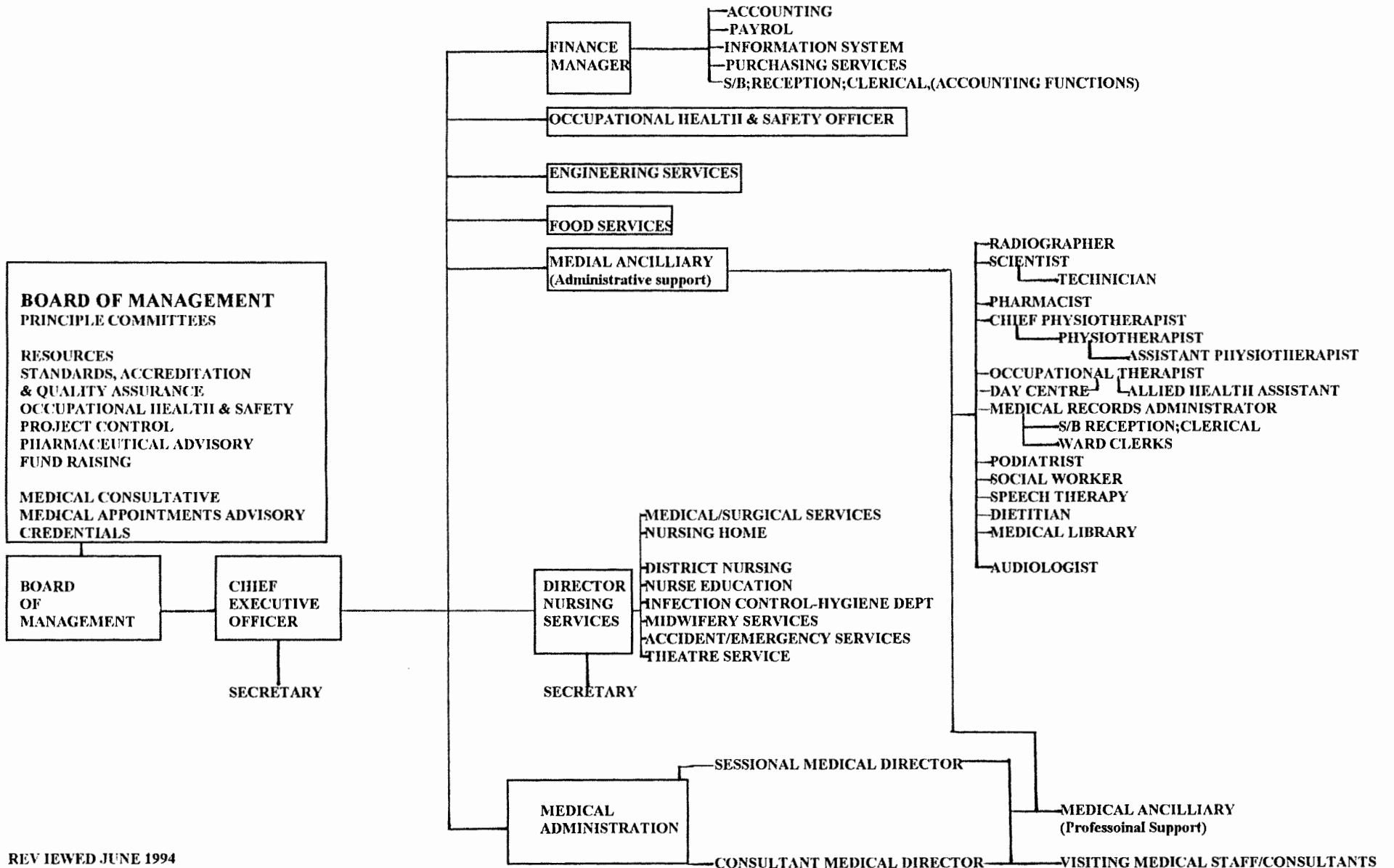
	Adminis- tration	Nursing	Hotel/ Allied	Med/ Support
Males	7	4	10	4
Female s	11	108	35	11
Total	18	112	45	15

**Michael B. Delahunty
 Chief Executive**



*Pam Mackay RN, UNM - Castle Wing, Dr. Norman Castle.
 Background: Hygiene Staff, Carol Christian, Heather Buckingham.*

STAWELL DISTRICT HOSPITAL ORGANISATIONAL CHART



9

Nursing Administration

Work continued this year to reach the productivity levels intrinsic in the Casemix funding formula. Happily, the Nursing Division was able to complete the year within budget. I wish to record my thanks to all nursing staff for their efforts, and suggestions as to how practices and staffing levels could be "streamlined".

The Operating Theatre and District Nursing have experienced continued increases in activity, while demand for ward nursing services has remained fairly constant.

Staffing has remained very stable, with low levels of sick leave and workcover costs. Mrs. Jan Kayler-Thomson (*UNM - Castle Wing*) resigned in May to move from the area. Jan's contribution to the development of quality care in

castle Ward has been enormous over the years and should not go unrecognised. Ms. Pam MacKay was appointed as *UNM - Castle Wing*, and brings many valuable strengths to this position, which are already appreciated.

Because of new Codes of Practice for Sterilising Departments it was thought beneficial to appoint a Central Sterilising Department Charge Nurse, for the first time. Ms. Chris Shorten was appointed as *UNM (Anaesthetics and CSSD)*, and is already making a substantial impact on CSSD systems and redesign.

Mrs. Julia Meek, Deputy Nursing Director, has accepted the responsibilities of Patient Services Manager; a new position fostering and co-ordinating quality improvement, accreditation

and development of systems for Acute Care.

The Nursing Home has reached the necessary contracted staffing levels, and is now operating under the CAM funding formula. That this has been achieved without sacrificing quality is a credit to Lorna Carey (*UNM*) and her Nursing Home Team.

The Hospital Auxiliaries have again surpassed themselves in providing us with the latest equipment. This includes Foetal Monitoring, Stress Cycle Ergometer and other items.

I wish to thank all Nursing Staff for their efforts, Medical Officers and Department Heads for their valued co-operation.

Bruce Fowkes
Nursing Director



Julia Meek - Deputy Director of Nursing, Mrs. Noelene McDonald - Y-Zetts President, Mr. Max Hull and Dr. Gary O'Brien.

Visiting Medical Officers

Stawell can be proud of its hospital which continues to progress satisfactorily in these tough economic times, where many similar sized hospitals are struggling. Our already well equipped hospital is keeping pace with recent advances and in fact expanding. This is in no small way due to the support of hospital and local support groups, with their unending fundraising activities. Another significant reason for our continued progress is the attraction of many specialists to the hospital. These perform an ever increasing range of specialist services, which are important in the new concept of DRG funding. New visiting specialists in the past year include Mr. Peter Thomson (ENT Surgeon) and Dr's David

McKnight and Michael Toohey (Ophthalmologists).

Theatre services have also expanded, with the acquisition of laparoscopic surgery equipment, as well as the other new services associated with our Visiting Consultants.

Various other important equipment purchases have been made including an electronic heart monitor for labour ward and patient controlled analgesic pumps for post-operative pain control.

We are continually grateful to the nursing and administrative staff for their co-operation which ensures a smoother running of the hospital. The V.M.O.'s continue to be involved in nursing continuing

education, as well as meeting monthly for peer review and updating of our own clinical skills (supplemented by their post graduate educational events).

We are soon to farewell Dr. Michael Gregg and thank you to him for his dedicated service to the hospital over the past nine years. It is anticipated that three new Doctors will join our group this year.

As a group, we will continue to endeavour to maximise the hospital's potential, and with the mutual support of the other departments, look forward to an exciting future for our hospital.

Dr. Gary O'Brien
Chairman : V.M.O. Group

Visiting Medical Officers

Dr. R.N. Castle, M.B., B.S.
Dr. M.J. Connellan, M.B., B.S., D.R.A.C.O.G.
Dr. A.H. Cunningham, M.B., B.S., Dip. Obst., R.C.O.G.
Dr. M. Gregg, M.B., B.S.
Dr. W. Lax, M.B., B.S.
Dr. G.M. O'Brien, M.B., B.S., Dip. R.A.C.O.G.
Mr. R.B. Warne, M.B., B.S., F.R.A.C.S., F.R.C.S.(Eng.),
F.R.C.S.(Edin.)

Visiting Consulting Anaesthetist

Dr. S.D.
Giddy, M.B., Ch.B., F.F.A.R.A.C.S., D.A., D.Obst. R.C.O.G.

Visiting Consulting Geriatrician

Dr. J. Hurley, M.B., B.S., L.R.C.P., M.R.C.S., Dip. Obst. R.C.O.G.,
M.R.C.P.(UK)
Dr. M. Giles, M.B., B.S., M.R.C.P.(UK)
Dr. A. Vanderknyff, M.B., B.S., Dip. Geriatric Medicare(Melb)

Visiting Consulting Gynaecologist

Dr. E.T. Miller, M.B., B.S., F.R.A.C.O.G.

Visiting Consulting Ophthalmologist

Dr. D.G. McKnight, M.B., B.S., F.R.A.C.S., F.R.A.C.O.
Dr. S. Siebert, M.B., B.S., F.R.A.C.O., F.R.A.C.S.
Dr. M.G. Toohey, M.B., B.S., F.R.A.C.S., F.R.A.C.O.

Visiting Consulting Orthopaedic Surgeon

Mr. J. Nelson, M.B., B.S., F.R.A.C.S.
Mr. P. Kudelka, M.B., B.S., F.R.C.S., F.R.A.C.S.

Visiting Consulting Paediatrician

Dr. M. Brown, M.B., B.S., F.R.A.C.P.

Visiting Consulting Pathologists

Dr. C.M. Pilbeam, B.Med.Sc., M.B., B.S., Ph.D., F.R.C.P.A.
Dr. N.A. Roberts, M.B., B.S., M.R.C.Path., F.R.C.P.A.
Dr. P.J. Bedford, M.B., B.S., F.R.C.P.A.

Visiting Consulting Physicians

Dr. A.
Ambikapathy, M.B., Ch.B., D.T., M.&H., M.R.C.P., F.R.A.C.P.
Dr. J. Stickland, M.B., B.S., F.R.A.C.P.

Visiting Consulting Psychiatrist

Dr. T.B. Stephens, B.Sc., M.B.B.Chr., F.R.C.P., F.R.C.Psych.,
F.R.A.N.Z.C.P.
Dr. J. D. Little, M.B., Ch.B.

Visiting Consulting Oncologist and Haematologist

Dr. R. Bell, M.B., B.S., F.R.A.C.P., F.R.C.P.A.

Visiting Consulting Radiologist

Dr. R. House, M.B., B.S., Dip. Obst., R.C.O.G., M.R.A.C.R.
Dr. R. Wilkie, M.B., B.S., M.R.A.C.R., F.R.A.C.R.
Dr. J. Mullany, M.B., B.S., M.R.A.C.R.
Dr. I. Goy, M.B., B.S., F.R.A.C.R., F.R.A.C.P.
Dr. A. Firkin, M.B., B.S., F.R.A.C.R.

Visiting Consulting Urologist

Mr. R. McMullin, M.B., B.S., F.R.A.C.S.

Visiting Consulting Surgeon

Mr. D.E. Deutscher, B.Sc., M.B., B.S., F.R.A.C.S.

Visiting Consulting E.N.T. Specialist

Mr. P. Thomson, M.B., B.S., F.R.A.C.S.

Visiting Consulting Rheumatologist

Dr. K. Boyden, M.B., B.S., F.R.A.C.P.

Visiting Consulting Dental Staff

Dr. D.L. Lye, B.D.S., B.D.sc.
Dr. G.G. Robertson, B.D.S.
Dr. N. Smith, B.D.S.

Guest Speaker

Mr. Dean Phelan is Project Director of Epworth Hospital's \$70m building redevelopment and concurrently Director of Administrative Services and is a member of that hospital Executive and Board Committees. He is also a Director of the Service Industry Advisory Group which is a firm providing a wide range of information and advice to service organisations.

Prior to joining Epworth, he was employed as Group Personnel Manager, International for Elders IXL. Mr. Phelan has a number of high profile appointments including:

- Chairman of Health and Medical Services committee,

International Labour Organisation, Geneva, Switzerland.

- Chairman, Industrial Relations Committee of Private Hospitals Association of Victoria.
- Member, Management Advisory Committee, Mayfield Education Centre.

Mr. Phelan's qualifications include:

- Bachelor of Arts from University of Melbourne
- Graduate Diploma Applied Psychology (Swinburne)
- Master of Arts (Hons) University of Melbourne
- Advanced Management Programme, University of Melbourne

He is a regular keynote speaker at national and international forums. he is married to Janette and they have three children. We are indeed fortunate to have Mr. Phelan as our Guest Speaker and trust that he enjoys his visit to Stawell.



Medical Record Administrator

1993/94 will be remembered as the year Casemix Funding was introduced. This system determines 60% of the hospital's inpatient funding according to the type of medical condition and surgery performed.

Subsequently the improvement of the quality of information contained in the medical record for appropriate reimbursement for treatment provided, has been a major objective of the Department. Completion of discharge information required has also been targeted five days after discharge for prospective monthly funding.

These aims are being achieved through the support and invaluable assistance of the medical staff who have given time needed to ensure the record is complete.

Expansion of the hospital's computer information system with the purchase of a Casemix and Morbidity Data Programme allows analysis

and monitoring of services provided.

Admissions have continued in the previous years trends with an increase of fifty-three more patients than 1992/93. Likewise the computer billing areas has seen increases in the number of invoices raised for pathology and x-ray attendances.

Staff movements over the year have seen Carol Mullane into Physiotherapy reception and Darrelyn Gray to office reception. We also welcomed Connie Maddocks who commenced over the later months.

My thanks to Medical Records and Office Staff for meeting the challenges and changes during the year.

Carolyn Gellert
Medical Records Administrator

Comparison of Admissions by Postcode

Postcode Area	1993/94	1992/93
Stawell	1,764	1,743
Ararat	85	77
Campbells Bridge	78	67
Landsborough	40	41
Glenorchy	31	27
Marnoo	22	16
Rupanyup	3	4
Murtoa	7	3
Minyip	1	1
Warracknabeal	3	4
Horsham	11	8
Nhill	1	1
Maryborough	1	9
Avoca/Elmhurst	4	--
Dunnolly/Logan	2	--
Moonambel	12	6
Donald	2	--
Birchip/Watchen	1	1
Mortlake/Warrnambool	2	6
Portland	1	2
Hamilton/Willaura	1	2
Casterton/Dartmoor	2	1
Apsley	1	--
Lake Bolac	5	--
Ballarat	1	4
Beaufort	2	--
Other Victoria	35	47
South Australia	10	15
Western Australia	--	1
Queensland	1	--
New South Wales	2	4
A.C.T.	1	--

Pathology

There have been major changes in health care funding in Victoria, an immediate manifestation is the establishment of Business Units within the Stawell District Hospital. Pathology has been targeted as an area requiring improved efficiency in terms of total cost recovery. New organisational arrangements are being encouraged by the Health Department of Victoria, it is inevitable these arrangements would have an impact on Pathology services in the Grampians region. As part of the laboratory's business strategy, we sought to consolidate Pathology within the region by rationalising the services offered by Ararat and Stawell Hospitals. Reduced fixed costs, economies of scale, and increased efficiency could have fostered expansion of the service and enhanced availability to local clinicians. After consultation with an independent analyst, and following careful consideration by all parties concerned, this proposal was rejected. A private laboratory has since assumed control of the Pathology Laboratory at Ararat and District Hospital.

I am grateful of the support indicated by the Board of Management and Chief Executive in continuation of Pathology Services in this hospital. A support substantiated by commitment to purchase a replacement instrument for our Biochemistry Department. The KONE ULTRA was purchased in June 1994, and represents significant savings in consumables over a five year period. Following in-house training, Business Planning has been initiated, with the aim of total cost recovery in the long term.

Continuing Education has again been high in our priorities, with Ballarat Base Hospital facilitating a monthly programme attended by both Jeff Savage and myself. Other meetings attended have included the AIMS National Scientific Meeting, the AACB Conference, RCBBV Production and Stock Management Issues Meeting, ASM Public Health Microbiology, Update on Infectious Diseases, and regional AIMS Scientific meetings attended by all members of staff.

Red Cross Blood Bank volunteers have again successfully maintained a supply of blood to this region. The Blood Bank was audited by the Therapeutic Good Administration in February, and the service commended with continuation approved. A salute to Evelyn Mason and all volunteers involved in the often laborious processes of blood collection in the 90's.

Win Morris, Rita Dunn and the laboratory staff have conducted three Bone Marrow Donor Register collection sessions this year, with four individuals being recalled for further typing to ascertain possible compatibility. Interest in this area is lively and heartening to experience.

In summary, this year has been testing and challenging to the laboratory, and the Hospital in general has performed well in the face of these constraints. Public support is necessary for our continued existence, and is evident in the ever increasing numbers of out-patient requests received by the Laboratory.

Rebecca Jansma
Hospital Scientist



L - R: Jeff Savage, Rebecca Jansma and Linda Farrer.

Radiology

I am pleased to report a significant rise in activity this year. Although the ultrasounds revealed a 1.2% drop, there was an overall 9% rise in the number of examinations performed. With three new Doctors in the district, I anticipate a further increase next year.

No major equipment purchases were made this year, however all the x-ray cassettes were replaced. The screens in the cassettes have a recommended life of ten years, hence replacement ensures high quality x-rays continue to be produced.

The vision of a combined Radiology/Pathology Department continues to be clouded in uncertainty. Perhaps in twelve months we can give a favourable report.

The Department has been fortunate to have the availability of Jan Harvey as a reliever for short term absences, and a continuity of

service was possible. However Jan has recently left Stawell, and as she used to do relief work in Ararat, neither hospital has back up now and staffing problems seem certain.

Much research has been done with a view to expanding the range of services provided. Unfortunately due to the high cost of purchasing new equipment, it becomes difficult to justify in dollar terms.

The Board of Management have employed the 'McMillan Shakespeare Group' to assist them in developing the hospital corporate objectives. Hopefully in finalising the Department Business Plan we can gain direction as to how we can increase services to the people of the district and beyond, in a cost effective manner.

Sandy Veroude
Medical Imaging Technologist



Sandy Veroude - Radiographer.

Pharmacy

This year has seen a change in the pharmacy service provided to the hospital. Susan Gunnell had previously provided the hospital with a resident pharmacist service on a part-time basis. Due to Susan's resignation in March, the service is now provided on a part-time sessional basis by myself and Nigel Paulet, Proprietors of the Amcal Pharmacy in Stawell. The service we are currently providing is two hours per day, five days per week.

After settling into the hospital workplace, I feel the service provided is as comprehensive

as time allows. The basis of the service is the same as previously provided. ie. supplying wards and allied health departments with pharmaceutical's upon requisition, checking ward medication trolleys daily, ordering the hospital pharmaceutical's by the existing Victorian Hospitals Association computer link, and providing drug information where necessary.

Recently Pleasant Creek Training Centre have donated a substantial amount of pharmaceutical's no longer required by them, and this will

result in a great saving to the hospital. Thanks to Pleasant Creek for their generosity.

Continuing education is an important and essential role of a pharmacist, and both Nigel and myself attend conferences and lectures wherever possible to keep abreast of the latest drug information and developments.

I look forward to providing the hospital with an efficient pharmacy service in the years ahead.

Brian Hancock
Pharmacist

Occupational Therapy

For the first time in many years this Department is housed under the one roof. January saw a move of the Day Centre from the portable building in Wimmera Street, back to the Grampians Wing of the hospital. This move has given us more space for clients and staff, simplified meal delivery, improved hygiene facilities and provided a covered loading area for the bus.

Rose Hale, Moira Hateley and Elizabeth McKenzie make up the Day Centre's dedicated staff backed up by Norma Barton who actually joins the staff at end of July as Rose departs.

Graham Carr from Kingston's Buslines continues to be an important part of our team, and Stawell Taxi's delivered meals for the first half of the year. Our thanks go to both organisations.

All areas under the Occupational Therapy umbrella have showed growth over the last twelve months,

particularly home visiting. It has been a pleasure to work in close co-operation with members of the Grampians Community Health Centre, in our combined endeavour to assist our older citizens live in comfort and safety in their own homes.

Thanks are due to Mr. Norm Brimfield who worked as our handyman earlier in the year and to Mr. Fred Carpenter, a willing volunteer, who can turn his hand to almost anything.

I continue to be involved in Self Help, Support Groups, Hydrotherapy and Healthy Lifestyle Holidays and have

attended Regional Occupational Therapy meetings and In-Service workshops when possible.

I would like to take this opportunity to say that I will be leaving Stawell District Hospital in November 1994, to be replaced by Dianne Berryman from South Australia, and would like to thank Mr. Michael Delahunty, the Allied Health Team, Nursing Staff and Maintenance Team for their support over the last seven years.

Jocelyn Fuller
Occupational Therapist



Bruce Slorach - patient, Jocelyn Fuller - Occupational Therapist

Social Work

The Social Work Department has continued to participate effectively in the provision of patient care - through counselling, assessment and accessing resources and services.

Co-ordinating the work of the Aged Care Assessment Team forms an important and rewarding part of the caseload. Until now the Social Work Department has co-ordinated the Discharge Planning Committee.

The Linkages Programme has proved a valued resource in the

community, enabling people to maintain an independence in their own homes despite increasing frailty. I appreciate the support in my work from the Linkages Case Managers.

Through the Grampians Community Health Centre I have participated in the Senior Adult Planning Committee, the Violence Support Network and the newly formed Cancer Support Group - a group with great potential.

Having retired from this position in April this year, let me record my appreciation of

others in "the health team" and their support of me in this "solo" role. The seven years I have spent at Stawell District Hospital have been rewarding, and I appreciate the challenges and opportunities of those years.

With the Social Work role established in this Hospital, I wish my successor well and hope the Social Work service will be developed even further.

Eileen Bowen
Social Worker

Physiotherapy

The Physiotherapy Department has had a busy year and seen several changes. Marie Cray retired in April after eleven years with the Department and thirteen years with the Hospital. Marie provided clinical as well as clerical support and her formidable knowledge of the Department was invaluable for its efficient running. We all wish her a very happy retirement.

Carol Mullane has moved into the team providing much needed clerical support with her role widening to encompass clerical support for the Podiatry Department. This further enhanced the closer clinical liaison between the Physiotherapy and Podiatry Departments.

With Caroline Hamilton's departure on maternity leave in November and subsequent birth of Thomas, came another new face. In Caroline's absence we have welcomed Deborah Watkin to the Department. Debbie graduated and worked in London prior to coming to Australia.

International Physiotherapy research is having a profound effect on clinical applications

of physiotherapy. The clinical staff have been able to continue the challenge of updating their own spheres of interest and encompass new ones. Subjects included Paediatric Bobarth, McKenzie Institute part C, Francine St. George Soft Tissue Course, Sports Medicine and Newodynamics.

Each course participant has been running clinical workshops for the other Department members to share and develop clinical expertise of the whole team.

In spite of all the study and staffing changes the Physiotherapy Team has pulled together with the Department operating to capacity and beyond. There is increasing client demand for outpatient services which we expect to increase further with the new V.M.O.'s arriving shortly.

The Department is now looking at the feasibility of further service development subject to funding.

Deborah Watkin
Physiotherapist



Debbie Watkin - Physiotherapist with patient.

Podiatry

Many changes have taken place in the Podiatry Department since our last report with all the equipment being upgraded and a Micro 2000 drill being donated by the Halls Gap Progress Association.

Patient attendances have maintained a steady increase throughout the year and we have a Home Visit service for those who are incapacitated or

unable to attend at the hospital for various reasons. These are usually referred through District Nursing, Linkages or Occupational Therapy.

The number of patients attending for orthosis has increased this year. In this particular area Podiatry and Physiotherapy have worked closely together to give "total care" service to each

individual, particularly with Paediatric care.

The number of children now using Podiatry services has doubled during the last twelve months.

Altogether it has been an enjoyable and progressive year for Podiatry.

Helen Davidson
Podiatrist

Administration

The administration staff provide professional support to the core-business entities of the Hospital. The revolution in the method of funding Victoria public hospitals has seen continual demands for administrative effectiveness and efficiency. Stawell District Hospital has performed creditably under the new system.

Major enhancements to administrative practice during the year included completion of a stores purchasing computer system interfacing with the general ledger, the introduction of an enhanced accounts payable system and preparation for the introduction of 'Peruse', a payroll system which will pave the way for intense payroll preparation. Staff in these areas have spent considerable time in these developments and are to be commended for their diligence in bringing these necessary developments to fruition.

I have been appointed Finance Manager from August 1994 and look forward to the support and valued experience

of fellow administrative staff. During 1993/94 Darrelyn Gray former Ward Clerk, replaced Mrs. Carol Mullane as receptionist. Carol moved to Physiotherapy reception and appreciation is extended to her for her contribution. Darrelyn brings to the role much experience and knowledge, representing the hospital in what is often the first point of contact for patients and visitors. Thanks also to Ms. Carolyn Smith and Ms. Sandra Dunn for their efforts in the front office. Mr. Michael Hosking has managed the payroll system most capably and continues to provide excellent service to staff. Mr.

Robert Hemley has made a worthwhile contribution to the administration in many areas and his experience will be missed when he proceeds on extended long service leave in late 1994.

The administration is participating fully in the development of hospital business plans and has identified objectives and the strategies to action them, which will greatly benefit the hospital in maintaining its position as a major health-care provider in the Grampians region.

David W. Dawson
Finance Manager



Wendy Cousins and Mike Hosking.

Supply Department

During the 1993/94 Financial Year, the Supply Department has undergone a major upgrade. This has brought about many changes; the main points being:

- completion of new offices
- installation of the H.C.S. Computer System
- loss of one staff member

The installation of the computer system has enabled direct costing to Departments, creating cost awareness and more efficient monitoring of

store items consumed.

All inventory is computer controlled, allowing direct ordering via a modem to the hospital's major supplier, the Victorian Hospital's Association (V.H.A.). This new system is called S.O.S.

Overall, the system works well, but because all ordering and associated paperwork must be completed through the Store, (*instead of being dealt with directly by individual Departments*), the Store is kept

very busy. All Wards and Departments are thanked for their patience and participation while the system was being established and new store procedures were being put in place.

A special thanks is extended to Jason Hayes, whose knowledge and guidance made for a relatively smooth transition from the carded manual system to the computer.

Lachlan D. McClure
Buying Officer

Engineering and Gardening

The Engineering Department developed a maintenance programme of Preventative Maintenance to ensure equipment, buildings and grounds are maintained in a first class condition. To ensure a safe, trouble free and pleasant environment to enable nursing, medical and support staff to provide a quality service to residents and visitors to Stawell District Hospital.

During the past twelve months to June 1994, 749 requisitions for service were completed. Combined with Quality Assurance, Preventative Maintenance and General Renovation Programmes made the 1993/94 year extremely busy for the Maintenance Department. The Hospital's gardener Stephen Rickard resigned his position in February 1994 reducing the Maintenance Department to three personnel. Prior to Stephen leaving a maintenance contract of the lawn areas of the hospital was let to Mocha's Garden Service who was the successful tenderer after advertising the contract.

The Maintenance Department is also at this time sharing resources with Ararat and District Hospital Engineering Department, in the areas of gardening, painting, electrical and carpentry. This is only minimal at this stage but has the possibility of growing in the future.

In conclusion the maintenance staff would like to thank all departments, contractors and suppliers for their support and co-operation over the past twelve months.

Garrie Martin
Engineering Foreman



Kayne Ripper

Catering Department

The Catering Department have had another busy year catering for all the needs of patients and staff. Thanks go to all staff members who have had so many changes to their work procedures during the year for enduring the changes and coping admirably.

Three staff members were successful in gaining certificates at Mayfield Education Centre. Glen Pulley in Management and Supervision and Heather

Thomas and Fiona Baker as Food Monitors. The experience gained by these staff will be passed on to their colleagues and will be a substantial benefit to the hospital.

We successfully tendered for the provision of meals to Pleasant Creek and at the conclusion of the financial year commenced delivery, so our next report will be more explicit.

Thanks to our junior staff for the delivery of dinner and supper to Simpson and Castle Wings and to all other Departments for their co-operation. A big thank you to our Maintenance Department for their co-operation and professionalism in setting up all the equipment for the Pleasant Creek meals - a job well done.

Barbara McLeod
Executive Chef

Hygiene Department

Refining of rosters and work allocation continues in the quest for greater efficiency at lower cost.

The dedication of the staff has allowed a good cleaning standard to be maintained in spite of lowered staffing levels.

The containerised Ward Linen Imprest System appears to be functioning satisfactorily, although large swings in patient occupancy levels necessitate numerous small corrections to linen levels ordered.

Pam Fowkes RN;S&I.C.Cert.
Supervisor, Infection Control Nurse



Heather Buckingham (with hat) and Michelle Christain.

Nursing Home

This year has seen the introduction of the CAM/SAM based funding in the Nursing Home. A great deal of preparation and change has been and is being required to reach this level of funding. This is being achieved by the high level of co-operation of all staff working in the home. They have accepted many changes in rostering and the reduction of staff hours for which I extend my thanks.

We believe we are now close to operating at CAM funded

levels based on the Resident Classification of Dependency. The new Nursing Home will assist us to fully achieve this. It has been specifically designed to give the level of supervision required which we would be unable to give in the present inefficiently designed home. It will also provide a separate safe unrestricted area for six psychogeriatric residents. At present it is impossible to accommodate these people and continue to preserve the privacy and dignity of all the residents.

Resident/Relative/Staff meetings continue to take place quarterly. These meetings provide an informal time for relatives and residents to make suggestions for changes to occur in the home. They are also kept up to date with the changes and events that occur or are occurring.

A number of staff have attended External Study Days this year. In October SEN Margaret McGaffin will complete the Allied Health Course conducted at Mayfield Education Centre. Her knowledge and expertise will enable us to broaden the range of activities and specific care for residents.

I extend my sincere thanks to all who have assisted in many different ways thus adding to the comfort and care of our residents.

Lorna Carey
Unit Nursing Manager



Nursing Home patient, Mrs. Euphemia Dunn with Kaye Ellen (Hygiene Dept.)

Aged Care Assessment Team

The Aged Care Assessment Team continues to provide an integral part of the care provided to elderly people in this community.

During the past year in excess of one hundred and ten assessments or reviews have taken place - involving eighty-eight persons.

The role of assessment services is to facilitate the access of elderly people to appropriate community and residential

services and to ensure equality of access. The aim is to help people make informed choices and maintain an optimum quality of life.

All government funded residential care facilities require applicants for residency to be assessed by A.C.A.T. before admission.

Dr. John Hurley and his colleagues from the Queen Elizabeth Centre visit at least twice monthly. They are

supported by the local team comprised of senior nursing staff, community nurses, social worker, occupational therapist, hostel supervisor and Linkages case manager.

The team functions well and can be proud of the service provided. I appreciate the support of team members in this work.

Eileen Bowen
Convenor

Continuous Quality Improvement Report

The management and staff at Stawell District Hospital are committed to providing the highest possibly quality of care to their patients, staff and all other customers. Towards the pursuit of excellence in a constantly changing economic and social environment, Stawell District Hospital has moved towards the implementation of the philosophies of Continuous Quality Improvement.

This has required a shift from quality activities designed to periodically assess whether standards of care are being met to a multi-disciplinary focus aimed at improving the quality of all services and products.

All departments have contributed to studies to the CQI Programme. The overall number of reports has dropped to twenty-eight for the 1993/94 year with the Nursing Division contributing 40% of these studies. Whilst numbers are low the studies have consistently been of a higher quality and relevance and have resulted in improvements in many areas.

The Medical Division now plays an active part in CQI with monthly review of Clinical Indicators and prompt attention to deviations. Development of the CQI Programme will continue in 1994/95 as the hospital strives to achieve excellence of care in an environment of ever decreasing government funding.

All levels of the hospital from

the Board of Management downwards to recognise CQI as an integral part of the hospital's philosophy and culture and the 1994/95 programme will emphasise the increasing importance of continually improving our service to the Stawell community.

Julla Meek
CQI Co-Ordinator



Ms. Mollie Flynn (patient), Mrs. Jean Pickering (visitor) with Sr. Aárian.

Occupational Health and Safety

The Occupational Health and Safety Programme is overseen by the Occupational Health and Safety Committee. This vigorous committee which meets quarterly is composed of Board of Management Representatives, Senior Executives, elected Department Heads and designated Work Group Representatives.

Much has been achieved this year. A systematic Safety Audit is being undertaken and is now largely completed, with the result that recent H.C.S.V. Risk Management Guidelines circulated late in the year were already being substantially met.

An Occupational Health and Safety Authority inspection conducted in December 1993 resulted in upgrading of our Manual Handling Rating. Manual handling assessments conducted by our Risk Assessment Teams are ongoing within the Hospital's department.

A half study day on Occupational Health and Safety was conducted for Department Heads. Both External and Internal Disaster practices were conducted, with benefit to the periodic revision of our Emergency Procedures Plan.

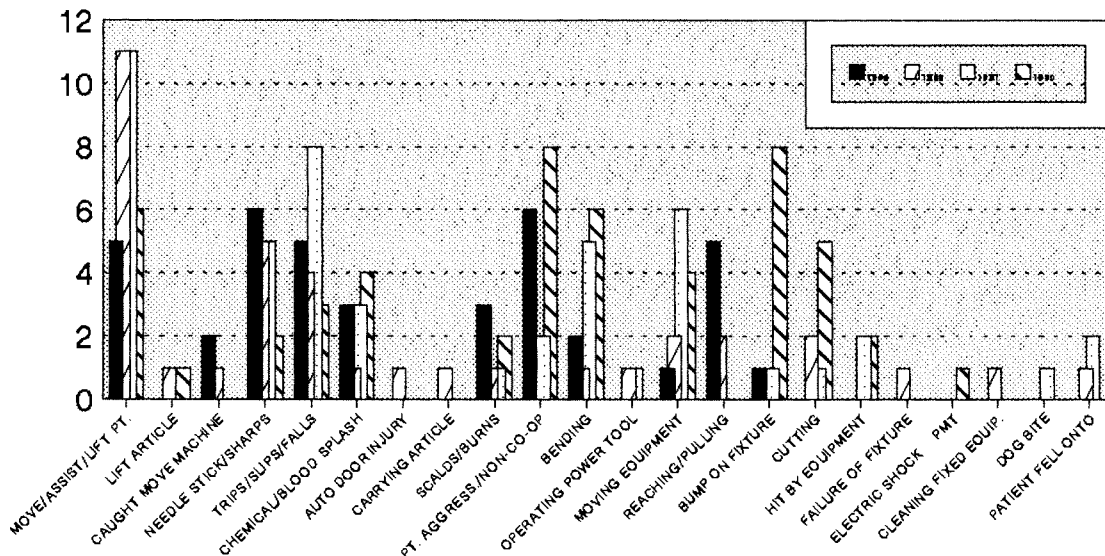
With the generous co-operation

of the Physiotherapy Department a more reliable annual provision of Manual Handling Skills sessions has been made possible for all staff. A series of safety videos was well received by staff. There has been a gratifying decrease in the number of accidents.

An objective for 1994/95 is to further increase accountability of Department Heads for safety within their department.

Bruce Fowkes
Occupational Health and Safety
Co-Ordinator

STAFF INJURIES BY CATEGORY 1993 -> 1990



TOTALS: 1993 (39) 1992 (37) 1991 (49) 1990 (52)

Fund Raising/Public Relations

More than ever before, hospitals are required to generate additional throughput, expand services and generally endeavour to become practically self sufficient. To this end this hospital has again conducted its regular special events for fund raising purposes.

The 1993 Pro-Am although successful, was victim to very bad weather. The P.G.A. and visitors praised the Stawell Golf club Green's Committee for the excellent presentation of the course.

Proceeds of the Hospital Charity Race Day were directed to the Hospital Foundation. The event continues to grow and is a very popular family day.

Radio 3WM Hospital Appeal Day was incorporated with a Garden Traders Expo in the hospital gardens. The success of this actual event is dependent upon the ongoing support of Telecom, to conduct the Phone-a-Thon.

The hospital "Sprockets" Murray to Moyne team consisted of three hospital representatives in a team of eight. Planning for the 1995 ride is well underway.

Trust donations in the form of bequests to the hospital often ensure the purchase or updating of major expensive equipment or assist in new developments of buildings, renovations or the creation of new services.

The members of the Ladies Auxiliary and Y-Zetts continue to conduct functions for fund raising purposes and also form a nucleus for service roles.

Members of Service Clubs continue to support the hospital both in manpower and financial areas and their dedication to this hospital is a wonderful resource.

We endeavour to keep our hospital as accessible to citizens as possible and conduct tours of inspection for

interested groups, by arrangement. We thank the Stawell Brownies for the May Project of visiting new mothers and babies.

Stawell District Hospital provides the resources for work experience students and tertiary students placement.

In June this Department launched its first Hospital Newsletter, another issue is planned prior to Christmas.

In summary, as Fund Raising/Public Relations Officer I wish to acknowledge the tremendous support this hospital has received over the past twelve months from groups and individuals, too numerous to list.

The assistance of local media in acknowledging these good works is to be commended.

Meg Blake
Fund Raising/Public Relations
Officer



Des Slattery - HACC Co-ordinating Officer H+CS, Angela Murphy - Town Clerk, Michael Delahunty - C.E.O. and Jill Miller Grampians Comm. Health Centre (G.C.H.C.).

Ladies Auxiliary

It is my pleasure to present the Annual Report for the Stawell District Hospital Ladies Auxiliary for 1993/94.

Our year has been a very busy and successful one. It is very pleasing to report that \$7,157.94 has been raised by our Auxiliary.

The Wine and Savoury Night's continue to be a great social event for all, and always very financial for us. At our last Wine and Savoury Night our funds were boosted with a wonderful raffle organised by Mrs. Jill Nicholls.

During the year we have catered for Shire luncheons, also afternoon tea at the Hospital Race Day. Thank you ladies for the good food provided on those days. Our two Cake Stalls held were very popular and well supported by the public of Stawell, the proceeds from the Stalls were given to the Hospital.

This year we again introduced our Xmas Fair and Time and Talent, our Fair was so successful I am sure it can be a yearly event.

Time and Talent ("yes we certainly do have very talented ladies in our Auxiliary"); it was a challenge to our ladies and also very successful.

Thanks to Edith Breier for organising the two Card Afternoons, although the number of players are less they are still popular.

Our trolley duty continues to be a good service to our hospital. Thank you to Bernice Rathgeber, who helped on many occasions when Auxiliary Members were not available to do trolley duty. Our contributions to the hospital this year have been Ro-Ho Mattresses and a Foetal Monitoring Machine. We have taken over the responsibility for the full amount of money for this machine to be paid over a period of time. No doubt with many money raising events happening throughout the year, we will be able to meet our commitment.

Herb Skurrie continues his collecting for the Auxiliary, this year's amount was \$635.84. During the year we have received donations from the Stawell

Lady Bowlers, Stawell Golf Lady Bowlers and many individuals. I would like to thank Sadie and Marie for their press reports, these reports do make the public aware of what we are doing for our hospital.

Thanks also to the hospital for allowing us to use the Board Room for our meetings and also the kitchen staff who have given us delicious finger food for several of our functions held during the year.

To my Vice-President Marg, Kay our very capable Secretary, Betty our very efficient Treasurer and all Auxiliary Members - thank you all for your wonderful support given to me during my year as your Lady President. You made my role as your President very easy and enjoyable. I wish all incoming office bearers a very happy and successful 1994/95.

**Jean Coote
President**

Y-Zetts

Another year draws to completion for Stawell District Hospital Y-Zetts and it is with pleasure that I report on activities held during the last twelve months.

Our continued success is due to the commitment of our dedicated members and the generous support given to us by Stawell Traders and residents of Stawell and District.

Functions held were: Bus Trip to "42nd Street", Trivia Night at the Brix, catering for H.M.A.S. Stawell dinner, Post Wedding function and most recently Junior Debutante Presentation. this was very successful due to the co-operation and assistance by members and capable and patient training by Mrs. Bev McCracken accompanied by Mrs. Lyla Guy. It was very gratifying on the evening to see the hall filled with spectators and the incredible transformation of the "little" Debutantes and their partners. Generous support was also

received from some parents which was very much appreciated.

Members also capably assisted in difference ways on Radio Appeal Sunday.

Monies raised during the year purchased a Stress Test Machine and Cassette Player for Midwifery Ward.

The Sweets Trolley continues to be popular with patients, and during this year stocking of the trolley was undertaken by the Hospital. Our thanks to all who operate the trolley, also Hospital Ladies Auxiliary and Red Garters for their continued support of this service.

Congratulations to Rod Blake for being honoured by the Hospital with a Life Governorship for his continued support given to the Y-Zetts since its inception.

It is always sad to farewell members, but our thanks and best wishes to Lyn Schaefer who shifted from Stawell during the year, and in the immediate future June Gregg and family who are relocating to Saudia Arabia. We will remember you and the happy times spent while in our midst!

Our successful year is also due to support we received from Mark Dadswell and Stawell Times News with publicity.

My personal thanks for help and guidance given to me during the year by Mrs. Meg Blake and my capable executive - Mrs. Jan West and Mrs. Wendy Sanderson and their deputies.

Best wishes to the elected executive for continued success in the coming year.

**Noelene McDonald
President**

Life Governors

BENNETT	Mr. J.M.
BLAKE	Mrs. M.
BLAKE	Mr. R.
BOATMAN	Mrs. C.
BRILLIANT	Mrs. J.M.
CAMPBELL	Mr. N.C.A.
CASTLE	Mrs. E.
CASTLE	Dr. R.N.
COOTE	Mrs. J.C.
CROUCH	Mrs. J.
CROUCH	Mrs. N.
DADSWELL	Mr. K.
DAVIDSON	Mrs. H.
EIME	Mrs. A.
EARLE	Mrs. J.D.
EVANS	Mrs. D.M.
EVANS	Mrs. M.
FRASER	Mr. W.G.
FRY	Mrs. D.
GAVAN	Mrs. I.
GILES	Mrs. D.
GLOVER	Mr. J.
GRAY	Mrs. P.
GROSS	Mrs. B.
GYLES	Mrs. J.
HOWDEN	Mrs. B.
HUGHES	Mrs. J.
HUNT	Mrs. B.
HUTCHINGS	Mr. C.J. (MBE)
JERRAM	Mrs. H.C.
KENNEDY	Mrs. V.
KINGSTON	Mr. F.
KUEHNE	Mrs. E.
LANGSFORD	Miss J.G.
McKEY	Mrs. M.
McDONALD	Mrs. N.
McMULLIN	Mr. R.K.
MILLER	Mrs. K.
MIRANDA	Mr. C.
NEILSEN	Mrs. B.
NEILSEN	Mr. V.C.
NEUMANN	Mrs. I.
PICKERING	Mrs. M.D.
POTTER	Mrs. V.
ROBSON	Mr. M.
ROBSON	Mrs. M.
SMITH	Mrs. B.I.
STONE	Mr. R.C.
SCHWARTZ	Mrs. W.L.
TANGY	Mr. W.J.
TEASDALE	Mrs. K.
THOMSON	Mr. F.H.
WARD	Mr. F.C.
WEST	Mrs. J.
YOUNG	Mrs. K.



Michael Delahunty - C.E.O. and Joan Brilliant - President of B.O.M., also a Life Governor.



L-R: Mr. D. Deutscher - Consulting Surgeon and Dr. Norman Castle - V.M.O., Life Governor.

Long Service Awards

In recognition of long and valued service to the hospital, the Board of Management is pleased to present long service awards to the following staff members:

1993/94

20 Year Service Badge

Mrs. M. Perry

10 Year Service Badge

Mrs. S. Dalziel
Mrs. P. Fowkes
Mrs. D. Gray
Mr. S. Healy
Ms. B. King
Mr. G. Martin
Ms. J. Meek
Ms. C. Smith
Mrs. R. Zanker

Previous Long Service Awards

1993

20 Year Service Badge

Mrs. L. Carey
Ms. L. Ellen
Mrs. G. Rickard
Mrs. D. Simmons

10 Year Service Badge

Mrs. M. Binger
Mr. B. Fowkes
Mrs. J. Healy
Mrs. H. Thomas

1992

20 Year Service Badge

Mrs. K. Holloway
Mrs. M. Graham
Mrs. V. Kennedy

10 Year Service Badge

Mrs. E. Baulch
Mrs. L. Bond
Mrs. N. Crawford
Mr. M. Delahunty
Mrs. S. Jones
Mrs. P. Pianta
Mrs. S. Veroude

1991

Mrs. D. Blackman
Mrs. C. Brightwell
Mrs. M. Cray
Mrs. A. Davis
Mr. R. Hemley
Mrs. G. Owen

Mrs. K. Petch
Mrs. E. Peters
Mrs. B. Redford
Mrs. B. Savage
Miss S. Summerhayes
Miss J. Upson

1990

20 Year Service Badge

Mrs. R. Dunn

10 Year Service Badge

Mrs. A. Baulch
Mrs. L. Boak
Mrs. H. Delley
Mrs. K. Holmes
Mr. G. Pulley

1989

10 Year Service Badge

Mrs. D. Barry
Mrs. P. Humphrey
Mrs. C. Mullane

1988

10 Year Service Badge

Mrs. M. Binger
Ms. A. Cooper
Mrs. J. Gavin
Mrs. M. McGaffin
Mrs. B. McLeod
Mrs. B. Naylor
Mrs. K. Olerhead
Ms. N. Sidebottom
Mrs. D. Wilson

1987

10 Year Service Badge

Mrs. P. Cook
Mr. D. Guy
Mrs. C. Murphy

1986

10 Year Service Badge

Mrs. A. Bibby
Mrs. R. D'Arcy
Mrs. P. MacKay
Mrs. P. Potter
Mrs. Y. Richards
Mrs. R. Smith
Mrs. E. Wilson

1985

10 Year Service Badge

Mrs. L. Clayton
Mr. K. Collins
Mrs. S. Fletcher
Mr. L. Kent
Mrs. N. Prydderch
Mrs. S. Rowe

1984

25 Years Gold Watch

Mrs. Betty (Isobel) Smith

10 Year Service Badge

Mrs. J. Boothman
Mrs. L. (Sally) Howell
Mrs. M. Perry

1983

10 Year Service Badge

Mrs. L. Carey
Mrs. R. Dunn
Ms. L. Ellen
Mrs. M. Forster
Mrs. F. Goodinge
Mrs. M. Graham
Mrs. K. Holloway
Mrs. V. Kennedy
Mrs. M. Kindred
Ms. J. Mortyn
Mrs. G. Rickard
Mrs. D. Simmons
Mrs. J. Skurrie
Mrs. F. Stewart
Mrs. L. Willcock

1982

20 Year Service Badge

Mrs. D. Evans
Mrs. B. Smith

10 Year Service Badge

Mrs. M. Allan
Mrs. H. Jerram
Mrs. N. Trask



*Graeme Carr assisting
Mrs. M. Van Every from the bus.*

The Stawell District Hospital Foundation

Chairman's Report

On behalf of the Foundation Trustees I am pleased to present the fifth annual report of the Foundation for the year ended June 30, 1994.

The Trustees are delighted that the construction of the new Nursing Home has commenced on the block of land in Sloane Street donated to the Foundation by the Croquet Club. I am sure all the community are supportive of this project occurring that will result in this underutilised area being developed as a community asset.

Donations to the Foundation were significantly greater than the previous year. Donations totalled \$65,950 which is a tremendous total. The largest donation of \$38,458 was received from the Estate of Reginald A. Andrew. In addition the Foundation was the beneficiary of the annual hospital race day proceeds which amounted to \$20,665. To all donors to the Foundation we express our sincere appreciation.

In conclusion I wish to restate that the objective of the Foundation is to "hold and apply the Trust Fund exclusively for the purpose of providing money, property or benefits to the Stawell District Hospital". All donations to the Foundation are tax deductible and ensure our hospital remains modern and up to date.

Mr. K.W. Dadswell
Chairman of Trustees

Auditor's Report

SPECIFIC PURPOSE FINANCIAL STATEMENTS

Scope

To the Members of The Stawell District Hospital Foundation.

I have audited the financial statements, being a special purpose financial report, of The Stawell District Hospital Foundation comprising the balance sheet, profit and loss statement, statement of cash flows and notes to and forming part of the financial statements for the year ended 30th June 1994. The Trustees are responsible for the preparation and presentation of the financial statements and the information contained therein, and have determined that the basis of accounting used and described in Note 1 to the financial statements is appropriate to meet their needs. I have conducted an independent audit of these financial statements in order to express an opinion on them to the trustees of the Foundation.

The financial statements have been prepared for distribution to the trustees for the purpose of fulfilling the requirements of the Deed of Settlement. I disclaim any assumption of responsibility for any reliance on this report or on the financial statements prepared as a special purpose financial report to which it relates to any person other than the trustees, or for any purpose other than that for which it was prepared.

My audit has been conducted in accordance with Australian Auditing Standards. My procedures included examination, on a test basis, of evidence supporting amounts and other disclosures in the financial report and the evaluation of significant accounting estimates. These procedures have been undertaken to form an opinion as to whether, in all material respects, the financial statements are presented fairly in accordance with Australian Accounting Standards

which is consistent with my understanding of its financial position and the results of its operations and cash flows.

The audit opinion expressed in my report has been formed on the above basis.

Audit Opinion

In my opinion the financial statements of The Stawell District Hospital Foundation are properly drawn up:

- (a) so as to present fairly the Foundation's financial position as at 30th June, 1994 and the results of its operations and cash flows for the year then ended;
- (b) in accordance with applicable Accounting Standards, and
- (c) in accordance with the provisions of the Deed of Settlement dated 18th December, 1989.

Dated at Ballarat this fourteenth day of September 1994.

R.W. Jennings, C.P.A., Ballarat

Statement of Trustees

We, Graeme Smalbroke Bennett, Robert Norman Castle, Kenneth William Dadswell, William David O'Driscoll, Mary Patricia Gray, John David McCracken, and Christopher William Tilley, being the trustees of The Stawell District Hospital Foundation:

- (a) Believe the accompanying financial statements give a true and fair view of the state of affairs of the trust as at June 30, 1994 and of its results for the year ended;
- (b) Believe we have complied with the terms of the Deed of Settlement, dated December 18, 1989.

Signed at Stawell this 15th day of September, 1994.



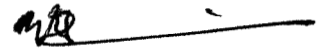
G.S. Bennett




R.N. Castle



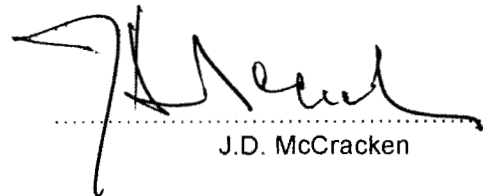
K.W. Dadswell



W.D. O'Driscoll



M.P. Gray



J.D. McCracken



C.W. Tilley



L-R: Dr. Gary O'Brien, Dr. Fiona Maughan, Dr. Norman Castle, Mr. Roger Warne (surgeon), Dr. David Deutscher

BALANCE SHEET AS AT JUNE 30, 1994

	Notes	1993/94	1992/93
CURRENT ASSETS		\$	\$
Cash at Bank		4,837	6,864
Accrued Interest		3,291	112
Investments	3	281,000	128,752
TOTAL CURRENT ASSETS		289,128	135,728
NON CURRENT ASSETS			
Land		--	60,000
TOTAL ASSETS		289,128	195,728
LIABILITIES			
Accrued Expenses		125	
NET ASSETS		289,003	195,728
TRUST FUND			
Settled Sum		100	100
Accumulated Surplus		288,903	195,628
		289,003	195,728

The accompanying notes form part of and should be read in conjunction with these accounts.

PROFIT AND LOSS STATEMENT FOR THE YEAR ENDED JUNE 30, 1994

	Notes	1993/94	1992/93
INCOME		\$	\$
Donations	5	65,957	16,713
Interest		7,443	7,876
Profit on Sale of Land		20,000	--
		93,400	24,589
LESS EXPENDITURE			
Audit Fees		125	125
SURPLUS FOR THE YEAR		93,275	24,464
ADD ACCUMULATED SURPLUS AT BEGINNING OF YEAR		195,628	171,164
ACCUMULATED SURPLUS AT END OF YEAR		288,903	195,628

The accompanying notes form part of and should be read in conjunction with these accounts.

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED JUNE 30, 1994

	Notes	1994	1993
Cash Flows from Operating Activities		\$	\$
Interest received		4,264	12,094
Donations received		65,957	16,713
Payments		--	(125)
Net Cash Provided by Operating Activities	4	70,221	28,682
Cash Flows from Investing Activities			
Payments for Investments		(152,248)	(26,052)
Proceeds from Sale of Land		80,000	--
Net Cash Provided by Investing Activities		(72,248)	(26,052)
Net Increase/(Decrease) in Cash Held		(2,027)	2,630
Cash at the Beginning of the Year		6,864	4,234
Cash at the End of the Year		4,837	6,864

**NOTES TO AND FORMING PART OF THE ACCOUNTS
FOR THE YEAR ENDED JUNE 30, 1994**

1. STATEMENT OF ACCOUNTING POLICIES

The accounts of the Foundation have been drawn up in accordance with the deed of settlement, the accounting standards and disclosure requirements of the Australian accounting bodies, and the requirements of law. They have been prepared on the basis of historical costs and do not take into account changing money values. Except where stated, the accounting policies have been consistently applied.

Set out below is a summary of the significant accounting policies adopted by the trust in the preparation of the accounts.

- (a) **Accrual Accounting**
The accounts have been prepared on an accrual basis, whereby income is recognised as earned and expenditure as incurred.
- (b) **Income Tax**
The Foundation is exempt from the requirement to pay Income Tax pursuant to Section 23(j)(ii) of the Income Tax Assessment Act,
- (c) **Investments**
Investments are valued at cost. Interest revenue from investments is brought to account as it is earned.
- (d) **Cash**
For the purposes of the Statement of Cash Flows, cash includes cash on hand and in banks net of outstanding bank overdrafts.

2. CREATION OF TRUST

A deed of settlement was executed on December 18, 1989 to establish The Stawell District Hospital Foundation. The purpose of the Foundation is to establish a charitable fund to which any person, corporation or association may contribute for the purpose of providing money, property and benefits to the Stawell District Hospital.

3. INVESTMENTS

	1993/94	1992/93
	\$	\$
Interest Bearing Bank Deposits	281,000	128,752

4. RECONCILIATION OF NET CASH PROVIDED BY OPERATING ACTIVITIES TO OPERATING SURPLUS

	1994	1993
	\$	\$
Operating Surplus	93,275	24,464
Profit on Sale of Land	(20,000)	
Increase/(Decrease) in Accrued Expenses	125	0
(Increase)/Decrease in Accrued Interest	(3,179)	4,218
Net cash flow from operating activities	70,221	28,682

5. DONATIONS

	1994	1993
	\$	\$
Miss F.M. McGregor	--	2,000
Estate Reginald A.A. Andrew	38,458	--
Estate Alan Howells	--	5,000
Estate O.L. Ross	--	5,765
Stawell Charity Group	1,202	--
Race Day	20,665	--
Other	5,632	3,948
	65,957	16,713

6. COMMITMENTS AND CONTINGENT LIABILITIES

At balance date, the Trustees are unaware of any commitments or contingent liabilities not recorded or disclosed as at June 30, 1994.

Stawell District Hospital and Its Subsidiary

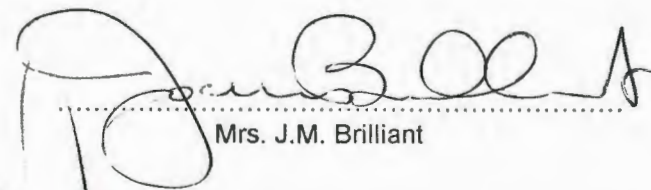
Certification

In our opinion the consolidated Financial Statements of the Stawell District Hospital and its subsidiary comprising statement of cash flows, balance sheet, consolidated statement of changes in equity, consolidated revenue and expense statement and notes to the financial statements have been prepared in accordance with the provisions of the Annual Reporting Act 1983 and the Annual Reporting (Contributed Income Sector) Regulations 1988 as amended.

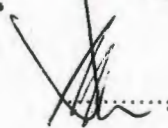
In our opinion the Financial Statements present fairly the financial transactions for the year ended June 30, 1994 and the financial position as at that date of the Stawell District Hospital and its Subsidiary.

At the date of signing the Financial Statements we are not aware of any circumstances which would render any particulars included in the Statements to be misleading or inaccurate.

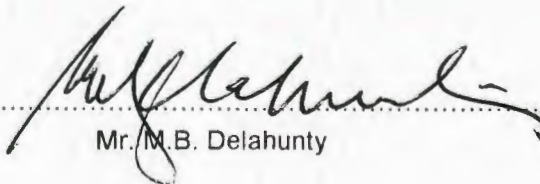
Chairperson:


.....
Mrs. J.M. Brilliant

Member:


.....
Mr. G.J. Thomas

**Chief Executive Officer
and Principal Accounting Officer:**


.....
Mr. M.B. Delahunty

Dated the 30th Day of August 1994



L-R: Rod Toar - Porter, Julia Meek - Deputy Nursing Director.

REVENUE AND EXPENSE STATEMENT FOR THE YEAR ENDED JUNE 30, 1994

	Notes	Hospital \$	Nursing Home \$	Total 1993/94 \$	Total 1992/93 \$	Consoli- dated 1993/94 \$	Consoli- dated 1992/93 \$
OPERATING REVENUE PROVIDING FUND INFLOWS							
<i>Services Supported By Health Service Agreement</i>							
Government Grants	13	4,553,954	369,500	4,923,454	5,476,669	4,923,454	5,476,669
Indirect Contributions by H&CS	14	57,131	13,456	70,587	64,155	70,587	64,155
Patient Fees	7	643,653	831,984	1,475,637	1,258,712	1,475,637	1,258,712
Recoupment from Private Practice for Use of Hospital Facilities		--	--	--	131,001	--	131,001
Other Revenue	15	193,799	3,658	197,457	183,408	197,457	183,408
<i>Services Supported by Hospital and Community Initiatives</i>							
Private Practice Fees		208,022	--	208,022	91,971	208,022	91,971
Interest		40,610	21,187	61,797	68,701	69,240	76,577
Other Revenue	16	125,318	0	125,318	99,211	191,275	115,924
TOTAL OPERATING REVENUE PROVIDING FUND INFLOWS		5,822,487	1,239,785	7,062,272	7,373,828	7,135,672	7,398,417

LESS OPERATING EXPENSES REQUIRING FUND OUTFLOWS							
<i>Services Supported By Health Services Agreement</i>							
Direct Patient Care Services		2,515,074	710,247	3,225,321	2,970,128	3,225,321	2,970,128
Diagnostic and Medical Support Services		231,594	20,538	252,132	644,570	252,132	644,570
Administration and Quality Assurance		470,046	140,411	610,457	704,618	610,582	704,743
Engineering and Maintenance		159,037	42,683	201,720	262,463	201,720	262,463
Domestic and Catering Services		568,919	244,695	813,614	1,093,884	813,614	1,093,884
Corporate Costs Funded by H&CS	14	57,131	13,456	70,587	64,155	70,587	64,155
Workcare and Superannuation		405,716	25,192	430,908	424,672	430,908	424,672
Teaching and Research		--	--	--	5,051	--	5,051
Community Services		350,989	--	350,989	325,281	350,989	325,281
Abnormal Item - Voluntary Departure Packages	19	153,675	--	153,675	157,200	153,675	157,200
		4,912,181	1,197,222	6,109,403	6,652,022	6,109,528	6,652,147
<i>Services Supported By Hospital and Community Initiatives</i>							
Private Practice Diagnostic Services		223,269	--	223,269	70,405	223,269	70,405
Community Fund Raising Expenses		32,150	--	32,150	28,421	32,150	28,421
Nursing Home Management Efficiency Report		--	--	--	7,800	--	7,800
Other		48,231	--	48,231	--	48,231	--
		303,650	--	303,650	106,626	303,650	106,626
TOTAL OPERATING EXPENSES REQUIRING FUND OUTFLOWS	18	5,215,831	1,197,222	6,413,053	6,758,648	6,413,178	6,758,773

OPERATING SURPLUS (DEFICIT) PROVIDING FUND INFLOWS (OUTFLOWS)							
		606,656	42,563	649,219	615,180	722,494	639,644
<i>Less Operating Expenses Not Requiring Fund Outflows</i>							
Depreciation	11	215,369	47,276	262,645	241,380	262,645	241,380
Long Service Leave		124,442	(41,421)	83,021	142,035	83,021	142,035
Abnormal Item	19	1,091,156	--	1,091,156	--	1,091,156	--
OPERATING SURPLUS(DEFICIT) NOT PROVIDING FUND OUTFLOWS		(1,430,967)	(5,855)	1,436,822	(383,415)	1,436,822	(383,415)
Operating (Deficit) Surplus for the year		(824,311)	36,708	(787,603)	231,765	(714,328)	256,229

Accumulated Deficit at July		(1,062,313)	(270,978)	(1,333,291)	(1,476,709)	(1,137,663)	(1,305,545)
Amount Available for Appropriation		(1,886,674)	(234,270)	(2,120,894)	(1,244,944)	(1,851,991)	(1,049,316)
Aggregate of Amounts Transferred to Reserves	12	203,124	58,196	261,320	(88,347)	261,320	(88,347)
Accumulated Deficit at June 30		(1,683,500)	(176,074)	(1,859,574)	(1,333,291)	(1,590,671)	(1,137,663)

BALANCE SHEET AS AT JUNE 30, 1994

	Notes	Hospital \$	Nursing Home \$	Total 1994 \$	Total 1993 \$	Consolidated 1994 \$	Consolidated 1993 \$
EQUITY							
<i>Capital</i>							
Contributed Capital		7,399,017	914,076	8,313,093	8,518,790	8,313,193	8,518,890
Funds held for Restricted Purposes	3	381,205	429,520	810,725	804,218	810,725	804,218
Funds held in Perpetuity		1,205	--	1,205	1,205	1,205	1,205
Retained Surplus/(Accumulated Deficit)		(1,683,500)	(176,074)	(1,859,574)	(1,333,291)	(1,590,671)	(1,137,663)
TOTAL EQUITY		6,097,927	1,167,522	7,265,449	7,990,922	7,534,452	8,186,650
CURRENT LIABILITIES							
Bank Overdraft		81,930	--	81,930	185,801	81,930	185,801
Creditors	2	179,609	8,194	187,803	145,515	187,803	145,515
Accrued Expenses	5	302,521	44,979	347,500	316,452	347,625	316,452
Provision for Long Service Leave	4	65,000	15,000	80,000	100,000	80,000	100,000
Monies Held in Trust	6	--	10,677	10,677	5,858	10,677	5,858
Prepaid Income		87,290	--	87,290	--	87,290	--
TOTAL CURRENT LIABILITIES		716,350	78,850	795,200	753,626	795,325	753,626
NON CURRENT LIABILITIES							
Provision for Long Service Leave	4	509,362	56,507	565,869	531,069	565,869	531,069
TOTAL NON-CURRENT LIABILITIES		509,362	56,507	565,869	531,069	565,869	531,069
TOTAL LIABILITIES		1,225,712	135,357	1,361,069	1,284,695	1,361,194	1,284,695
TOTAL EQUITY AND LIABILITIES		7,323,639	1,302,879	8,626,518	9,275,617	8,895,646	9,471,345
CURRENT ASSETS							
Cash at Bank and On Hand		270,819	--	270,819	56,791	275,656	63,655
Patient Fees Receivable	7	83,927	58,435	142,362	114,220	142,362	114,220
Monies Held in Trust	6	--	10,677	10,677	5,858	10,677	5,858
Prepayments		5,132	--	5,132	--	5,132	--
Stores	8	47,712	--	47,712	40,942	47,712	40,942
Debtors and Accrued Revenue	9	58,531	5,350	63,881	140,892	67,172	141,004
Investments	10	665,236	491,072	1,156,308	1,032,540	1,437,308	1,161,292
TOTAL CURRENT ASSETS		1,131,357	565,534	1,696,891	1,391,243	1,986,019	1,526,971
NON-CURRENT ASSETS							
Investments	10	2,940	--	2,940	3,464	2,940	3,464
Land	11	402,844	78,156	481,000	86,727	461,000	146,727
Buildings	11	4,070,045	463,364	4,533,409	5,966,262	4,533,409	5,966,262
New Nursing Home Under Construction	11	--	69,727	69,727	--	69,727	--
Plant and Equipment	11	1,499,312	123,789	1,623,101	1,606,737	1,623,101	1,606,737
Office Furniture and Equipment	11	81,066	2,309	83,375	91,297	83,375	91,297
Motor Vehicles	11	136,075	--	136,075	129,887	136,075	129,887
TOTAL NON-CURRENT ASSETS		6,192,282	737,345	6,929,627	7,884,374	6,909,627	7,944,374
TOTAL ASSETS		7,323,639	1,302,879	8,626,518	9,275,617	8,895,646	9,471,345

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED JUNE 30, 1994

	Notes	Contributed Capital	Funds Held for Restricted Purposes	Funds Held in Perpetuity	Retained Surplus/(Accum. Deficit)	Total 1994	Total 1993	Consolidated 1994	Consolidated 1993
		\$	\$	\$	\$	\$	\$	\$	\$
Balance at July 1		8,518,790	804,218	1,205	(1,333,291)	7,990,922	7,714,525	8,186,650	7,885,789
Surplus/(Deficit) for the Year		--	--	--	(787,603)	(787,603)	231,765	(714,328)	256,229
Capital Receipts									
- Donations		--	--	--	--	--	26,852		26,852
- Capital Grants	13	62,130	--	--	--	62,130	17,780	62,130	17,780
Transfers from reserves	12	(355,477)	94,157	--	261,320	--	--		--
Transfers from Reserves	12(a)	87,650	(87,650)		--	--			
Asset Revaluation Reserve									--
BALANCE AT JUNE 30		8,313,093	810,725	1,205	(1,859,574)	7,265,449	7,990,922	7,534,452	8,186,650

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED JUNE 30, 1994

	Note	Total 1993/94 \$ Inflows (Outflows)	Total 1992/93 \$ Inflows (Outflows)	Consolidated 1993/94 \$ Inflows (Outflows)	Consolidated 1992/93 \$ Inflows (Outflows)
CASH FLOWS FROM OPERATING ACTIVITIES					
<i>Services Supported By Health Service Agreement</i>					
RECEIPTS					
Government Grants		5,084,244	5,461,969	5,084,244	5,461,969
Patient Fees		1,447,495	1,282,506	1,447,495	1,282,506
Recoupment from Private Practice for use of Hospital Facilities		--	137,997	--	137,997
Other Receipts		70,268	112,137	70,268	112,137
PAYMENTS					
Salaries and Wages		(4,743,385)	(4,811,919)	(4,743,385)	(4,811,919)
Other		(1,235,152)	(2,160,351)	(1,235,152)	(2,160,351)
<i>Services Supported By Hospital and Community Initiatives</i>					
RECEIPTS					
Donations		25,723	24,193	91,680	40,906
Interest		67,062	57,526	71,326	69,620
Other Revenue		99,344	166,240	99,344	166,240
Private Practice Receipts		198,201		198,201	
PAYMENTS					
Salaries and Wages		(149,187)	--	(149,187)	--
Other		(166,237)	(57,870)	(166,237)	(57,995)
NET CASH USED IN OPERATING ACTIVITIES	23	698,376	212,428	768,597	241,110

CASH FLOWS FROM INVESTING ACTIVITIES					
Payments for purchase of property, vehicles, plant and equipment		(387,044)	(208,200)	(307,044)	(208,200)
Proceeds from disposal of plant and equipment		67,681	54,431	67,681	54,431
Payments for purchase of investments		(123,244)	(117,687)	(275,492)	(143,739)
NET CASH USED IN INVESTING ACTIVITIES		(442,607)	(271,456)	(514,855)	(297,508)
Receipts from non-Government contributed equity		--	26,852	--	26,852
Capital Contributions		62,130	17,780	62,130	17,780
NET INCREASE(DECREASE) IN CASH HELD		317,899	(14,396)	315,872	(11,766)
CASH AT JULY 1		(129,010)	(114,614)	(122,146)	(110,380)
CASH AT JUNE 30	22	188,889	(129,010)	193,726	(122,146)

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 1994**

NOTE 1 : STATEMENT OF ACCOUNTING POLICIES

The consolidated financial statements of the hospital and its subsidiary have been prepared in accordance with the provisions of the Annual Reporting Act 1983 and the Annual Reporting (Contributed Income Sector) Regulations 1988 as amended. These Regulations incorporate relevant accounting standards issued jointly by the Institute of Chartered Accountants in Australia and the Australian Society of Certified Practising Accountants.

- (a) **Accrual Basis**
Except where otherwise stated, these financial statements have been prepared on the accrual basis whereby revenues and expenses are recognised when they are earned or incurred and brought to account in the period to which they relate.
- (b) **Historical Cost Basis**
The financial statements have been prepared on the historical cost basis whereby assets are recorded at purchase price plus costs incidental to their acquisition and do not take into account changing money values nor the current cost of non-current assets (unless specifically stated).
- (c) **Rounding Off**
All amounts shown in the financial statements are expressed to the nearest dollar.
- (d) **Principles of Consolidation**
The assets, liabilities, revenue and expenses of all subsidiaries of the hospital have been included at the values shown in their audited annual financial statements. Any intra-hospital group transactions have been eliminated on consolidation to avoid double-counting of those transactions.
- (e) **Investments**
Investments are valued at cost and are classified between current and non-current assets based on the Hospital Board of Management's intentions at balance date with respect to the timing of disposal of each investment. Revenue is brought to account as it is earned.
- (f) **Fixed Assets**
- (i) Land owned by the Hospital was affected by a revaluation increment to market value at April 15, 1994. The market value was determined by the Valuer-General.
 - (ii) Crown Land on which the Hospital and Nursing Home are situated has been recognised in the accounts for the first time at June 30, 1994. The valuation for recognition was determined by the Valuer-General.
 - (iii) Buildings occupied by the Hospital and Nursing Home were revalued downwards by the Valuer General at April 15, 1994 to more closely reflect current in use costs.
 - (iv) Buildings have been depreciated in accordance with AAS4 "Depreciation of Non-Current Assets" for the first time in the year ended June 30, 1994. The normal yearly charge is reported in the Revenue and Expense Statement
 - (v) Assets with a cost in excess of \$1,000 are capitalised and depreciation has been provided on depreciable assets so as to allocate their cost or valuation over their estimated useful lives. Plant and equipment, office furniture and equipment and motor vehicles are depreciated using the diminishing value method.
- (g) **Stores**
Inventories are stated in the Balance Sheet at the lower of cost and net realisable value. Cost is determined principally by first-in, first-out method.
- (h) **Employee Entitlements**
Based on pay rates current at balance date.
- Long Service Leave**
Provision for long service leave is made on a pro-rata basis for all employees who have completed five or more years of service. Generally, the entitlement under various awards becomes payable upon completion of ten years service. The proportion of long service leave estimated to be payable within the next financial year is included in the Balance Sheet under Current Liabilities. The balance of the provision is classified as a Non-Current Liability.
- Annual Leave**
The hospital's accrued liability for annual leave at June 30, 1994 is classified as a current liability and included in Accrued Expenses.
- Accrued Days Off**
The Hospital's obligation in respect of accrued days off not yet taken at June 30, 1994 is classified as a current liability and included in Accrued Expenses.
- (I) **Superannuation**
All eligible employees are able to contribute to the Hospital's Superannuation Fund established under Section 10 of the Hospital Superannuation Act 1965.
- (j) **Nursing Home**
The Nursing Home operations are an integral part of the hospital and share its resources. Land and Buildings are recorded in accordance with a Valuer-General's report June 1994. The results of the two operations have been segregated based on actual revenue earned and expenditure incurred by each operation.

- (k) **Subsidiaries**
The consolidated financial statements include the audited financial statements of the Stawell District Hospital Foundation - a subsidiary of the Stawell District Hospital.
- (l) **Donations**
Donations for capital purposes are recognised as Contributed Capital in the Balance Sheet and Consolidated Statement of Changes in Equity. Donations (other than capital) are recognised as revenue when the cash is received.
- (m) **Fund Accounting**
The Hospital operates on a fund accounting basis and maintains three funds: Operating, Specific Purpose and Capital Funds. The Hospitals Capital and Specific Purpose Funds include unspent capital donations and receipts from fund-raising activities conducted solely in respect of these funds. Separation of these funds from the Operating Fund is required under the *Health Services Act 1988*.
- (n) **Services Supported by Health Services Agreement and Services Supported by Hospitals and Community Initiatives**
The activities classified as *Services Supported by Health Services Agreement* are substantially funded by the Department of Health and Community Services while Hospital and Community initiatives are funded by the Hospital's own activities or local initiatives.
- During 1994 the activities funded by the Hospitals own activities or local initiatives have been set up as a separate business unit. This has resulted in an increase in expenditure as salaries and wages and other expenditure has been allocated to the business unit. Revenue from private practice arrangements is solely attributed to the business unit.
- (o) **Non-Current Assets**
The gross proceeds from the sale of non current assets have been included as operating revenue providing fund inflows while the written down value of the assets sold has been shown as an operating expense requiring fund outflows.
- (p) **Private Practice Fees**
The apportionment of private practice fees between the Hospital and visiting medical specialists is based on the arrangements between the parties.

NOTE 2 : CREDITORS AND BORROWINGS

	1994 Less Than 1 year \$	1993 Less Than 1 Year \$
Creditors *	187,803	145,515

* No amount is owing as a result of public borrowing or financial accommodation.

NOTE 3 : FUNDS HELD FOR RESTRICTED PURPOSES

	1994 \$	1993 \$
Long Service Leave	61,580	--
Capital Replacement	487,358	411,005
Miscellaneous Funds	4,228	1,082
Other - Pathology Fund	151,812	295,961
- Radiology Fund	103,276	93,699
- Physiotherapy Fund	2,471	2,471
	810,725	804,218

NOTE 4 : PROVISION FOR LONG SERVICE LEAVE

	Current \$	Non-Current \$	Total 1994 \$	Total 1993 \$
Long Service Leave	80,000	565,869	645,869	631,069

NOTE 5 : ACCRUED EXPENSES

	1994 \$	1993 \$
Accrued Salary and Wages	34,659	18,779
Accrued Annual Leave	290,005	287,175
Accrued Days Off	5,500	6,629
Sundry Expenses	17,336	3,869
	347,500	316,452

NOTE 6 : MONIES HELD IN TRUST

	1994 \$	1993 \$
Patient Monies Held in Trust	10,677	5,858

The Hospital does not maintain a separate bank account for these funds. The amount is contained within the Hospital's Specific Purpose Account.

NOTE 7 : PATIENT FEES

	Patient Fees Raised		Patient Fees Receivable	
	1993/94 \$	1992/93 \$	1994 \$	1993 \$
Inpatients	548,848	375,016	81,339	55,595
Outpatients	6,230	31,190	5,825	4,340
Nursing Home	831,984	799,510	59,628	57,218
Day Hospital	12,026	7,013	--	--
District Nursing	19,337	13,482	--	--
Physiotherapy	37,012	17,808	--	--
Podiatry	10,234	8,433	--	--
Occupational Therapy	8,806	4,848	--	--
Sundry	1,160	1,412	--	--
Total	1,475,637	1,258,712	146,792	117,153
<i>Less</i> Provision for Doubtful Debts			4,430	2,933
Net Patient Fees Receivable			142,362	114,220

Commonwealth Nursing Home inpatient benefits are included in patient fee revenue. The Hospital charges fees in accordance with the Department of Health and Community Services Victoria directive issued under Regulation 8 of the Hospital and Charities (Fees) Regulation 1988 as amended. During the year, bad debts of \$800 were written off against the provision for doubtful debts for patient fees.

NOTE 8 : STORES

	1994 \$	1993 \$
Pharmaceuticals	20,187	15,854
Catering Supplies	5,435	3,219
Housekeeping Supplies	2,122	1,942
Medical and Surgical Lines	18,009	19,717
Engineering Stores	228	210
Administration	1,731	--
Total	47,712	40,942

NOTE 9 : DEBTORS AND ACCRUED REVENUE

	Less Than 1 Year \$	Greater Than 1 Year : Less Than 2 Years \$	Total 1993/94 \$	Total 1992/93 \$
Pathology & Radiology Debtors	33,093	--	33,093	22,126
H&CS Grants	--	--	--	73,500
Accrued Revenue				
- Interest	25,835	--	25,835	31,100
- Sundry	9,522	--	9,522	17,589
Total			68,450	144,315
<i>Less</i> Provision for Doubtful Debts				
- Pathology & Radiology Debtors			4,569	3,423
Net Debtors & Accrued Revenue			63,881	140,892

During the year, bad debts of \$937 were written off against the provision for doubtful debts for Pathology and Radiology.

NOTE 10 : INVESTMENTS

	Capital Fund \$	Specific Purpose Fund \$	Total 1994 \$	Total 1993 \$
<i>Current</i>				
Bank Term Deposits	391,838	763,950	1,155,788	1,032,032
S.E.C.	520		520	508
	392,358	763,950	1,156,308	1,032,540
<i>Non-Current</i>				
Victoria Bonds	1,205		1,205	1,205
S.E.C.	1,735		1,735	2,259
	2,940		2,940	3,464
Total	395,298	763,950	1,159,248	1,036,004

NOTE 11 : NON-CURRENT ASSETS

	At Cost	Depreciation for 1993/94	Accum. Depreciation at 30/06/94	Net Assets 30/06/94	Net Assets 30/06/93
	\$	\$	\$	\$	\$
Land * at Valuation 1994	481,000	--	--	481,000	86,727
Buildings * at Valuation 1994	4,562,000	28,591	28,591	4,533,409	5,966,262
Plant and Equipment at Cost	3,047,887	195,718	1,424,786	1,623,101	1,606,737
Office Furniture and Equipment at Cost					
Motor Vehicles at Cost	181,669	19,405	98,294	83,375	91,297
New Nursing Home under Construction	170,767	18,931	34,692	136,075	129,887
	69,727	--	--	69,727	
Total	8,513,050	262,645	1,586,363	6,926,687	7,880,910

* The basis of valuation of land is fair market value based on existing use. The basis of valuation of buildings is the current replacement cost (State Valuation Basis). The 1994 valuations were carried out by the Office of the Valuer-General.

NOTE 12 : TRANSFERS FROM RESERVES

	1993/94 \$	1992/93 \$
Nursing Home Investment previously held in Capital Account	--	83,602
* Specific Purposes Account	94,157	88,347
Capital Account Deficit	(355,477)	
	(261,320)	171,949

* The above income represents the Net Surplus of \$28,227 on the Specific Purposes Account after taking into account all Income and Expenditure of this business unit. An adjustment of \$4,350 was made and a transfer to provide for future long service leave of \$61,580.

NOTE 12(a) : TRANSFERS FROM RESERVES

	1994 \$	1993 \$
Funds Held for Restricted Purposes Transferred as needed to : Capital Contributed to Fund Costs of Building Development	87,650	13,900
	87,650	13,900

NOTE 13 : GOVERNMENT GRANTS

	1993/94 \$	1992/93 \$
H&CS Ordinary Grants *	4,436,310	5,086,400
H&CS Other Grants		
- Home Nursing	144,188	103,160
- Occupational Therapy	30,694	29,736
- Voluntary Departure Packages	170,102	167,564
- Vehicle	33,709	1,280
Grants Received from Other State Departments		
- Day Care Centre	108,451	88,529
Total Operating Grants	4,923,454	5,476,669
Capital Grants		
- New Nursing Home	62,130	--
- Minor Works	--	15,000
- Stawell Nursing Home	--	2,780
Total Grants Earned	4,985,584	5,494,449

Grants for capital purposes are included in the consolidated statement of changes in equity and are included in the balance sheet as contributed capital.

NOTE 14 : INDIRECT CONTRIBUTION BY DEPARTMENT OF HEALTH AND COMMUNITY SERVICES VICTORIA

The Department of Health and Community Services Victoria makes certain payments on behalf of the Hospital. These amounts have been brought to account in determining the operating result for the year by recording them as grant revenue and as expenses.

	1993/94 \$	1992/93 \$
Audit Fees	--	6,800
Insurance	68,681	44,374
Industrial Relations Service	1,351	1,703
Hospital Computing Service Charges	555	11,278
Total	70,587	64,155

NOTE 15 : OTHER REVENUE - SERVICES SUPPORTED BY HEALTH SERVICES AGREEMENT

The independent revenue earning activities of the Hospital have been transferred to a business unit and now form part of Hospital and Community Initiatives Revenue - See Note 16.

	1993/94 \$	1992/93 \$
Meals and Accommodation	631	37,863
Meals on Wheels	--	11,597
Bad Debts Recovered	--	204
Proceeds from Sale of Non-Current Assets	135,507	54,431
Sale of Surplus Goods	510	784
Recoveries - Other Institutions	18,543	37,763
- Workcare	18,986	29,401
- Laundry	3,622	3,213
- Other	9,196	3,526
- Staff Training	5,112	
Insurance Claim - Water Damage	--	3,984
Sundry	5,350	642
	197,457	183,408

The profit on sale of plant and equipment was \$12,834. Profit on disposal of property at 57 Wimmera Street was \$67,381.

NOTE 16 : OTHER REVENUE - HOSPITAL AND COMMUNITY INITIATIVES

	1993/94 \$	1992/93 \$
Commission	417	749
Rent of Facilities	9,360	9,360
Donations (excluding capital receipts)	25,723	24,193
Community Fund Raising Activities	41,396	47,328
Pathology Test Rebates	--	15,768
Sundry	901	1,813
Salary Recoup	3,791	
Staff Meals	29,000	
Meals on Wheels	11,572	
Blood Bank Receipts	3,158	
	125,318	99,211

NOTE 17 : SEGMENT REPORTING

Segment	Segment Revenue 1994 \$	1993 \$	Surplus/ Deficit 1994 \$	1993 \$	Segment Assets 1994 \$	1993 \$
	Hospital	5,822,487	6,041,256	(824,311)	228,612	7,323,639
Nursing Home	1,239,785	1,332,572	36,708)	3,153	1,302,879	1,167,032
Total Hospital and Nursing Home	7,062,272	7,373,828	(787,603)	231,765	8,626,518	9,275,617
Subsidiary Foundation	73,400	24,589	73,275	24,464	269,128	195,728
Total Consolidated Amount	7,135,672	7,398,417	(714,328)	256,229	8,895,646	9,471,345

During the year the Hospital purchased land from the Foundation at market value. The effect of this transaction has been eliminated from the Consolidated Accounts.

NOTE 18 : OPERATING EXPENSES

	Acute Care 1993/94 \$	Aged Care 1993/94 \$	Other 1993/94 \$	Total 1993/94 \$	Total 1992/93 \$
Services Supported by Health Services Agreement					
Salaries	3,149,630	942,430		4,092,060	4,173,603
Salary Oncosts	513,867	83,218	--	597,085	626,817
Other	897,695	522,563		1,420,258	1,851,602
Total Expenses requiring Fund Outflows (per Revenue and Expenses Statement)	4,561,192	1,548,211		6,109,403	6,652,022
Add Operating Expenses not requiring Fund Outflows					
Revaluation Decrement	1,091,156	--		1,091,156	
Depreciation	215,369	47,276		262,645	241,380
Long Service Leave	111,551	(28,530)		83,021	142,035
	1,418,076	18,746		1,436,822	383,415
Sub Total	5,979,268	1,566,957		7,546,225	7,035,437
Services Supported by Hospital and Community Initiatives					
Other	271,500	--	32,150	303,650	106,626
Total Expenses requiring Fund Outflows (per Revenue and Expense Statement)	271,500	--	32,150	303,650	106,626
Add Operating Expenses not requiring Fund Outflows					
	--	--		--	--
Sub Total	271,500	--	32,150	303,650	106,626
TOTAL EXPENSES	6,250,768	1,566,957	32,150	7,849,875	7,142,063

The written down value of non-current assets sold was \$55,292.

NOTE 19 : ABNORMAL ITEMS

	1994 \$	1993 \$
(A) Abnormal Revenue Items		
Government Grant to Fund Voluntary Departure Packages	170,102	143,104
Prior Year Grant	--	8,700
	170,102	151,804
Abnormal Expenditure Items		
Voluntary Departure Packages Paid	153,675	157,200
Net Effect on Revenue and Expense Statement	16,427	(5,396)
(B)		
Revaluation Decrement on Buildings	1,405,429	--
Revaluation Increment on Land	314,273	--
Net Decrement	1,091,156	--

These abnormal items are included in the relevant income and expenditure classifications of the accounts.

NOTE 20 : CAPITAL WORKS COMMITMENTS

There are no commitments for capital expenditure at June 30, 1994.

NOTE 21 : UNFUNDED SUPERANNUATION LIABILITY

- (a)
 - (i) The Stawell District Hospital contributes to the Hospital's Superannuation Fund for all eligible employees.
 - (ii) The notional share of unfunded superannuation liability attributable to the Stawell District Hospital as at June 30, 1994 as advised by the Hospital's Superannuation Board is \$730,000.
 - (iii) During the 1993/94 financial year the Stawell District Hospital's contributions to the Hospital's Superannuation Fund totalled \$364,660.
 - (iv) There are no contributions outstanding in respect of the 1993/94 financial year payable by the Stawell District Hospital to the Hospital's Superannuation Fund.
 - (v) In accordance with Section 20(2)(a) of the Hospital's Superannuation Act 1988, contributions of the institution are calculated as a percentage of the employee's salary. Separate contributions are determined for basic benefits and optional contributory benefits in accordance with Section 29(3).
 - (vi) No loans from employee superannuation funds have been made to the Stawell District Hospital.
- (b) **Visiting Medical Officer's Superannuation**
 The Stawell District Hospital may have a liability to Visiting Medical Officers for superannuation contributions. Whether payment will be required is yet to be determined.
 The estimated contingent liability at June 30, 1994 is \$22,472.

NOTE 22 : RECONCILIATION OF CASH

For the purposes of the statement of cash flows, the Hospital considers cash to include cash on hand and in banks and investments in money market instruments. Cash at the end of the reporting period as shown in the statement of cash flows is reconciled to the related items in the statement of financial position as follows:

	1993/94 \$	1992/93 \$
<i>Operating Fund</i>		
- Cash at Bank and On Hand	257,043	630
- Bank Overdraft	--	(122,777)
<i>Capital Fund</i>		
- Bank Overdraft	(81,930)	(63,024)
<i>Special Purposes Fund</i>		
- Cash at Bank and On Hand	13,776	56,161
	188,889	(129,010)
<i>Foundation</i>		
- Cash at Bank and On Hand	4,837	6,864
Cash at End of Reporting Period	193,726	(122,146)

NOTE 23 : RECONCILIATION OF NET CASH USED IN OPERATING ACTIVITIES TO OPERATING RESULT

	Total 1993/94 \$	Consolidated 1993/94 \$	1992/93 \$
Operating Result (Surplus/Deficit)	(787,603)	(714,328)	256,229
Depreciation	262,645	262,645	241,380
Long Service Leave Expense	83,021	83,021	142,035
Long Service Leave Paid	(68,221)	(68,221)	(199,519)
Loss/(Profit) on Fixed Asset Sale	(12,834)	(12,834)	19,678
(Increase)/Decrease in Debtors & Accrued Revenue	77,456	74,277	(30,086)
Increase in Creditors	42,288	42,288	6,994
Decrease/(Increase) in Patients' Fees Receivable	(28,142)	(28,142)	38,687
(Decrease)/Increase in Accrued Expenses	31,048	31,173	(232,783)
Increase in Stores	(6,770)	(6,770)	(1,505)
Increase in Prepayments	(5,132)	(5,132)	--
Land Revaluation Increment	(314,273)	(314,273)	--
Building Revaluation Decrement	1,405,429	1,405,429	--
Non Cash Financing Activities	(67,826)	(67,826)	--
Increase in Prepaid Income	87,290	87,290	--
NET CASH USED IN OPERATING ACTIVITIES	698,376	768,597	241,110

NOTE 24 : NON-CASH FINANCING AND INVESTING ACTIVITIES

During the year the Hospital acquired motor vehicles as follows:

	\$
Cost of New Motor Vehicles	79,439
Trade-in of Old Motor Vehicles	(67,826)
Cash Paid	11,613

Auditor-General's Report

Audit Scope

The accompanying financial statements of the Stawell District Hospital for the year ended 30 June 1994, comprising revenue and expense statement, balance sheet, consolidated statement of changes in equity, statement of cash flows and notes to the financial statements, have been audited. The financial statements include the consolidated accounts of the economic entity comprising the Hospital and its controlled entity, being the Stawell District Hospital Foundation. The members of the Hospital's Board of Management are responsible for the preparation and presentation of the financial statements and the information they contain. An independent audit of the financial statements has been carried out in order to express an opinion on them as required by the *Annual Reporting Act 1983*.

The audit has been conducted in accordance with Australian Auditing Standards to provide reasonable assurance as to whether the financial statements are free of material misstatement. The audit procedures included an examination, on a test basis, of evidence supporting the amounts and other disclosures in the financial statements, and the evaluation of accounting policies and significant accounting estimates. These procedures have been undertaken to form an opinion as to whether, in all material respects, the financial statements are presented fairly in accordance with Australian Accounting Standards and comply with the requirements of the *Annual Reporting Act 1983*, so as to present a view which is consistent with my understanding of the financial position and the results of the operations and cash flows of the Stawell District Hospital and the economic entity.

I have not acted as auditor of the controlled entity. However, I have received sufficient information and explanations concerning the controlled entity, including the financial statements and the auditor's report thereon, which is not subject to any qualification, to enable an opinion to be formed on the consolidated financial statements.

The audit opinion expressed on the financial statements has been formed on the above basis.

Audit Opinion

In my opinion, the financial statements present fairly the financial position of the Stawell District Hospital and the economic entity as at 30 June 1994 and the results of their operations and their cash flows for the year ended on that date in accordance with Australian Accounting Standards and comply with the requirements of the *Annual Reporting Act 1983*.

MELBOURNE
21 / 10 / 1994


C.A. BARAGWANATH
Auditor-General

Staff 1993/94

Chief Executive

Mr. M.B. Delahunty, B.Ec., A.S.A.,
C.P.A., M.H.A., A.F.C.H.S.E., C.H.E

Finance Officer

Mr. J.M. Hayes, B.Bus., A.S.A.,
A.A.C.S.(Prov), A.H.F.M.

(res. July '94)

Mr. D.W. Dawson, B.Bus., A.S.A.
(comm. Aug '94)

Office Administration

Mrs. L.E. Bond (CEO Secretary)

Mrs. W.L. Cousins (Clerk)

Mrs. S.C. Dunn (Inpatients Clerk)

Mrs. D.R. Gray (Receptionist)

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Hooper Mrs. A.	50.00	Margetts Mrs.	5.00	Payne Mrs. K.	10.00	Slorach Miss K.	10.00
Hopkins Mrs. J.	100.00	Marshall Mrs. L.	20.00	Peatt Mr. G.	5.00	Slorach Mr. B.	10.00
Horwood Mr. & Mrs. L.	25.00	Martin J.	5.00	Peel Mr. D.	10.00	Smart Mr. J.	5.00
Horwood Mr. & Mrs. L.	10.00	Martin Mr. L.	10.00	Perkins Mr. D.	20.00	Smith Mr. C.	5.00
Hoult Mr. G.	10.00	Martin Mr. P.	5.00	Perry Mr. & Mrs.	20.00	Smith Mr. T.	10.00
Howard Mr. A.	5.00	Martin Mr. R.	5.00	Perry Mr. & Mrs. G.	10.00	Smith Mrs.	2.00
Howard Mrs. J.	5.00	Martin Mr. R.	10.00	Perry Mr. & Mrs. S.	40.00	Smith Mrs. B.	30.00
Howard Mrs. J.	10.00	Martin Mr. & Mrs. O.	20.00	Pert Mrs. F.	10.00	Smith Mrs. B.	5.00
Howard Mrs. M.	5.00	Martin Mr. W.	20.00	Petch Mr. C.	5.00	Smith Mrs. B.	20.00
Howie Mr. & Mrs. R.	5.00	Martin Mr. & Mrs. W.	20.00	Peters Miss I.	5.00	Smith Mrs. D.	5.00
Huddleston Mrs. J.	10.00	Martin Mrs. V.	5.00	Peters Mrs. D.	10.00	Smith Mrs. E.	10.00
Huddleston Mrs. R.	20.00	Mason Ms. D.	5.00	Pettit Mr. & Mrs. M.	10.00	Smith Mrs. R.	5.00
Hughes Mr. T.	5.00	Matheson Mr. & Mrs. L.	50.00	Phelan Mrs.	2.00	Smith Ms. C.	7.00
Hughes Mrs. J.	0.50	Mathews Mr. J.	10.00	Phillips Mr. & Mrs. J.	10.00	Snibson Mr. J.	20.00
Humphries Mr. B.	3.00	McCarthy Mr. & Mrs. R.	10.00	Phillips Mrs. E.	10.00	Snibson Mr. B.	5.00
Humphris Mrs. N.	40.00	McMullin Mr. & Mrs. R.	10.00	Phillips Mrs. M.	10.00	Snowball Mrs. E.	10.00
Hunt Family	50.00	McColl Mr.	8.00	Pickering Mr. G.	5.00	Sommers Mr. B.	20.00
Hunt Mrs. C.	5.00	McCracken Mrs. J.	5.00	Pickering Mr. M.	10.00	Sparrow Mr. & Mrs. K.	5.00
Hunter Mr. H.	5.00	McDonald Mr. & Mrs. G.	25.00	Pickering Mr. & Mrs. A.	10.00	Special Functions	4,668.65
Hunter Mr. L.	10.00	McGregor Mr. W.	20.00	Pickering Mr. & Mrs. R.	20.00	Squire Mr. W.	5.00
Hurley Mr. & Mrs. L.	40.00	McGuinn Mr. T.	10.00	Pickering Mrs. E.	30.00	Stacpoolle Mrs. C.	5.00
Hurley Mrs. B.	20.00	McIlvrde Mr. & Mrs. J.	10.00	Pickering Mrs. J.	10.00	Stanley Mrs. K.	10.00
Hyde Mr. G.	20.00	McIntosh Mr. R.	5.00	Pickering Mrs. J.	10.00	Stawell Bowling Club	20.00
Hyslop Mr. K.	20.00	McIntosh Mr. & Mrs. R.	10.00	Pickering Mrs. L.	3.00	Stephens Mrs. V.	2.00
Illig M.	50.00	McIntyre Mrs. D.	5.00	Pickering Mrs. M.	10.00	Stewart Mr. I.	10.00
Illig Mr. A.	30.00	McIntyre Mrs. J.	20.00	Pickering Mrs.	5.00	Stewart Mr. & Mrs. G.	50.00
Inglis Mrs. J.	10.00	McKenny Mr.	5.00	Pickford Mr.	5.00	Stewart Mr. & Mrs. M.	50.00
Irvine Mr. J.	1.00	McKenzie Mr. & Mrs. I.	50.00	Pickford Mr. J.	20.00	Stewart Mrs. H.	50.00
Iseppi Mr. B.	10.00	McKinnis Mr. & Mrs. J.	10.00	Pietsch Mr. I.	20.00	Stewart Mrs. M.	20.00
Iseppi Mrs.	10.00	McMahon Mrs. J.	20.00	Pitts Mrs. M.	5.00	Stokes Mr. & Mrs. F.	20.00
Jackson Mr. & Mrs. I.	10.00	McMillan Mr. A.	10.00	Potter Mr. G.	2.00	Street Mr. G.	2.00
Jackson Mrs. M.	100.00	McPhee Mrs. J.	10.00	Potter Mr. K.	5.00	Sutton Mr. & Mrs. G.	20.00
James Mrs. K.	5.00	McPherson Mrs. N.	50.00	Potter Mrs. V.	25.00	Tangey Mr. D.	10.00
James Mrs. R.	10.00	Melbourne Mrs. A.	3.00	Power Mr. R.	10.00	Tangey Mr. & Mrs. W.	30.00
Jamieson Mr. D.	2.00	Meumann Mrs. B.	3.00	Price Mr. T.	20.00	Taylor Mrs. M.	20.00
Jansma Ms. R.	6.00	Middleton Mr. & Mrs. A.	5.00	Price Ms. M.	4.00	Tearon Mr.	10.00
Jardine Mr. & Mrs.	5.00	Middleton Mr. & Mrs. G.	100.00	Pritchard Mrs. C.	20.00	Teadale Mrs. K.	10.00
Jeffery Mrs.	25.00	Middleton Mr. & Mrs. J.	10.00	Pyke Mrs. D.	5.00	Templar Mr. & Mrs.	100.00
Jeffrey Mr. & Mrs. J.	10.00	Mills Mr. & Mrs. T.	25.00	Raeburn Mrs. A.	20.00	Thomas Mr. G.	50.00
Jenkins Mr. & Mrs. K.	20.00	Milne Mrs.	2.00	Raeburn Mrs. J.	5.00	Thomas Mr. L.	10.00
Jess Mr. & Mrs. J.	50.00	Miramis Mr. R.	50.00	Raeburn Mrs. L.	20.00	Thomas Mr. L.	10.00
Jewkes Mrs.	20.00	Mitchell Miss W.	10.00	Raggatt Mr. B.	10.00	Thomlinson Mr.	20.00
Johnson Mr. & Mrs. W.	20.00	Mitchell Mr. & Mrs. D.	20.00	Raitt Mr. N.	10.00	Thompson Mrs. L.	20.00
Johnston Mr. M.	5.00	Mitchell Mr. & Mrs. J.	5.00	Ranton Mrs.	5.00	Tickner Mrs. S.	5.00
Joiner Mr. G.	10.00	Monaghan Mr. B.	25.00	Rasche Mr.	50.00	Tiddy Mrs. E.	5.00
Jones Mr. C.	10.00	Monaghan Mr. K.	10.00	Rasche Mrs. M.	10.00	Tiley Mr. & Mrs. K.	10.00
Jones Mr. J.	20.00	Monaghan Mr. T.	20.00	Rathgeber Mrs. B.	5.00	Tolliday Mr. & Mrs. L.	50.00
Jones K.	10.00	Moncrieff Mrs. K.	5.00	Rathgeber Mrs. B.	5.00	Tonkin Mr. R.	25.00
Jones Mr. S.	10.00	Monument Miss W.,	10.00	Rathgeber Mrs. D.	5.00	Tonkin Mr. & Mrs. L.	50.00
Jude Mr. & Mrs. E.	20.00	Monument Mr. & Mrs. R.	50.00	Richards Mrs.	20.00	Tredgett Mr. & Mrs. M.	10.00
Kalamistrakis Mrs. L.	25.00	Monument Mrs. F.	10.00	Richards Mrs. Y.	2.00	Treloar Mrs. C.	10.00
Kalms Mr. & Mrs.	10.00	Monument Mrs. E. & Glen	10.00	Rickard Mr. S.	3.00	Treloar Mrs. D.	5.00
KaylerThomson Mr&Mrs.W.	20.00	Moore Miss L.	5.00	Rickard Mr. S.	1.00	Trickey Mr. G.	20.00
Kennedy Mrs. V.	4.00	Morgan Mr. & Mrs. G.	25.00	Rickard Mr. & Mrs. R.	50.00	Trickey Mrs. D.	20.00
Kenworthy-Smith Ms. W.	2.00	Morgan Mr. & Mrs. L.	50.00	Rickard Mrs. O.	5.00	Trigg Mr. I.	3.00
Kewish Mr. S.	10.00	Morgan Mrs. J.	20.00	Riedl Mr. A.	10.00	Troutbeck Mrs.	10.00
Kewish Mr. & Mrs. R.	5.00	Moss Mr. H.	5.00	Roberts Mr. & Mrs. B.	10.00	Trowell Mrs. E.	2.00
Kilpatrick Mrs. M.	2.00	Mullane Mrs. C.	3.00	Robinson Mr. J.	50.00	Turney Mr. & Mrs. W.	10.00
Kinane Mr. M.	2.00	Mullens Mrs. M.	20.00	Robson Mr. & Mrs. M.	100.00	Turner Mr. M.	5.00
Kinane Mr. R.	2.00	Mummy Mr. & Mrs. M.	10.00	Rolph Mrs.	20.00	Twoomey Mr. & Mrs. M.	10.00
King Mr. E.	2.00	Murphy Mrs. J.	10.00	Rolph Mr. A.	10.00	Vearing Mr. R.	10.00
King Mrs. E.	10.00	Murphy Ms. A.	50.00	Rosenow Ms. K.	5.00	Vendy Mrs. F.	5.00
Kingston Mr. F.	100.00	Murtagh Mrs. E.	10.00	Rowe Mr. J.	10.00	Veveureux Mrs. J.	5.00
Kingston Mr. K.	10.00	Muscat Mrs.	5.00	Rowe Mr. & Mrs. A.	5.00	Wadge Mrs. B.	20.00
Kirsch Mr. & Mrs. P.	20.00	Nalder Mr. & Mrs. G.	25.00	Rowe Mrs. F.	10.00	Walder Mrs.	10.00
Klauss Mr. M.	10.00	Nalder Mr. & Mrs. R.	20.00	Rowntree M.	10.00	Waldron Mr. V.	5.00
Knight Mr. & Mrs. J.	5.00	Neil Mrs. S.	10.00	Rudolph Mr. A.	40.00	Walker Mr. & Mrs. A.	5.00
Koenig Mr. & Mrs.	20.00	Nelson Mr. & Mrs. A.	50.00	Rudolph Mr. & Mrs. D.	40.00	Walker Mrs. J.	5.00
Kolb Mr. & Mrs. L.	50.00	Nelson Mr. & Mrs. B.	10.00	Rutter Mr. L.	20.00	Waller Mr. M.	10.00
Koschmann Mr. & Mrs.	5.00	Newall Miss L.	50.00	Salmi Mrs. J.	10.00	Warren Mr. & Mrs. L.	10.00
Krause Mr. & Mrs. J.	10.00	Newell Mrs. E.	20.00	Salmon Mrs. C.	10.00	Warren Mr. & Mrs. R.	20.00
Krohn Mrs. M.	20.00	Newton Mr. & Mrs. D.	10.00	Salter Mrs. C.	20.00	Watson Mr. B.	20.00
Kuhl Mrs. R.	5.00	Newton Mrs. V.	10.00	Sanders Mr. R.	20.00	Watson Mr. & Mrs. W.	5.00
Lackman Mr. R.	10.00	Nicholls Mr. & Mrs. J.	50.00	Sanford Mr. R.	10.00	Wells Mr. A.	5.00
Landry Mr. & Mrs. D.	50.00	Nicholls Mrs. J.	2.00	Savage Mr. J.	5.00	West Mr. P.	5.00
Lang Mr. J.	20.00	Nicholson Mr. E.	50.00	Savage Mr. R.	20.00	Wagner Mr. S.	5.00
Langsford Miss J.	40.00	Nicholson Mr. & Mrs. H.	5.00	Scaletti Mrs.	10.00	Whelan Mr. P.	3.00
Larkens Mr. & Mrs. B.	10.00	Nicholson Mrs. A.	2.00	Scantleton Mr. W.	5.00	White Mr. & Mrs. M.	5.00
Larkin Mr. & Mrs. T.	10.00	Nicholson Mrs. A.	10.00	Scarsi Mr.	10.00	Whitehead Mr. M.	30.00
Lauder Mrs. V.	20.00	Nicholson Mrs. M.	20.00	Scarsi Mrs. M.	5.00	Willcock Mrs.	5.00
Lea Mrs. B.	5.00	Nicholson Ms. L.	50.00	Scherger Mr. G.	10.00	Williams Mrs. E.	10.00
Ledger Mrs. P.	5.00	Nicholson Ms. M.	10.00	Schneider Mrs. A.	50.00	Willy Mrs. R.	5.00
Lee Mr. & Mrs. C.	5.00	Nunweek Mr. M.	5.00	Schwartz Mrs. W.	200.00	Wilson Mr. & Mrs. S.	100.00
Lee Mr.	5.00	O'Brien Dr. G.	2.00	Scott Mr. R.	5.00	Wilson Mrs. J.	10.00

Wilson Mrs. M.	10.00	Norton Mr. & Mrs. P.	100.00	Maher Mr. G.	50.00	Pyke Mr. S.	10.00
Wilson & Scott Misses L & D	4.00	Odd Mr. & Mrs. P.	50.00	Marshall Mr. J.	50.00	Robinson Mr. G.	2.00
Winters Mrs. B.	20.00	Overall Mr. & Mrs. R.	100.00	McCracken Ms. J.	50.00	Skurrie Mr. T.	5.00
Woods Mr. G.	5.00	Paulet Mr. N.	100.00	McInerney Mr. B.	50.00	Smart Mr. G.	2.00
Woolley Mrs. H.	1.00	Peucker Mr. H.	100.00	McKnight Dr. D.	50.00	Smith Mr. J.	5.00
Wortley Mr. & Mrs. V.	5.00	Phipps Mr. D.	50.00	McNamara Mr. R.	50.00	Stanes Mr. P.	2.00
Wynd Mr. & Mrs. J.	50.00	Potter Mrs. P.	100.00	McPhee Mr. M.	50.00	Stocks Mr. R.	5.00
Young Mr. R.	100.00	Rathgeber Mr. P.	100.00	Miechell Mr. C.	25.00	Streeter Mr. C.	10.00
Young Mrs. I.	25.00	Robbins Ms. D.	50.00	O'Callaghan Mrs. C.	50.00	Tiddy Mr. D.	2.00
	5.00	Schwartz Mrs. W.	250.00	Olsson Mr. C.	200.00	West Mr. P.	5.00
		Scott Mr. R.	500.00	Phelan Mr. D.	50.00	Whelan Mr. G.	5.00
Race Day 1993		Scott Mr. & Mrs. R.	50.00	Pro-Am Raffle	294.00	Wiffen Mr. G.	50.00
Anonymous	350.00	Seng Hpa Mr. R.	100.00	Rathgeber Mr. P.	50.00	Williams Mr. D.	5.00
ANZ Bank	50.00	Shanahan Mrs. G.	50.00	Rathgeber Mr. T.	50.00	Wilson Mr. A.	5.00
Balle Mr. & Mrs. S.	250.00	Shire of Stawell	250.00	Rickard Mr. T.	50.00		
Barham Mr. J.	100.00	Shuttleworth Mr. & Mrs. B.	150.00	Ronaldson Mr. M.	100.00	In Kind	
Barker Mr. R.	50.00	Skinner Mr. W.	250.00	Rooke Mr. M.	50.00	Schwartz Mrs. W.	5058.00
Baxendale Mr. & Mrs. R.	50.00	Skurrie Mr. H. Coll.Tin	110.45	Sandy Mrs. G.	50.00		
Bell Mr. & Mrs. R.	50.00	Smith Mr. & Mrs. T.	50.00	Savage Mr. J.	50.00	Foundation	
Bennett Mr. G.	100.00	Spriggs Mr. D.	50.00	Sibson Mr. I.	50.00	Andrew Exec. R.	38458.42
Bennett Mr. & Mrs. L.	50.00	Squire Mr. & Mrs. N.	50.00	Skinner W.W. & K.F. P/L	300.00	Argall Mrs. T.	75.00
Best's Wines Pty. Ltd.	250.00	Street Mrs. J.	50.00	Smith Mr. W.	50.00	Attrill Est. R.	5764.95
Blackman Mr. G.	50.00	Thomson Mr. V.	250.00	Stawell Medical Centre	500.00	Barham Mr. J.	300.00
Blay Mr. & Mrs. J.	250.00	Wade Mrs. R.	50.00	Stawell PS	150.00	Barker Mr. R.	100.00
Blizzard Mr. R.	100.00	Weily Mr. D.	50.00	Stawell Times News	1000.00	Beelitz Mr. & Mrs. H.	400.00
Bogg Mr. & Mrs. S.	50.00	Wiffen Mr. G.	650.00	Street Mr. G.	50.00	Bennett Mr. N.	100.00
Bonney Mr. T.	650.00	Williamson Mr. B.	50.00	Walker Mr. R.	50.00	Bennett Mrs. M.	100.00
Bowers Mr. & Mrs. W.	50.00	Winfield Mr. D.	100.00	Walker Mr. T.	50.00	Boyd Mrs. R.	20.00
Brandi Mr. R.	100.00	Young Mrs. L.	50.00	Wallaloo Golf Club	50.00	Bresnahan Mr. & Mrs. R.	100.00
Carey Mr. G.	50.00			Walter Mrs. G.	50.00	Broadwood Mr.	25.00
Carlton Mr. R.	100.00	Pro-Am 1993		Willcock Mr. P.	100.00	Broadwood Mrs. S.	20.00
City of Stawell	250.00	Alomes Mr. P.	200.00	Willcock Mrs. L.	50.00	Castle Dr. N.	500.00
Collins Mr. J.	100.00	Ambikapathy Dr. A.	50.00	Willcock Mrs. L.	800.00	Corbett Mrs. C.	1000.00
Comitti Mr. & Mrs. R.	100.00	Bakker Mrs. H.	50.00	Williams Mr. A.	50.00	Driscoll Mrs. G.	20.00
Curtis Mr. B.	50.00	Barham Mr. J.	50.00	Williams Mr. A.	50.00	Fearon Mrs. M.	25.00
Dalgety Farmers Ltd.	250.00	Bond Mrs. L.	50.00	Williams Mr. D.	50.00	Fotheringham Rev & Mrs.	25.00
Derix Mr. T.	50.00	Bibby Mr. K.	150.00	Williamson Mr. B.	50.00	D.	50.00
Dunlop Mr. T.	150.00	Brandi Mr. R.	250.00	Young Mr. C.	200.00	Gaylard Mr. & Mrs. D.	10.00
Earle Mrs. J.	250.00	Brown Mr. G.	250.00			Grace Mr. L.	150.00
Eckel Mr. C.	250.00	Cashin Mr. P.	50.00	Pro-Am 1994		Gray Mrs. A.	300.00
Egginton Mr. R.	50.00	Castle Dr. N.	475.00	Stawell PS502	250.00	Gray Mrs. A.	300.00
Evers Mr. M.	250.00	Concept Cleaning Supplies	50.00			Habner Mr. M.	300.00
Evers Mr. M.	50.00	Cooper Mr. N.	50.00	Murray To Moyne		Halls Gap Prog Assoc.	500.00
Farrer Mr. & Mrs. T.	100.00	Curtis Mr. B.	50.00	Adamson Mr. C.	5.00	Hurley Mr. & Mrs. L.	100.00
Folkes Mr. & Mrs. B.	50.00	Davies Mrs. J.	5.00	Braun Mr. S.	5.00	Lenard Mr. M.	100.00
Franklin Mr. & Mrs. W.	250.00	Delahunty Mr. M.	50.00	Cameron Mr. G.	5.00	Lewis Mr. & Mrs.	20.00
Frew Mr. A.	500.00	Drewniak Mr. J.	50.00	Cashin Mr. B.	5.00	Lightfoot Mrs. T.	400.00
Fuller Mr. & Mrs. J.	100.00	Dunn Mr. L.	50.00	Clarke Mr. W.	5.00	Lohse Mrs. L.	100.00
Gammon Mr. & Mrs. M.	50.00	Dwyer Mr. S.	50.00	Coombe Ms. M.	2.00	Lohse Mrs. L.	50.00
Grace Mr. & Mrs. B.	100.00	Earle Mr. G.	500.00	Cooper Mr. I.	5.00	McGregor Miss F.	2000.00
Gust Mr. & Mrs. A.	100.00	Eckel Mr. C.	200.00	Dey Mr. R.	5.00	Miramis Mrs. M.	100.00
Hanson Mr. A.	100.00	Edwards Mr. W.	50.00	Dobend Ply. Ltd.	25.00	Mullany Dr. J.	400.00
Haymes Mr. & Mrs. K.	50.00	Fowkes Mr. A.	50.00	Elliott Mr.	10.00	Newall Miss L.	50.00
Holmes Mr. & Mrs. R.	50.00	Franklin W.C. & P.M.	300.00	Elliott Mr. P.	5.00	Newall Mr. & Mrs. F.	50.00
Honeyman Mr. & Mrs. R.	-50.00	Frew Mr. A.	100.00	Evans Mr. & Mrs. P.	5.00	Pollock Mr. & Mrs. J.	100.00
Hooper Mr. B.	250.00	Glenorchy Golf Club	50.00	Green Mr. D.	2.00	Rutter Ms. B.	200.00
House Dr. R.	500.00	Glover Mr. K.	200.00	Hall Mr. & Mrs. P.	2.00	Sanders Mr. R.	250.00
Hunter Mr. N.	100.00	Grant Mr. B.	200.00	Hayward Mr. R.	2.00	SDH Ladies Auxiliary	200.00
Hyde Mr. G.	250.00	Gravestocks Mr. G.	50.00	Hines Mr. B.	5.00	Shelly Mr. & Mrs. B.	420.00
Illig Mr. R.	50.00	Hill Mr. M.	50.00	Hines Mr. T.	10.00	Suibson Mr. J.	20.00
Jones Mr. D.	50.00	Hill Mr. M.	150.00	Hunt Mr. W.	10.00	Spencer Mrs. E.	100.00
Kalamistrakis Mr. & rs. G.	100.00	Hosking Mr. L.	25.00	Illig Mr. G.	50.00	Stawell Charity Group	1201.75
Kelly Mr. & Mrs. R.	50.00	Hosking Mr. N.	25.00	Jackson Mr. A.	5.00	Tipton Mrs. D.	50.00
Krelle Mr. & Mrs. R.	250.00	Howard Mr. A.	50.00	Kells Mr. J.	5.00	Tolliday Mr. & Mrs. L.	250.00
Leeke Mr. E.	50.00	Howden Mr. B.	200.00	Magree Mr. L.	50.00	Wadge Mrs. B.	20.00
Longmore Mr. M.	250.00	Hurley Mrs. B.	100.00	Meyer Mr. C.	5.00	Warren Mr. & Mrs. L.	20.00
McBean Mr. & Mrs. P.	100.00	Hyde Mr. G.	50.00	O'Donnell Mr. D.	5.00	Webb Mr. J.	10.00
McClure Ms. L.	50.00	Iles Mr. P.	100.00	Phelps Mr. & Mrs. P.	2.00	Willcock Mrs. L.	10.00
McCracken Mr. & Mrs. D.	100.00	Lipovas Mr. S.	250.00	Potts Mr. A.	2.00	Woodman Mrs. C.	50.00
Monaghan Mr. T.	250.00						



L-R: Claire Dixon - Physiotherapy Student, Jarrod Gibson - on floor, James Gibson - watching, Leigh Lax - Physiotherapist.

**STAWELL DISTRICT HOSPITAL
SEEKS YOUR SUPPORT**

The hospital has a continuing need for keeping its facilities and equipment abreast of the highest modern standards, to adequately cater for the needs of the local community. The range and quality of services presently provided by your Hospital is a tribute to the strong support of the community over many years.

To ensure the hospital continues to provide high quality care, we seek your financial support to purchase new and improved equipment, and to assist in the improvement of facilities.

Donations of \$2.00 or more are allowable as deductions for Income Taxation purposes. All donations will be acknowledged by letter, and listed in the Annual Report. Enquires regarding the donation of specific items and equipment will be welcomed by the Chief Executive Officer.

Please address donation to:

Mr M.B. Delahunty
Chief Executive Officer
Stawell District Hospital
P.O. Box 116
STAWELL, Vic. 3380

Please find enclosed my donation for \$.....
to assist the Stawell District Hospital in:
undertaking building projects/the provision of new equipment/specifically for:

.....
(Please delete as appropriate)

Mr/Mrs/Miss.....

Address:.....

FORM OF BEQUEST

When making or altering your Will, please remember the constant needs of Stawell District Hospital in its effort to provide for the sick and aged persons in our Community.

Please consult with your Solicitor or Trustee Company.

For your assistance we set out a suitable Form of Bequest:

I.....
Name

of.....
Address

"I GIVE AND BEQUEATH unto Stawell District Hospital of Sloane Street, Stawell in the State of Victoria the sum of \$..... and I DECLARE that the receipt of the Treasurer for the time being of the said Hospital shall be sufficient discharge for my Executor or Trustee."

STAWELL DISTRICT HOSPITAL
SLOANE STREET, STAWELL Vic. 3380
TELEPHONE (053) 582255



A Brief History of the Stawell District Hospital

The Stawell District Hospital is in its 135th year of community service. It is Stawell's oldest continuing Community Institution.

Prior to the discovery of gold in 1853, many large sheep holdings had started in the area. In 1856, the gold mining was on in earnest, and an estimated population of 20-30,000 people were in the area.

Sickness was rife and the mortality high. In July 1858, several concerned citizens met initially and three men, who could be regarded as the founders of the Stawell District Hospital, namely Mr. James Playford, Mr. A.R. Clemes and Mr. R.H. Buchanan tirelessly visited all parts of the district to raise money for the hospital.

On August 2, 1858 a public meeting was held. A total of 500 pounds was raised in three months and by February 1859 a 16 bed hospital was ready for occupation. It had three rooms and was made of bark and calico construction. Its first patient was admitted on February 28, 1859 with a spinal injury suffered at the gold mine.

The hospital had cost 365 pounds to build, 130 pounds for the furniture inside and was debt free on completion. The population at this time was between 8,000 and 10,000 people.

The first annual meeting was held in June 1860 and it was reported that 67 patients had been admitted during the year, of which 42 were cured or relieved, 14 were still in the hospital and 11 had died.

At the time Maryborough and Portland were the only other hospitals west of Ballarat, and Stawell's was one of the first 18 hospitals in Victoria.

A better hospital was built at Pleasant Creek in 1861, which is now Pleasant Creek Training Centre.

In 1867, the first ward to care specially for the aged (*like our present nursing home ward*) was built. It cared for the aged and the friendless. In 1874 hospitals were built in Horsham and St. Arnaud resulting in a loss of large subscriptions to the Stawell District Hospital.

In 1884, a drought and a severe economic depression hit the colony involving mining, agriculture and pastoral. This saw a cut in government grants and therefore the Hospital Committee was forced to restrict the number of admissions and to reduce the salaries and wages of the staff.

In 1930 Stawell Hospital was declared a Community Hospital on one condition of the new status being that no needy or poor patients were to be denied admission through paying patients occupying the beds.

The hospital at this time had become too small and old. A government grant of 4,000 pounds was offered for renovations and extensions but the committee of that time persuaded the government that a new hospital was necessary and so the present hospital was built on the site which was then known as the St. George Sands. The old hospital was taken over by the Mental Health Authority.

The present site was prepared by voluntary labour at the cost of 275 pounds. Plans were prepared and approved and the hospital opened in June 1934 by Sir W. Irvine, Governor of Victoria.

Services Provided by the Hospital Include:

- Audiology
- Medical and Surgical
- Paediatric
- Obstetric Services including Ante-Natal Education
- Nursing Home
- Accident and Emergency Department
- Blood Bank
- Dietetics
- Meals on Wheels
- Occupational Therapy
- Pharmacy
- Podiatry
- Adult Day Activity and Support Service
- Pathology Laboratory
- Radiology Department
- Physiotherapy
- District Nursing Service
- Welfare Services
- Geriatric Assessment and Placement
- Visiting Ophthalmologist
- Visiting Ear, Nose and Throat Specialist
- Visiting Diabetic Health Educator
- Education Programmes including:
 - Inservice Programmes and Ongoing Education Programmes
- Library Facilities
- Apprenticeship Training
- Work Experience for School Students