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Stawell District Hospital

132nd Annual Report 1990-91

### **Hospital Profile**

Hospital Name:	Stawell District Hospital
Address:	Sloane Street, Stawell 3380 Victoria
Phone: Facsimile No.:	053 - 58 2255 053 - 58 3553
President:	Mr G. B. Fuller
Chief Executive:	Mr M. B. Delahunty
Minister for Health (Vic.):	The Honourable Maureen Lyster M.L.C.
Originally Established:	Pleasant Creek February 1859 Relocated to Sloane Street June 1934
Approved Operating Budget:	\$5.8 million
Accreditation Status:	Fully Accredited to September 1992
Employees:	Full Time
Approved Beds:	Hospital

Functions of the Board of Management:

- (a) To direct the affairs of the Hospital.
- (b) To ensure the services provided by the Hospital comply with the requirements of the Health Services Act 1988 and objects of the Hospital.

Health Services Act 1988:

The Hospital does not administer any Acts. The Health Services Act 1988 is the vehicle by which Hospitals are incorporated and prescribes the manner in which they are regulated.

### **Board of Management**



This report is presented to you with the Compliments of the President and Committee of the STAWELL DISTRICT HOSPITAL

in appreciation of your support and interest

#### **OFFICER BEARERS 1990-91**

PRESIDENT: Mr Graham Fuller

VICE-PRESIDENTS: Mrs Joan Brilliant and Mrs Janet Witham

> TREASURER: Mr Ivan McDonald

BOARD OF MANAGEMENT Mrs M. I. Blake, Mrs J. M. Brilliant, Dr R. N. Castle, Dr A. H. Cunningham, Mr K. W. Dadswell, Mr G. B. Fuller, Mr J. D. McCracken, Mr I. A. McDonald, Mr R. I. McMillan, Mr M. D. Spencer, Mr R. C. Stone, Mrs J. H. Witham

EXECUTIVE STAFF Chief Executive Officer Mr M. B. Delahunty, B.Ec., A.A.S.A., C.P.A., M.H.A., A.F.C.H.S.E., C.H.E.

NURSING DIRECTOR Mr K. B. Fowkes, R.N., D.N.E., B.A.(Soc.Sc.), W.S.Cert., F.C.N.A.

> MEDICAL DIRECTOR Dr A. Wolff (consulting) Dr N. Castle (Sessional)

> > AUDITOR Auditor General

BANKERS Australian and New Zealand Banking Group Ltd.

> ARCHITECT Balcombe Griffiths Pty. Ltd.



Mr Graham Fuller President



Mrs Janet Witham Vice-President



Mrs Joan Brilliant Vice-President



Mr Ivan McDonald Treasurer

### Report of the Board of Management

It is my honour to present on behalf of the Board of Management the 132nd Annual Report and Financial Statements for the year ended June 30, 1991.

The year under review saw the finalisation of the hosptial's major building programme which brought a great deal of satisfaction to the Board as plans from past years came to fruition. The building programme commenced in 1984 when the kitchen was upgraded (\$380,000) and has included in 1986 an eleven bed extension to the nursing home (\$520,000), 1987 the establishment of a new twenty-four bed medical wing (\$1.6m), in 1988 an upgraded radiology complex (\$337,000) and finally this year the opening of Simpson Wing (\$3.7m).

#### South Ward Development

The Board of Management in recognition of the large bequest from the estate of Allan and Ivy Simpson resolved to name the new wing the "Allan and Ivy Simpson Midwifery/ Surgical Wing". This new wing comprises a sixteen bed midwifery/ surgical ward, new front foyer reception area, upgrading of the theatre suite, new pharmacy department. Included in the total project was the establishment for the first time at the hospital a purpose built staff dining room. This new extension was occupied by patients on Monday June 3, 1991 and officially opened by the Premier of Victoria the Hon. Joan E. Kirner A.M. M.P. on Friday July 12, 1991.

The attendance at the opening ceremony of staff (both past and present) and persons from the community of Stawell and District was outstanding. The Premier was most impressed by the support of the community towards their local hospital.

The commissioning of the new wing has proceeded very smoothly. The Commissioning Committee chaired by Mrs M. Blake, and staff of the hospital are to be commended for ensuring the commissioning occurred so smoothly and efficiently. I would particulary wish to thank the staff who have worked in Grampians Ward since 1985. The Ward was established as a temporary ward in 1985 to accommodate acute patients during the building programme. The difficulties of both staff and patients in nursing patients in this temporary area is acknowledged and the gratitude of the Board is extended to all concerned for this six year period.

Also I wish to thank members of the "Simpson Wing Project Control Group". This committee comprised hospital staff, Board Members, Architect and representatives from the Health Department. The committee met at least monthly from February 1990 and was responsible for the efficient construction of the Simpson



Unit Nursing Manager Mrs P. Fowkes in remodelled theatre suite.

Wing. Indeed in the recent auditors report to the Auditor General it was stated and I quote: "During the year the hospital spent in excess of \$3.0m on the South Ward (Simpson) Wing project. As part of the audit actual expenditure against budget was considered and it was pleasing to note that aside from some additional works which the hospital and Health Department decided to carry out during the course of the project, overall project costs were in line with budget. It was particularly pleasing to note that in a number of instances actual costs were in fact below budget. The hospital is to be commended on the way in which it has controlled this significant project."

#### Health Service Agreement

The Board continues to support the Health Service Agreement process in helping to define the short and long term goals of the hospital. However full achievement of a number of the yearly objectives are dependent on additional financial resources being provided by the Health Deparment. Given the extremely tight financial situation there is a degree of frustration at Board level at the lack of advancement of a number of objectives due to the paucity of available funds. The Board will continue to participate in this programme by considering alternative, innovative me-thods of funding agreed objectives. Of the nine objectives set last year the Board is pleased to report that three have been fully achieved. A detailed report on both this years and last years objectives is provided later in the annual report.

#### **Board of Management**

The Board was extremely grateful to receive three excellent applications

for Board Member vacancies from persons from the local community. The three vacancies were created due to the resignation of Mrs M. McConchie, Mr D. Reid and Mr W. O'Driscoll. The nominations which were subsequently approved by the Governor-in-Council were Dr A. Cunningham (Medical Practitioner), Mr R. McMillan (Engineer) and Mr M. Spencer (Bank Manager). All these gentlemen have taken up their responsibilies with great interest and enthusiasm. To all members of the Board I would like to express my appreciation for their attendance at the many Board sub-committee meetings, and seminars held throughout the year.

#### Staff

During the year under review only eleven individual staff members resigned from their position and one person retired. Of these twelve people only three had full time appointments. Of the twelve farewelled one was Mrs Bobbye McIntosh who retired after twelve years service to the hospital in the food service area. Her pastry and sweet delights are sadly missed. Another farewelled was Mrs Lyn Humphrey who had been a valued member of our registered nursing team for in excess of six vears.

In October Miss Carolyn Gellert was appointed to the Medical Record Administrator position. Miss Gellert has been an excellent appointment to the staff and has made a significant contribution to co-ordinating the hospitals quality assurance activities which comprises 50% of her responsibilities.

To all staff of the hospital I would like to take this opportunity of thanking

### **Report of the Board of Management**

them, in all departments for their cooperation and dedication.

#### Medical Staff

I wish to thank all members of the hospital's medical staff group for their co-operation and dedication to maintaining our high level of patient care. In particular I thank the six local medical officers for their willingness to contribute and assist with the many issues referred to them from the Board of Management.

On December 14, 1990 we farewelled Dr S. Pilbeam who retired from his position of Regional Director of Pathology. He was responsible for the establishment of a Pathology Labora-tory at this hospital in the 1970's and its subsequent growth to its present role including the provison of a blood banking service. In recognition of this invaluable service the Board resolved to name the new Pathology Labora-tory which hopefully will be constructed in the next twelve months in honour of Dr Pilbeam. During the year the Board reviewed all medical appointments to the hospital, and the list appears later in this annual report. All new appointments are highlighted. It is particularly gratifying to the Board the number of medical specialists who are willing to travel to Stawell to provide their medical speciality to patients of the hospital.

#### **Finance and Statistics**

Given that there was some restriction to the hospital during the building programme, including the closure of the operating theatre for four weeks the activity levels reported are highly commendable. The hospital had 2,036 admissions which was only 73 (3.4%) less than the previous year. The average length of stay for each admission was the same as the previous year 5.5 days. Now that the number of available beds has stabilised with the finalisation of our building programme the Board will be seeking to stabilise the number of patients the hospital is able to treat given its limited staffing and financial resources.

A highlight of the year was the 18% increase in births from 125 to 147. In the financial area the hospital's cash payments increased by 6.5% from \$5.7m to \$6.1m. One of the most pleasing aspects in this area is that the hospitals workcare premium was at the industry levy rate in 1990/91 and in 1991/92 the hospital will enjoy a financial bonus. The assistance of Mr Robert Hemley and the positive attitude of all staff is acknowledged for the hospital to achieve this bonus.

Increasingly the Board is required to consider methods of increasing revenue to maintain services. For the first time this year a facility fee of S5 per physiotherapy attendance was charged and recently a fee was adopted for equipment loaned by the hospital. Along with these measures the Board has appealed to patients who have private insurance to elect to be treated as a private patient on admission to the hospital. Electing to be treated as a private patient will significantly assist the hospitals finances by increasing bed day receipts and reducing medical officer payments made from the hospital operating budget.

A detailed report of the total agency's financial and statistical data is provided later in this report.

#### **Bequests and Donations**

The final distribution from the estate of Mr Allan Simpson was received during the year. The total amount of this bequest is \$445,000. The hospital has carefully invested these funds and over time they will be applied to areas of the Nursing Home and Hospital as directed by Mr Simpsons Will. The hospital was extremely grateful to receive a total of \$113,800 in donations (excluding the Simpson Bequest), and these are listed elsewhere in the report.

#### **General Issues**

#### Smoke Free Policy

The Board was pleased to endorse a recommendation from the Occupational Health and Safety Committee that all hospital and nursing home buildings be smoke free effective from July 1, 1991. The Board is grateful to the staff and public for the support it has received in implementing this policy.

#### Catering Department Review

A review of the Catering Department was undertaken by a consultant with his report finalised in October 1990. This report has been adopted by the Board of Management and is the "blue print" by which changes will occur in the Department as circumstances permit.

#### Victorian Health System Review

The Board awaits with interest the recommendations that are to be made as a result of this review. To date the Board has made a submission to the review and has had discussions Community Health Centre. Suffice to say at this juncture that the Board's strong view is that individual Board's of Management must be retained as the body responsible for managing public hospitals. By having an effective and diligent Board of Management the interests of both the government and local community are best protected.

#### Hospital By-Laws

New Hospital By-Laws as approved by the Health Department were adopted by the Board effective from January 29, 1991.

#### Additional Nursing Home Beds

One of the most important objectives of the Board will be to establish additional nursing home beds on the hospital campus. Additional beds are required to provide appropriate facilities for the local community's ageing population. With the support recently received from the appropriate authorities the Board is optimistic of achieving this objective in the not too distant future. Additional nursing home beds will provide further economies of scale to allow an easier adjustment for the nursing home to efficiently operate under the CAM:SAM funding principles.

#### Conclusion

The hospital continues to provide a high level of patient care in a difficult economic climate. To achieve this I offer my warmest appreciation and thanks to:

- Mrs Kerrie Cross and her staff at the regional office of the Health Department.
- Members of the Hospital Ladies Auxiliary and Y-Zetts for their generosity, enthusiasm and support.
- Members of volunteer groups in the community including the Red Cross Society for co-ordinating the blood banking service.
- Other essential groups on which the hospital is dependent: Clergy, Fire Brigade, Police and Stawell Times-News.

I am grateful to my colleagues on the Board of Management for the support and assistance they have given me during my three years as President. Also to our Chief Executive Michael Delahunty, and the many members of staff for their support, thank you. It has been a stimulating and rewarding time and to the incoming President I extend my best wishes.

On behalf of the

Board of Management,

Mr G. B. FULLER President

### The Year in Review

Following is a review of specific short term goals agreed between the Board of Management as part of the Hospital's Health Service Agreement for the year 1990/91:

#### Goal No. 1

Commence treating inpatients in Allan and Ivy Simpson Wing prior to July 1, 1991.

Result : Achieved: Treatment of patients commenced in the new Wing on Monday June 3, 1991.

#### Goal No. 2

To establish a process by which the hospitals level and type of acute clinical services are reviewed and future requirements can be determined in conjunction with the Regional Office of the Health Department Victoria.

Result : One meeting has been held between Board Members, Medical Staff and chaired by the Regional Director of Health Mrs K. Cross. This goal is an ongoing objective of both the Board of Management and the Health Department.

#### Goal No. 3

In consultation with State and Federal authorities to review the need for additional Nursing Home beds.

Result : Discussions have been held with the relevant authorities with the support of the Regional Geriatrician Dr J. Hurley. Further discussions will be held with the office of Psychiatric Services with the objective of establishing specialist type nursing home beds on hospital campus.

#### Goal No. 4

To have Australian Council on Hospital Standards undertake a survey on our quality assurance programme.

Result : Achieved: The successful survey of our quality assurance programme was undertaken by the Australian Council on Health Care Standards on October 6, 1990.

#### Goal No. 5

Improve access for eligible persons from the Stawell community to the public denture scheme by providing a co-ordinating and transport service for eligible clients to attend dental clinic at Ararat Hospital.

Result : Achieved

#### Goal No. 6

Develop strategies to increase access to Allied Health Services.

Result : Achieved. With the support of the regional office staff a review has been finalised.

#### Goal No. 7

Determine the most suitable option for providing accommodation for the following departments who are currently in temporary accommodation whilst the South Ward is being constructed: Physiotherapy, Occupational Therapy, Social Worker, District Nurses, Day Centre and Pathology.

Result

Planning briefs for each department have been finalised and it is expected that master plan review will be finalised during the financial year 1991/92.

#### Goal No. 8

That the position of Accountant forms part of the hospitals budgeted staffing profile as necessitated by the requirements of the Annual Reporting Act.

Result : Due to financial constraints this objective was not achieved.

#### Goal No. 9

Develop a strategic information systems plan.

Result : This objective was not achieved as model guidelines were not released by the Health Department.



Mrs Rita Dunn - Allan & Ivy Simpson Ward.

### Looking to the Future

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The Board of Management and the Health Department have agreed to the following goals as part of the 1991/92 Health Service Agreement:

#### A. PATIENT CARE

- 1. Goal: Determine the role of the hospital within the context of the regions clinical services planning process.
  - Indicators: (1) Nominate representatives to the Regional Medical Advisory Panel.
     (2) Participate in sub-regional clinical services planning meetings to discuss Medical Advisory Panel recommendations.
  - Targets: (1) Representatives nominated to attend meeting in November 1991.
    (2) Attend sub-regional meetings in February 1992.
- Goal: In consultation with the Regional Office of the Health Department, Regional Geriatrician and the Office of Psychiatric Services seek to establish at least ten (10) psychogeriatric beds on the hospital site.
  - Indicator: Agreement of the above parties to the integration of psychiatric services and general hospital services on the Stawell Hospital Campus.
  - Target: Agreement determined by March 1, 1992.
- 3. Goal: In consultation with the Midwifery Unit and appropriate Medical Officers, develop a process to implement relevant recommendations of the Birthing Services Final Report.
  - Indicator: (1) Date Birthing Services Implementation Committee with community representatives considered by Board of Management.
    - (2) Date written information for mother available including philosophy of care, care options, facilities and practices.
    - (3) Date written aims and objectives for child birth education programmes.
    - (4) Date early discharge guidelines as outlines in Review of Birthing Services.
    - (5) Date early discharge options offered to women who meet the guidelines.
    - (6) Date review of facilities.

Target:

- Birthing Services Implementation Committee considered by Board of Management by December 1991.
  - Written information for mothers including: philosophy of care, care options, facilities and practices to be considered by December 1991.
     Written aims and objectives for
  - Written aims and objectives for child birth education programmes to be considered by December 1991.

- (4) Early discharge guidelines as outlined in Review of Birthing Services considered by November 25, 1991.
- (5) Early discharge options offered to women who meet the guidelines by December 31, 1991.
- (6) Review of facilities conducted by June 1992.
- Goal: Develop strategies to increase access to the following Allied Health Services: Physiotherapy, Occupational Therapy and Social Worker.
- Indicators: (1) Position Descriptions revised to accurately reflect the priorities for each Allied Health position.
  - (2) Prioritise Allied Health positions to which access is limited.
  - (3) In consultation with the Regional Director determine strategies by which access may be improved.
- Target: (1) Position Descriptions revised by December 1, 1991.
  - (2) Prioritisation finalised by February 1, 1992.
  - (3) Strategies agreed with Regional Director by May 1, 1992.

#### B. ORGANISATIONAL DEVELOPMENT AND ADMINISTRATION

- 5. Goal: Undertake a review of Hospital Master Plan which will determine most suitable options for building modifications, new buildings and car parking.
  - Indicators: (1) Scope of Master Plan review agreed with Regional Director. (2) Master Plan review completed.
  - Targets: (1) Scope agreed to by October 1, 1991.
    - (2) Review completed by January 1, 1992.
- 6. *Goal:* Review the operations of the 30 bed Nursing Home (Syme and Perry) pending the implementation of CAM:SAM funding principles.
  - Indicator: Review undertaken and business plan submitted to Regional Director.
  - Target: CAM:SAM business plan agreed with Regional Director by December 1, 1991.
  - Goal: Develop a strategic information systems plan.
  - Indicator: Plan formulated and agreed to with Regional Office of Health Department.
  - *Target:* Plan developed as per model guidelines by March 1, 1992.

Public hospitals are now required to present their annual reports in uniformity with the Annual Reporting Act 1983 and in accordance with the Annual Reporting (Contributed Income Sector) Regulations 1988 as amended. The financial statements detailed later in this report are the minimum level of detail to comply with the regulations. Following is additional detail relating to statistical and financial data.

#### 1. Activity Statistics

1. Activity Statistics				
	1987/88	1988/89	1989/90	1990/91
Accommodaiton - Available Beds (Hospital)	40	40	40	40
Patients Treated in Hospital				
Public - No Charge	1,328	1,461	1,565	1,561
Nursing Home Type	21 553	30 578	11 533	11 464
Total Patients Treated	1,902	2,069	2,109	2,036
Total Patient Days in Hospital				
Public - No Charge	8,310	7,891	7,880	7,752
Nursing Home Type	1,246 2,802	1,224 3,082	868 2,935	928 2,559
-				
Total Patient Bed Days	12,358	12,197	11,683	11,239
Daily Average of Occupied Beds	33.9	33.4	32.0	30.8
% Occupancy	84.4	83.5	80.0	77.0
Average Length of Stay (Days)         Babies Born	6.5 118	5.9 121	5.5 125	5.5 147
Operations	568	639	677	641
Patient Mix (Hospital Bed Days)				
Public No Charge %	77 <i>.</i> 3 22.7	74.7 25.3	74.9 25.1	77.2
Private/Third Party %	22.1	20.0	20.1	22,8
	1987/88	1988/89	1989/90	1990/91
Bed Days	10,962 30.03	10,922 29.92	10,801 29.59	10,886 29.83
Outpatient Services				
Number of Attendances				
Casualty.	4,136	4,020	3,757	3,304
Occupational Therapy	2,562	2,608	2,940 4,015	2,978 4,789
Physiotherapy	6,079 1,748	6,761 1,913	2,062	1,978
Pathology	5,442	6,207	6,271	6,279
Radiology	2,860	2,922	3,042	3,171
Day Centre Social Welfare	2,761 1,406	3,039 892	3,630 1,554	3,429 1,706
Total Outpatient Attendances	26,994	28,362	27,271	27,634
	·	- <u> </u>		
District Nursing				0.15
Persons Visited	496 9,256	525 9,416	737 12,649	815 12,293
Catering				
Patient Meals	64,831	67,492	71,323	77,438
Staff Meals	7,605 4,063	7,280 4,728	7,760 4,686	8,115 4,303
Total Meals Served	76,499	79,500	83,769	89,856

#### PATIENTS TREATED BY CATEGORY (Hospital Section)

	Actual	Target
Same Day Procedure	528	580
More than One Day Stay:		
Medical	869	873
Surgical	481	520
Obstetrics	147	125
Nursing Home Type	11	12
	2,036	2,110

со	MBINED HOSPITAL/NURSING HOME					
RE	CEIPTS	1986/87	1987/88	1988/89	1989/90	1990/91
••••		S	\$	\$	\$	\$
	Govt. Grants & Payments	3,122,731	3,402,359	3,728,601	4,195,647	4,520,021
	Patient Fees	777,193	1,168,055	1,234,520	1,216,608	1,168,363
	Fee Sharing (Path/Radiol)	81,688	96,095	97,775	126,732	144,906
			7,739	8,526	10,212	11,468
	Income from Sundry Sources	3,871	,		19,342	19,808
	Meals & Accommodation	23,273	19,342	18,709		,
	Non-Operating Receipts	20,863	8,180	22,640	171,057	196,712
		63,745	140,646	56,782	5,365	58,907
1	Total	4,093,364	4,842,416	5,167,553	5,744,963	6,120,185
PA	YMENTS					
	Salaries & Wages	2,866,613	3,424,979	3,596,501	3,868,899	4,145,103
		60,089	69,552	152,588	175,739	199,795
	Workcare Premium	64,775	88,068	108,885	160,594	148,263
	V.M.O. Payments	148,123	216,542	234,177	279,611	289,774
	Food Supplies.	104,499	132,438	140,699	144,231	151,053
	Medical & Surgical Supplies	94,997	110,332	98,540	107,417	117,564
	Special Service Departments	48.008	62,741	69,034	71.082	73,501
	Drug Supplies	35,001	47,990	50,863	61,326	70,356
	Fuel, Light & Power.	65,580	83,538	88,702	101,750	100,798
	Domestic Charges	150,940	164,997	174,955	175,234	177,099
		195,801	162,757	174,963	183,300	180,751
	Repairs & Maint/Contracts	123,405	153,770	155,690	178,948	227,399
	Admin. Expenses	44,782		,		
			42,871	34,049	30,421	29,350
	Equipment - Minor Works	36,000	43,000	39,500	17,000	16,000
	SAAS Employment Payments	33,964	30,661	25,591	18,354	
	Other Non-Operating Payments	20,787	8,180	22,816	171,057	193,379
	Total	4,093,364	4,842,416	5,167,553	5,744,963	6,120,185
UN	IIT COSTS					
		\$	\$	\$	\$	\$
Но	spital Av. Daily Bed Cost	+	Ŧ	+	Ŧ	Ŧ
110	Inpatient	261.54	267.2 <b>2</b>	297.40	301.40	345.23
Ho	spital Av. Cost					
	Inpatient Treated	1,693.77	1,736.24	1,753.30	1,669.70	1,905.70
Nu	rsing Home Av. Daily Bed Cost					
INU	Inpatient	112.52	118.55	116.00	127.90	107.32
NI.	rsing Home Av. Cost					
inu	5	00 710 10	10.005.14	20.020.00	04 000 60	00 040 40
	Inpatient Treated	22,710.19	19,905.14	29,230.00	24,238.60	22,043.40
	. Cost Outpatient Attend	12.37	13.45	17.80	20.25	36.48
	. Cost per Day Centre Attend	16.78	10.77	8.07	26.90	27.36
	. Cost per District Nursing Visit	7.97	9.40	8.90	12.90	16.03
Av	. Net Cost per Meal.		4.40	5.20	5.50	7.35
Δν	Net Cost per Meals on Wheels		2.35	2 95	2.95	3 40

2.35

Av. Net Cost per Meals on Wheels . .

2.95

2.95

3.40

#### 2. Staffing Levels

The comparison between staffing levels by classification for the year under review and the previous year is as follows:

	Paid E.F.T.* 1989/90	Paid E.F.T.* 1990/91
Nursing	66.1	65.6
Administration & Clerical	11.5	12.4
Medical Support	10.1	11.2
Hotel & Allied	45.3	43.7
Medical	0.4	0.2
	133.4	133.1

\* E.F.T. = Equivalent Full Time

#### 3. Hospital Publications

The majority of publications produced by the hospital relate to the internal management of the hospital, however persons requiring further infomation about the hospital publications are encouraged to contact the Chief Executive Officer.

#### 4. Revenue Indicators

					Average Days 1989/90	to Collect 1990/91
Private Inpatient					46.86	79.48
TAC Inpatient Fe					63.41	43.48
ACC Inpatient Fe					164.07	158.14
DVA Inpatient Fe	es				141.50	—
Total Hospital Se	ction				70.56	104.98
DEBTORS OUTSTAND	ING AS AT JUN	IE 30, 1991				
	Under			Over	Total	Total
	30 Days	31-60 Days	61-90 Days	90 Days	1990/91	1989/90
Private Inpatients	29,579 (32)	15,192 (20)	2,168 (7)	2,852 (12)	48,791 (71)	42,323 (51)
TAC Inpatients	225 (1)			392 (2)	617 (3)	1,850 (3)
ACC Inpatients	900 (1)	1,361 (5)	11,025 (2)	2,722 (4)	16,008 (12)	9,851 (6)
DVA Inpatients				_	(·	35,227 (19)
					65,416 (86)	89,251 (79)
Note:(a) Numbers in	brackets indicate	a number of in	dividual account	e in oach cato		

Note: (a) Numbers in brackets indicate number of individual accounts in each category.

(b) T.A.C. is Transport Accident Commission

A.C.C. is Accident Compensation Commission

D.V.A. is Department of Veteran Affairs

#### 5. Pecuniary Interests

Members of the Board of Management are required under the Hospital By-Laws to declare their pecuniary interest in any matter that may be discussed by the Board or Board Sub-Committees.

#### 6. Freedom of Information

The Hospital received no requests for information under the Freedom of Information Act 1982.

#### 7. Hospital Fees

The Hospital charges fees in accordance with Health Department directives issued under Section 8 of the Hospital and Charities (Fees) Regulations 1986, as amended.

#### 8. Equipment Purchases

Each year an extensive amount of equipment is required for all areas of the hospital to assist both staff and patients to have the best possible facilities for patient care. The Hospital depends on various sources for funding the purchasing of new equipment including specific donations, bequests/donations, interest on investments, specific purpose funds managed by the Hospital and Government Grants. Major equipment purchased during the year is itemised below including the department for which the equipment was purchased:

	\$	
Anaesthesia Unit.	7,500	Theatre
Vaporiser x 2	4,944	Ward Areas
Oxi Lap Monitor	12,600	Ward Areas
Ventilator	5,800	Ward Areas
C.O.2 Absorber	2,509	Ward Areas
Security Camera	1,236	Ward Areas
Wheel Chairs x 3	1,908	Ward Areas
Computer	3,150	Administration
Theatre Lights	18,000	Theatre
Cell Counter	26,000	Pathology
Dynamap	5,630	Ward Areas
High/Low Beds x 16	29,312	Simpson Wing
Overhead Tables x 16	1,792	Simpson Wing
Bedside Tables x 16	4,400	Simpson Wing
Instrument Washer	8,516	Theatre
Birthing Bed	19,900	Midwifery Ward
Mobile Chair Scale	1,595	Ward Areas
Food Trolley	973	Food Services
Computer Équipment	1,175	Administration
Dishwasher	3,910	Nursing Home
Tray Trolley	993	Food Services
Multi-Vision Processor	1,095	Ward Areas
Recovery Trolley	2,194	Theatre
Drug Trolley	1,132	Pharmacy
Cellular Phone x 4	6,720	On-Call Staff
Patient Trolley	1,166	Ward Areas
Compactus Únit	10,250	Medical Records
Defribulator Monitor x 2	13,200	Theatre
Operating Table	32,457	Theatre
Soft Furnishings	41,400	Simpson Wing

271,457

#### 9. Staff Training

From July 1, 1990 this hospital was required to spend 1% of its gross salaries, equivalent to \$41,000 to comply with the Commonwealth Training Guarantee Act. Whilst the Board of Management have a sustained record of supporting staff training, the requirement to spend \$41,000 was double the normal allocation from the hospitals budget for this purpose. This Commonwealth legislation which has been legislated for very worthwhile purposes has placed a considerable burden on this hospital to comply with due to the state government reducing our expenditure budget in real terms. It caused particular difficulties for this hospital compared to a number of other hospitals because it did not have a nurse training school funded by the Health Department. The cost of which could have been applied towards meeting the requirements of the Training Guarantee Act. This hospital will be making representation to the authorities to seek exemption from all or part of this legislation which is scheduled to increase to 1.5% from July 1, 1992.

MICHAEL B. DELAHUNTY Chief Executive Officer

### Nursing Division

The end of this financial year also marked the completion of the ward redevelopment programme. The sixteen bed combined surgical/midwifery Simpson Ward was occupied by patients on Monday June 3, 1991. We now have two acute wards which are very functional and which offer a high standard of patient facilities. Patients being nursed in the new ward are highly appreciative of the facilities available.

There has been virtually no change in our staffing arrangements during this year. The year has been marked by a diminished level of sick leave and a diminished level of workcare claims.

A strong educational emphasis, fuelled by the training guarantee levy has brought considerable benefits to the nursing division. Staff have undertaken both inhouse and extra-mural courses and the benefits of these are already flowing through to patient care. An excellent mini-Coronary Care Course was conducted by Mrs J. Kayler-Thomson. A highly successful study day on "Change" was held at the hospital on June 11, 1991. Fifty registered nurses from both Stawell Hospital and surrounding hospitals took part in what was a very valuable study day. The educational emphasis during the coming year will be directed particularly at the Associate Charge Nurses' role. Management and clinical skills will be strongly addressed, and it is believed that as a result of this further education, both management and clinical arms of the nursing division will be strengthened at this level.

The hospital has again been the recipient of generous donations and fund raising from the hospital auxiliaries and some private individuals. The impact of valuable new equipment on patient care and staff morale cannot be over emphasised. With the dislocations of the building programme now behind us the nursing division looks forward to the prospect of the unhampered pursuit of quality patient care. In this we are assisted by the other hospital departments who are pursuing similar objectives.

I acknowledge the valuable contribution made to the nursing divisions efforts by the nursing staff of all categories, in their various roles. I pay tribute to the co-operation received from the medical staff and heads of other departments.

> BRUCE FOWKES Nursing Director



Mrs C. Dufty and Mr B. Fowkes making patient comfortable in Simpson Wing.

### Nursing Department Heads

#### Nursing Supervisors

- Ms D. Perry, R.N., R.M. Ms M. Henderson, R.N., R.M.
- Ms N. Sidebottom, R.N., R.M.
- Ms J. Sherwell, R.N., R.M.
- Ms B. Meumann, R.N., R.M.
- Ms P. Gaffney, R.N., R.M.

#### Unit Nursing Managers

Ms L. Carey, R.N., Gerontological Nursing Cert. (Nursing Home)

- Ms R. Dunn, R.N. (Simpson Ward)
- Ms P. Fowkes, R.N., Ster. & Infection Control Cert. (Theatre & C.S.S.D.)
- Ms P. Pianta, R.N., R.M. (Midwifery)
- Ms J. Kayler-Thomson, R.N., C.C. Cert. (Castle Wing)
- Continuing Education Teacher (Part Time)
- Ms K. Redford, R.N., I.C.U. Cert.

### Visiting Medical Officer's Report

1 6

The hospital has continued its whirlwind changes since the revolution in the early 1980's. The Medical Staff have continued serving the hospital well (I believe), and have charged along with the hospital. The last year has seen extra-ordinary changes with the opening of the superb Simpson Wing (equivalent to a five star hotel), the changed theatre complex with its new recovery room, new anaesthetic machine and theatre table to mention but a few of the changes.

Midwifery's move from the modern temporary Castle Wing area to its spacious, light and cheery permanent house in Simpson Wing allows us to be justifiably proud. The Midwifery Ward is, I believe, second to none in equipment compared to hospitals of our size and, of course, is the nearest thing to being at home because of its facilities, atmosphere and staff. I need to mention the great improvement attained for labouring women by the use of the comfortable adaptable new labour ward bed. We six locally residing Visiting Medical Officers continue to meet monthly to exchange ideas for the mutual benefits of ourselves and the hospital. We continue to welcome the Visiting Consultants who offer excellent services and save patients the inconvenience, expense and danger of travel to hospitals elsewhere.

> DR A. H. CUNNINGHAM President - V.M.O. Group



Doctors R. N. Castle, A. H. Cunningham, G. O'Brien, M. Gregg. (Absent) W. Lax, R. Warne.

### Medical Staff

#### Visiting Medical Officers

- Dr R. N. Castle, M.B., B.S.
- Dr A. H. Cunningham, M.B., B.S., Dip.Obst., R.C.O.G.
- Dr M. Gregg, M.B., B.S.
- Dr W. Lax, M.B., B.S.
- Dr G. M. O'Brien, M.B., B.S., Dip.R.A.C.O.G.
- Mr R. B. Warne, M.B., B.S., F.R.A.C.S., F.R.C.S.(Eng.), F.R.C.S.(Edin.)

#### Visiting Consultant Anaesthetist

Dr S. D. Giddy, M.B.Ch.B., F.F.A.R.A.C.S., D.A., D.Obst.R.C.O.G.

#### Visiting Geriatrician

Dr J. Hurley, M.B., B.S., L.R.C.P., M.R.C.S., Dip.Obst.R.C.O.G., M.R.C.P.(UK)
Dr C. Clark,\* M.B.B.S., F.R.A.C.P.
Dr M. Giles,\* M.B.B.S., M.R.C.P.(UK)
Dr A. VanderKnyff,\* M.B.B.S., Dip.Geriatric Medicare (Melb.)

Visiting Consultant Gynaecologist

Dr E. T. Miller, M.B., B.S., F.R.A.C.O.G.

Visiting Consultant Ophthalmologist Dr S. Siebert, M.B., B.S., F.R.A.C.O., F.R.A.C.S.

#### Visiting Consultant Orthopaedic Surgeon

Dr J. Nelson, M.B., B.S., F.R.A.C.S. Visiting Consultant Paediatrician Dr M. Brown, M.B., B.S., F.R.A.C.P.

#### **Visiting Pathologists**

Dr C. M. Pilbeam, B.Med.Sc., M.B., B.S., Ph.D., F.R.C.P.A.

Dr S. T. H. H. Pilbeam, M.B., B.Ch., F.R.C.P.A., F.R.C.Path., D.C.P., Dip.Path. (Resigned 14/12/90) Dr N. A. Roberts, M.B., B.S., M.R.C.Path., F.R.C.P.A. Dr J. Donlon,\* M.B.B.S., F.R.C.P.A.

Visiting Consultant Physicians

Dr A. Ambikapathy, M.B., Ch.B., D.T., M.&H., M.R.C.P., F.R.A.C.P.

Dr J. Stickland, M.B., B.S., F.R.A.C.P. Dr G. Phelps,\* M.B.B.S., F.R.A.C.P.

Visiting Consultant Psychiatrist Dr T. B. Stephens, B.Sc., M.B.B.Chr., F.R.C.P., F.R.C.Psych., F.R.A.N.Z.C.P.

Visiting Oncologist and Haematologist Dr R. Bell,\* M.B.B.S., F.R.A.C.P., F.R.C.P.A.

Visiting Consultant Radiologist Dr R. House, M.B., B.S., Dip.Obst., R.C.O.G., M.R.A.C.R. Dr R. Wilkie,\* M.B.B.S., M.R.A.C.R., F.R.A.C.R. Dr J. Mullany,\* M.B.B.S., M.R.A.C.R. Dr I. Goy,\* M.B.B.S., F.R.A.C.R., F.R.A.C.P.

Visiting Consultant Rheumatologist Dr K. Boyden, M.B., B.S., F.R.A.C.P.

Visiting Dental Staff Dr D. L. Lye, B.D.S., B.D.Sc.

- Dr C. G. Reid, B.D.S.
- Dr J. F. H. Williams, B.D.S., F.R.A.C.D.S.
- Dr M. Zabik,\* B.D.S.
- Dr G. Robertson,\* B.D.S.
- \* New appointments 1991

Stawell District Hospital - 132nd Annual Report - Page 11

### **Department Heads 1990/91**

**Deputy Nursing Director** Mrs J. Meek, R.N., R.M., A.C.N.(N.S.W.) Physiotherapy Ms L. Douglas, Dip.Physio., M.A.P.A. Mrs D. Evans, B.App.Sci.Physio; M.A.P.A. Miss C. Wade, B.App.Sci.Physio; M.A.P.A. Radiology Mrs S. Veroude, M.I.R. Podiatry Mrs H. Davidson, H.A.Pod.A. Dietitian Mrs P. Marshman, B.Sc., Grad.Dip.Diet. Audiologist Miss M. Kalantzis, B.Sc.(Hon.), Dip.Aud. **Diabetic Educator** Mr F. Blake, R.N. **Occupational Therapist** Mrs J. Fuller, Dip.N.Z.O.T. Social Worker Mrs E. Bowen, B.A., Dip.Soc.Stud., T.S.T.C. Medical Record Administration Miss C. Gellert, B.A.Sc. M.R.A. (comm. 1/10/90) Pharmacist Mrs S. Gunnell, B.Pharm. (comm. January 1990) **Hospital Scientist** Ms R. Jansma, B.Sc., Haematology **Deputy Chief Executive Officer** Mr I. R. Calvert, Dip.Bus.Studies(Acc); A.A.S.A; C.P.A. Administrative Officer (Accounting) Mr L. Kent Administrative Officer (Hospital Hygiene/Safety) Mr R. Hemley **Executive Chef** Mr F. Upston (comm. 6/5/91) Pay Officer Mr M. P. Hosking **Engineering Foreman** Mr G. Martin **Buying Officer** Mr D. Guy



Members of disbanded Croquet Club presenting title of land to Foundation Chairman Mr Ken Dadswell.

### Radiology

The Radiology Department has experienced another very busy year, achieving a 1.1% increase in patient attendances and total examinations performed compared to the previous year.

Tuesdays continue to be a very busy day with the screening and ultrasound session supervised by the Visiting Radiologist.

The purchase of a mobile phone for the Department has eased the burden of being on-call and allows for a far less restricted private life, as well as aiding in quicker communication and response time. I look forward to commencing long service leave in October and Debbie Prout from Royal North Shore Hospital, Sydney, has been appointed as our locum.

> SANDY VEROUDE Medical Imaging Technologist



	Patients	Examin.	Cost \$	Cost/Attend \$	Cost/Examin. \$
88/89	2,920	3,554	86,176	27.80	22.80
89/90	3,036	3,666	105,799	34.85	28.86
90/91	3,169	3,919	113,821	35.91	29.04

### Pathology

Another busy and profitable year has passed in pathology. The Blood Bank collected 565 units of blood from generous donors, we are ever grateful to Evelyn Mason and her team of willing volunteers, without whom the laboratory would be greatly inconvenienced.

Quality Assurance has been on everybodies lips of late, and the laboratory is no exception. We undertake extensive quality control with every test performed and participate in external quality control programmes. With the current trend in this area, we find a greater portion of our time being allocated to this aspect of the laboratories function.

A major purchase in 1990/91 was the Sysmex K1000 automated blood cell analyser. This instrument replaced the eight year old analyser which required. serim manual dilution, thereby increasing our exposure to the specimens.

The K1000 includes a LAB-REPORTER software package that has enhanced our reporting facilities in terms of design and readability. The acquisition of a QC-REPORTER later in the year has streamlined the collating and graphing of all QC data, in accordance with the National Association of Testing Authorities (N.A.T.A.) requirements.

The year 1991/92 promises to be exciting, with the proposed resiting of the laboratory downstairs, and acquisition of further instrumentation to expand our testing capabilities.

#### REBECCA JANSMA Hospital Scientist

	Patient Attendance	I/P	0/P	Tests/ Patient	Cost/ Attendance
1988/89	6,207	1,525	4,682	10.2	\$16.07
1989/90	6,271	1,776	4,495	9.0	\$18.60
1990/91	6,279	1,791	4,488	11.6	\$23.02

### Physiotherapy

The Physiotherapy Department has had another busy twelve month period. Inpatient services (including Midwifery) continue to be the main function of the Physiotherapy Department and outpatient services areas always, a demanding area. There have been regular weekly physiotherapy sessions in Syme and Perry Wing over the past six months.

In October 1990, Doreen Bath a Masseur, joined our staff and works 2.5 days per week. Her services have been a welcome and successful addition to our department. At the time of Doreen's employment, Stawell District Hospital was the first public hospital in Victoria to employ a masseur.

During the latter part of the year Marie Cray, our physiotherapy assistant began her long service leave. For that period of time she has been replaced by two very competent part time assistants, Debbie Rathgeber and Elizabeth Notting.

The Pain Management Group was once again run succesffully and as this report goes to print another Arthritis Self Help Course is being conducted. Concurrently being run is a new course on Osteoporosis Prevention and Self Management. This has proven to be extremely successful with so much interest shown that more classes will be run in the coming year. These two courses are run in conjunction with the Occupational Therapy Department. Introduced late in 1990 was a cardiac rehabilitation course, which is run by staff from nursing, physiotherapy and also the community health nurses from Grampians Community Health Centre. Physiotherapy continues to be involved in the hydrotherapy group each week with an increasing number of clients attending.

Work with the Schools' Integration Programmes this year has increased with one student at 502, three at Stawell West and two at Secondary College, all being seen on a regular basis. This work involves close liaison with integration teachers and aides, parents, school support centre, physiotherapists and nursing staff from Royal Children's and the Austin Hospitals, also the Occupational Therapist from Pennyweight Park in Ballarat.

Local facilities such as the gym and the pool at the Leisure Centre, and the gym at the Secondary College are a great asset. Some advances over the past twelve months are: a seven year old's ability to walk with crutches for the first time instead of a large frame, the commencement of standing at eight years by another student, and several handicapped students learning to swim and be independent in the water.

The Physiotherapy Department is also involved with ongoing staff education on various topics, e.g. back care, correct transferring and lifting.

In the last year, we have had three phyiotherapist students from Latrobe University, second, third year and fourth year, also involved in the training of an Allied Health Assistant student and on occasions work experience students were in our department to observe the role of the physiotherapist.

All physiotherapists have attended various ongoing educational programmes throughout the year. We have also held regular inservice sessions amongst ourselves on several topics. A video recorder acquired during the year has been used on some of these occasions. Wimmera Physiotherapy Group meetings are held once bi-monthly and regularly attended.

In October 1990, a \$5 facility fee per physiotherapy visit was introduced.

Late June 1991 saw us begin our move into Grampians Ward. The increased area allows for a much more private office area, larger treatment space and a storage facility. The prefab annexe will be used as a rehabilitation/gym area. It will become available to hospital staff to use as a gym also.

The department has been grateful for the donations of a portable mirror and model spinal column from groups within the community.

We look forward to the next twelve months in our extended premises.

	Patient Attendances	Cost per Attendance
1988/89	7,348	\$11.10
1989/90	4,497	\$18.66
1990/91	5,098	\$23.07

CAROLINE WADE LEIGH DOUGLAS DEBBIE EVANS Physiotherapists



Members of Allied Health Team - Ms C. Gellert, Mrs J. Fuller, Ms H. Davidson, Mrs S. Gunnell, Ms R. Jansma and Mr G. Savage.



# FINANCIAL STATEMENTS 1990-91

#### CERTIFICATION

In our opinion the Financial Statements of the Stawell District Hospital comprising statement of sources and application of funds, balance sheet, consolidated statement of changes in equity, revenue and expense statement and notes to the financial statements have been prepared in accordance with the provisions of the Annual Reporting Act 1983 and the Annual Reporting (Contributed Income Sector) Regulations 1988 as amended.

In our opinion the Financial Statements present fairly the financial transactions during the year ended June 30, 1991 and the financial position as at that date of the Stawell District Hospital.

At the date of signing the Financial Statements we are not aware of any circumstances which would render any particulars included in the Statements to be misleading or inaccurate.

Graham Jully

MR G. B. FULLER, Chairperson

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MRS J. A. BRILLIANT, Member

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MR M. B. DELAHUNTY, Chief Executive Officer

MR I. R. CALVERT, Principal Accounting Officer

Dated the 27th Day of August 1991

#### STATEMENT OF SOURCES AND APPLICATIONS OF FUNDS FOR THE YEAR ENDED JUNE 30, 1991

	Notes	Total 1990/91 \$	Total 1989/90 \$
SOURCES OF FUNDS			, i i i i i i i i i i i i i i i i i i i
Funds from operations         Gross inflows of funds         Less Gross outflows of funds		6,456,293 6,303,082	6,294,182 5,810,531
Net funds from operations		153,211	483,651
Contributed Equity  — Capital Grants — Donations	13	2,941,983 308,176 3,250,159	244,617 257,183 501,800
Deserves in Annual			
Decrease in Assets         Current Assets         — Cash at Bank and on Hand.         — Patient Fees Receivable.         — Stores         — Debtors and Accrued Revenue		14,070 5,354	1,445 8,110 52,31,7
		19,424	61,872
Non-Current Assets <ul> <li>Investments</li> <li>Plant and Equipment</li> <li>Vehicles</li> </ul>		736 1,446 30,090	292 4,920 65,917
		32,272	71,129
Increase in Liabilities Current Liabilities — Creditors		162,427	
<ul> <li>Accrued Expenses</li></ul>		85,287 1,067	16,136
		248,781	16,136
TOTAL SOURCES OF FUNDS		3,703,847	1,134,588

### STATEMENT OF SOURCES AND APPLICATIONS OF FUNDS FOR THE YEAR ENDED JUNE 30, 1991

	Notes	Total 1990/91 \$	Total 1989/90 \$
APPLICATIONS OF FUNDS			
Increase in Assets			
Current Assets			
- Cash at Bank and on Hand.		51,324	_
- Patient Fees Receivable.		_	36,956
- Debtors and Accrued Revenue		17,959	_
- Short Term Investments		222,880	500,000
		292,163	536,956
Non-Current Assets			
		60.000	04 707
— Land     — Buildings		60,000 2,937,234	64,727 166,294
— Plant and Equipment		239,909	65,171
- Office Furniture and Equipment		31,949	86.014
- Vehicles		35,992	108,453
	-		
		3,305,084	490,659
Decrease in Liabilities			
Current Liabilities			
- Creditors		-	30,553
Patient Trust Accounts		50 640	2,805
	_	59,642	17,843
		59,642	51,201
Payment of Long Service Leave	-	46,958	55,772
TOTAL APPLICATION OF FUNDS.		3,703,847	1,134,588

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### **BALANCE SHEET AS AT JUNE 30, 1991**

	Notes	Hospital \$	Nursing Home	Total 1990/91	Total 1989/90
EQUITY		ø	\$	\$	\$
Capital					
Contributed Capital		7,913,551	420,034	8,333,585	5,213,894
Purposes Funds held in Perpetuity	3	884,913 1,205	Ξ	884,913 1,205	523,767 1,205
Retained Surplus/(Accumulated Deficit)		(1,088,883)	(235,623)	(1,324,506)	(971,098)
TOTAL EQUITY		7,710,786	184,411	7,895,197	4,767,768
CURRENT LIABILITIES Bank Overdraft Creditors Accrued Expenses Provision for Long Service Leave	2 5 4	256,794 363,826 48,500	17,844 130,313 11,500	274,638 494,139 60,000	59,642 112,211 408,852 60,000
Monies held in Trust	6	-	7,053	7,053	5,986
TOTAL CURRENT LIABILITIES		669,120	166,710	835,830	646,691
NON CURRENT LIABILITIES Provision for Long Service Leave	4	442,795	103,668	546,463	479,257
TOTAL NON-CURRENT LIABILITIES.		442,795	103,668	546,463	479,257
TOTAL LIABILITIES		1,111,915	270,378	1,382,293	1,125,948
TOTAL EQUITY AND LIABILITIES		8,822,701	454,789	9,277,490	5,893,716
CURRENT ASSETS					
Cash at Bank and on Hand Patient Fees receivable Stores Debtors and accrued revenue Short-Term Investments	7 8 9 10	51,913 92,726 39,731 361,515 1,102,390	61 58,734 (308,830) 76,490	51,974 151,460 39,731 52,685 1,178,880	650 165,530 45,085 34,726 956,000
TOTAL CURRENT ASSETS		1,648,275	(173,545)	1,474,730	1,201,991
NON-CURRENT ASSETS					
Investments	10 11 11 11 11 11	4,404 146,727 5,977,222 796,862 117,654 131,557	481,805 146,529 —	4,404 146,727 6,459,027 943,391 117,654 131,557	5,140 86,727 3,521,793 819,912 111,822 146,331
TOTAL NON-CURRENT ASSETS		7,174,426	628,334	7,802,760	4,691,725
TOTAL ASSETS		8,822,701	454,789	9,277,490	5,893,716

#### CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED JUNE 30, 1991

	Notes	Contri- buted Capital \$	Funds Held for Restricted Purposes \$	Funds Held in Perpetuity \$	Retained Surplus Accum. Deficit \$	Total 1990/91 \$	Total 1989/90 \$
Balance at beginning of the year.		5,213,894	523,767	1,205	(971,098)	4.767.768	4,285,744
Surplus/(Deficit) for the year		-	-	_	(122,730)	(122,730)	(19,776)
Capital Receipts — Donations — Capital Grants	l(p) 13	102,171 2,941,983	206,005	Ξ	Ξ	308,176 2,941,983	257,183 244,617
Transfers to Reserves Other	12	-	230,678	-	(230,678)	-	
Transfer between funds		75,537	(75,537)	_	_	-	_
Balance at end of the year	_	8,333,585	884,913	1,205	(1,324,506)	7,895,197	4,767,768

#### **REVENUE AND EXPENSE STATEMENT** FOR THE YEAR ENDED JUNE 30, 1991

	Notes	Hospital	Nursing Home	Total 1990/91	Total
		\$	\$	\$	1989/90 \$
OPERATING REVENUE PROVIDING FUND INFLOW	vs				
HSA/Budget Sector					
Government Grants Indirect contributions by	13	4,377,971	293,260	4,671,231	4,299,458
Health Department Victoria	14	46,829	11,707	58,536	66,342
Patient Fees	7	372,997	800,291	1,173,288	1,264,879
for use of hospital facilities		146,855	-	146,855	178.069
Other Revenue.	15	69,882	-	69,882	112,177
Abnormal income - prior year grant	19	(3,400)	3,400	-	(700)
Services supported by Hospital and Community Initiatives					
Private practice fee.		59,305	-	59,305	73.619
Interest		161,722	_	161,722	129,417
Other Revenue	16	115,474	-	115,474	170,921
TOTAL OPERATING REVENUE PROVIDING FUND INFLOWS		5,347,635	1,108,658	6,456,293	6,294,182

#### LESS OPERATING EXPENSES REQUIRING FUND OUTFLOWS

#### **HSA/Budget Sector**

Direct Patient Care Services		2,101,129	693,995	2,795,124	2,490,259
Diagnostic and Medical Support Services		576,409	32,510	608,919	579,006
Administration and Quality Assurance		615,717	24,254	639,971	555,391
Engineering and Maintenance		230,035	28,425	258,460	298,456
Domestic and Catering Services		931,492	305,317	1,236,809	1,183,370
Corporate Costs Funded by HDV		46,829	11,707	58,536	66,342
Workcare and Superannuation.		276,282	80,247	356,529	328,225
Teaching and Research.		4,715		4,715	21,969
Community Services		218,916	_	218,916	177,826
Other - Day Care Centre		115,345		115,345	97,714
Services supported by Hospital and Community Initiatives					
Private practice diagnostic services		9,758	-	9,758	11,973
TOTAL OPERATING EXPENSES REQUIRING	18	5.126.627	1 176 455	6 202 022	5 910 521
	10	5,120,027	1,176,455	6,303,082	5,810,531

#### **REVENUE AND EXPENSE STATEMENT** FOR THE YEAR ENDED JUNE 30, 1991

	Notes	Hospital \$	Nursing Home S	Total 1990/91 \$	Total 1989/90 \$
OPERATING SURPLUS (DEFICIT) ATTRIBUTABLE TO FUND ITEMS		221,008	(67,797)	153,211	483,651
Less Operating Expenses Not Requiring Fund Outflows					
Depreciation	11	143,426	18,351	161,777	128,016
— Current Year	1(g)	78,461	35,703	114,164	95,396 280,015
OPERATING SURPLUS (DEFICIT) ATTRIBUTABLE TO NON FUND ITEMS		221,887	54,054	275,941	503,427
Operating (Deficit) Surplus for the Year		(879)	(121,851)	(122,730)	(19,776)
Retained surplus (Accumulated Deficit) at July 1, 1990		(857,326)	(113,772)	(971,098)	(752,544)
Amount available for appropriation		(858,205)	(235,623)	(1,093,828)	(772,320)
Aggregate of amounts transferred to reserves.	12	(230,678)		(230,678)	(198,778)
Retained surplus (Accumulated Deficit) at June 30, 1991		(1,088,883)	(235,623)	(1,324,506)	(971,098)

#### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 1991

#### NOTE 1: STATEMENT OF ACCOUNTING POLICIES

The financial statements of the hospital have been prepared in accordance with the provisions of the Annual Reporting Act 1983 and the Annual Reporting (Contributed Income Sector) Regulations 1988 as amended. The Regulations incorporate by reference relevant accounting standards issued jointly by the Institute of Chartered Accountants in Australia and the Australian Society of Certified Practising Accountants.

#### (a) Accrual basis

Except where otherwise stated, these financial statements have been prepared on the accrual basis whereby revenues and expenses are recognised when they are earned or incurred, and brought to account in the period to which they relate.

#### (b) Historical cost basis

The financial statements have been prepared on the historical cost basis whereby assets are recorded at purchase price plus costs incidental to the acquisition and do not take into account changing money values nor the current cost of non-current assets (unless specifically stated).

#### (c) Rounding off

All amounts shown in the finanical statements are expressed to the nearest dollar.

#### (d) Investments

Investments are valued at cost and are classified between current and non-current assets based on the Hospital Board of Management's intentions at balance date with respect to timing of disposal of each investment. Interest revenue from investments is brought to account when it is earned.

#### (e) Depreciation

Assets with a cost in excess of \$1,000 are capitalised and depreciation has been provided on depreciable assets so as to allocate their cost or valuation over their estimated useful lives using the diminishing value method. This depreciation charge is not funded by the Health Department Victoria. The Annual Reporting (contributed Income Sector) Regulations require buildings to be depreciated in accordance with Australian Accounting Standard AAS 4 Depreciation of Non-Current Assets. Arrangements are being made with the Valuer-General to value the land and buildings so that a basis for depreciation can be established. This valuation has not, as yet, been undertaken. Consequently, buildings have not been depreciated in the 1990/91 financial statements. The effect of this departure from the accounting standards on the accounts has not been quantified.

#### (f) Stores

Inventories are stated in the Balance Sheet at the lower of cost and net realisable value. Cost is determined principally by first-in, first-out method.

#### (g) Employee Entitlements

#### Long Service Leave

Provision for long service leave is made on a pro-

rata basis for all employees who have completed five or more years of service. Generally, the entitlement under various awards becomes payable upon completion of ten years service. The proportion of long service leave estimated to be payable within the next finanical year is included in the Balance Sheet under Current Liabilities. The balance of the provision is classified as a Non-Current Liability. An adjustment to the provision of \$280,015 was required in 1989/90 to recognise long service leave entitlements for employees with in excess of five years service, as previously only entitlements for employees with ten years service or more was recognised.

#### Annual Leave

The hospital's accrued liability for annual leave at June 30, 1991 is classified as a current liability.

#### Accrued Days Off

The Hospital's obligation in respect of accrued days off not yet taken at June 30, 1991 is classified as a current liability.

#### (h) Superannuation

All eligible employees contribute to the Hospital's Superannuation Fund established under section 10 of the Hospital Superannuation Act 1965.

#### (i) Nursing Home

The Perry Wing Nursing Home is controlled by a separate Committee of Management and is substantially funded from Commonwealth bed day subsidies.

The Nursing Home operations are an integral part of the hospital and share its resources. An apportionment of land and buildings has been made based on floor space. The results of the two operations have been segregated based on actual revenue earned and expenditure incurred by each operation.

#### (j) Donations

Donations for capital purposes are recognised as Contributed Capital in the Balance Sheet and Consolidated Statement of Changes in Equity.

#### (k) Fund Accounting

The Hospital operates on a fund accounting basis and maintains three funds, operating, specific purpose and capital funds. The Hospital's Capital and Specific Purpose Funds comprise unspent capital donations and receipts from fund-raising activities conducted solely in respect of these funds. Separation of these funds from the Operating Fund is required under the Health Services Act 1988.

 Health Services Agreement/Budget Sector and Services supported by Hospitals and Community Initiatives

The activities classified under the Health Services Agreement/Budget Sector are affected by Health Department Victoria funding while the Hospital and Community initiatives are funded by the Hospital's own activities or local initiatives.

#### (m) Revenue Recognition

Revenue is recognised at the time when goods are sold or services rendered.

#### (n) Non-Current Assets

The gross proceeds of sale of non current assets have been included as operating revenue providing inflows while the written down value of the assets sold has been shown as an operating expense requiring fund outflows.

#### (o) Private Practice Fees

The apportionment of private practice fees between the hospital and medical practitioners is based on the average of arrangements between the above parties.

#### (p) Stawell District Hospital Foundation

The Stawell District Hospital Foundation was established pursuant to a trust deed dated 18/12/89. The Foundation is administered by seven trustees. Contained within the trust deed is the requirement that the hospital be the sole beneficiary of the trust.

Consequently the affairs of the Foundation have been incorporated into the Financial Statements of the Hospital as from July 1, 1990. Its assets, liabilities, revenue and expenses have been included at the values shown in their audited annual financial statements. The amounts are disclosed as Funds held for Restricted Purposes. The accumulated funds of the Foundation at 1/ 7/1990 of \$57,326 have been included as capital donations in Funds held for Restricted purposes.

#### NOTE 2: CREDITORS AND BORROWINGS

	Less than
Creditors*	1 Year
Creditors*	\$274,638
* No amount is owing as a result of public homewing on franci !	

No amount is owing as a result of public borrowing or financial accommodation.

#### NOTE 3: FUNDS HELD FOR RESTRICTED PURPOSES

	1990/91 \$	1989/90 \$
Capital Replacement	457.297	306,390
Education	1,082	1.964
Other — Pathology Fund	211,208	180,600
Other — Radiology Fund	51,980	33,467
Other — Physiotherapy Fund	10,472	1,346
Other - Foundation	152,874	_
Total	884,913	523,767

#### NOTE 4: PROVISION FOR LONG SERVICE LEAVE

	Current	Non-	Total	Total
		Current	1990/91	1989/90
	\$	\$	\$	\$
Long Service Leave	60,000	546,463	606,463	539,257

#### NOTE 5: ACCRUED EXPENSES

	1990/91 \$	1989/90 \$
Accrued Salary and Wages	156,733	125,377
Annual Leave	323,209	272,950
	14,197	10,525
Total	494,139	408,852

#### NOTE 6: MONIES HELD IN TRUST

#### NOTE 7: PATIENT FEES

	Patient Fees Raised		Patient Fees		
	1990/91 \$	1989/90 \$	As at 30/6/91 \$	As at 30/6/90 \$	
Inpatients	333,216	471,353	88,825	102,851	
Outpatients	22,445	16,088	6,307	8,252	
Nursing Home Day Care Centre and	800,291	761,067	58,734	58,306	
District Nursing	17,336	16,371		-	
Total	1,173,288	1,264,879	153,866	169,409	
Less Provision for doubtful debts			2,406	3,879	
Net patient fees receivable			151,460	165,530	

Commonwealth Nursing Home inpatient benefits are included inpatient fee revenue. During the year, bad debts of \$4,106 were written off against the provision for doubtful debts for patient fees.

#### NOTE 8: STORES

	1990/91 \$	1989/90 \$
Pharmaceuticals	12,592	14,255
Catering supplies	5,926	7,072
Housekeeping supplies	2,365	2,440
Medical and surgical lines	18,632	21,067
Engineering stores	216	251
Total	39,731	45,085

#### NOTE 9: DEBTORS AND ACCRUED REVENUE

	Less than 1 Year \$	Greater than 1 Year Less than 2 Years \$	Total 1990/91 \$	Total 1989/90 \$
Pathology and Radiology Debtors	25,200 17,400	189 	25,389 17,400	35,300 (16,300) 3,333
Accrued Interest       Interest         Total       Interest	13,278		13,278	17,070 39,403
Less Provision for doubtful debts — Pathology & Radiology Debtors			3,382	4,677
Net debtors & accrued revenue			52,685	34,726

During the year, bad debts of \$4,791 were written off against the provision for doubtful debts for Pathology and Radiology.

#### NOTE 10: INVESTMENTS

	Capital Fund \$	Specific Purpose Fund \$	Endowment Fund \$	Found- ation \$	Total 1990/91 \$	Total 1989/90 \$
Current						
Bank Term Deposits	474,980 400	615,000	Ξ	88,500	1,178,480 400	956,000
	475,380	615,000		88,500	1,178,880	956,000
Non-Current						
Victoria Bonds	3,199	=	1,205	=	1,205 3,199	1,205 3,935
	3,199	-	1,205	-	4,404	5,140
Total	478,579	615,000	1,205	88,500	1,183,284	961,140

### NOTE 11: NON-CURRENT ASSETS

	At Cost	Deprecia- ion for 1990/91	Accum. Deprecia- ion at 30/6/91	Net Assets 30/6/91	Net Assets 30/6/90
	\$	\$	\$	\$	\$
Land	146,727	-		146,727	86,727
Buildings	6,459,027	_	_	6,459,027	3,521,793
Plant and Equipment	1,865,603	114,985	922,212	943,391	819,912
Office Furniture & Equipment	184,973	26,117	67,319	117,654	111,822
Motor Vehicles	148,409	20,675	16,852	131,557	146,331
Total	8,804,739	161,777	1,006,383	7,798,356	4,686,585
				La sul as	

### NOTE 12: TRANSFERS TO RESERVES

	1990/91 \$	1989/90 \$
Income derived by Special Purposes Account	95,448 135,230	198,778
Total	230,678	198,778

The above income represents the Net Surplus on the Foundation Account and the Special Purposes Account after taking into account all Income and Expenditure.

#### NOTE 13: GOVERNMENT GRANTS

	1990/91 \$	1989/90 \$
HDV Ordinary Grants	4,493,700	4,121,900
HDV Other Grants		
- Home Nursing	93,084	82,417
Grants received from other State Departments		
- Subsidised Wages Scheme	-	18,828
— Day Care Centre	84,447	76,313
Total Operating Grants	4,671,231	4,299,458
Capital Grants — Minor Works	16,000 2,860,103 65,880	17,000 212,617 15,000
Total Capital Grants	2,941,983	244,617
TOTAL GOVERNMENT GRANTS	7,613,214	4,544,075

Grants for capital purposes are included in the statement of changes in equity and are included in the balance sheet as contributed capital.

### NOTE 14: INDIRECT CONTRIBUTION BY HEALTH DEPARTMENT VICTORIA

The Health Department Victoria makes certain payments on behalf of the hospital. These amounts have been brought to account in determining the operating result for the year by recording them as non-cash revenue and expenses.

	1990/91 \$	1989/90 \$
Audit Fees	7,760	12,170
Workcare threshold insurance (to Dec. 31, 1989)	_	5,417
Insurance	36,112	34,123
Industrial Relations Service	1,555	1,443
Hospital computing service charges	13,109	13,189
Total	58,536	66,342

#### NOTE 15: OTHER REVENUE - HSA/BUDGET SECTOR

	1990/91 \$	1989/90 \$
Meals & Accommodation	19,808	19,342
Meals on Wheels	13,340	12,323
Bad Debts Recovered	975	1,118
Proceeds from sale of non-current assets	34,703	75,391
Sale of surplus goods	1,056	4,003
Total	69,882	112,177

The profit on sale of non-current assets was \$3,167.

#### **NOTE 16: OTHER REVENUE - HOSPITAL AND COMMUNITY INITIATIVES**

	1990/91 \$	1989/90 \$
Commission	360	464
Rent Equipment	9,360	9,360
Donations (excluding capital receipts)	102,379	158,736
Sundry	3,375	2,361
Total	115,474	170,921

### NOTE 17: SEGMENT REPORTING

	Segment Revenue S	Surplus/ Deficit \$	Segment Assets \$
Segment			
Hospital	5,252,087	(126,808)	8,669,827
Nursing Home	1,108,658	(121,851)	454,789
Total Hospital and Nursing Home	6,360,745	(248,659)	9,124,616
Foundation	95,548	95,448	152,874
Total consolidated amount	6,456,293	(153,211)	9,277,490

#### **NOTE 18: OPERATING EXPENSES**

	1990/91 \$	1989/90 \$
Direct Patient Care Services		
Wards	1,894,453 133,211 693,995 73,465	1,581,655 150,290 679,418 78,896
Total	2,795,124	2,490,259
Diagnostic and Medical Support Services		
Pharmacy Supplies	99,214 60,600 147,723 113,408 187,974	85,057 42,368 172,679 108,113 170,789
Total	608,919	579,006
Administration and Quality Assurance		
General Administration	520,206 119,765	466,104 89,287
Total	639,971	555,391
Engineering and Maintenance.	258,460	298,456
Domestic and Catering Services		
Food and Dietary Services Domestic Services Residences Linen Laundry Sewing	698,140 373,432 12,930 152,307	493,117 534,839 12,050 143,364
Total	1,236,809	1,183,370

#### NOTE 19: ABNORMAL ITEMS

B

	1990/91 \$	1989/90 \$
Abnormal income — Prior year grant	-	(700)
NOTE 20: CAPITAL WORKS COMMITMENTS		
	1990/91 \$	1989/90 \$
South Ward Development	20,731 80,697	3,031,714 163,311
Total	101,428	3,195,025

#### **NOTE 21:** UNFUNDED SUPERANNUATION LIABILITY

- (i)
- The Stawell District Hospital contributes to the Hospitals' Superannuation Fund for all eligible employees. The notional share of unfunded superannuation liability attributable to the Stawell District Hospital as at June 30, (ii) 1991 as advised by the Hospital's Superannuation Board is \$811,000.
- (iii) During the 1990/91 financial year the Stawell District Hospital's contributions to the Hospitals' Superannuation Fund totalled \$203,651.
- (iv) There are no contributions outstanding in respect of the 1990/91 financial year payable by the Stawell District Hospital to the Hospitals' Superannuation Fund.
- (v) In accordance with Section 20(2)(a) of the Hospital's Superannuation Act 1988, contributions of the institution are calculated as a percentage of the employee's salary. Separate contributions are determined for basic benefits and optional contributory benefits in accordance with Section 29(3). The rates for 1990/91 are, for all Class A participating institutions:

asic Benefit	Contributory			
	Employee	Employee		
3.5%	3%	5.5%		
	6%	11.5%		

### Auditor-General's Report

# AUDIT

#### AUDITOR-GENERAL'S REPORT

The accompanying financial statements comprising revenue and expense statement, balance sheet, statement of sources and applications of funds, consolidated statement of changes in equity and notes to the financial statements of the Stawell District Hospital have been audited as required by the *Annual Reporting Act* 1983 and in accordance with Australian Auditing Standards.

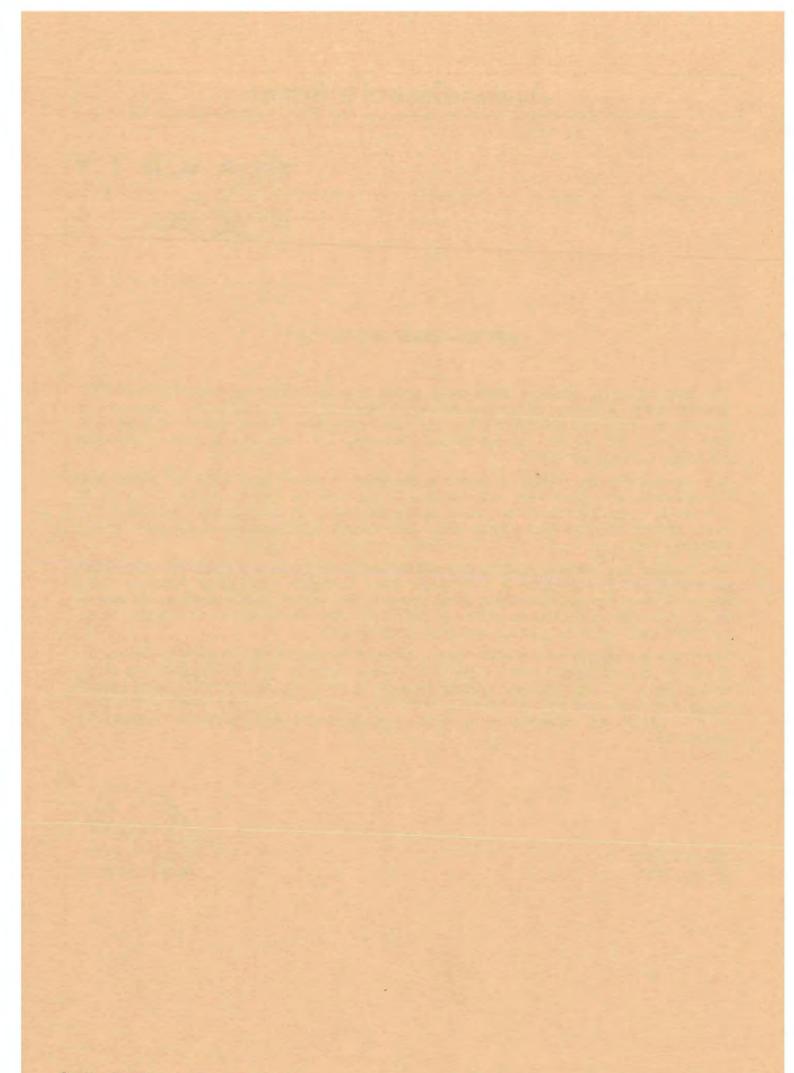
The Hospital did not maintain a record of the value of Crown land under its control and consequently this asset was not included in the balance sheet. As the Crown land represents a significant resource utilised by the Hospital in the carrying out of its activities, it is my opinion that the land should have been valued and recorded as an asset in the balance sheet.

The Hospital has not provided for depreciation on buildings valued at \$6 459 027 in the balance sheet. This practice is a departure from Australian Accounting Standard AAS4 *Depreciation of Non-Current Assets*. In my opinion, depreciation, which allocates the cost of an asset over its useful life, should have been provided on these items and included as an operating expense in the revenue and expense statement.

In my opinion, except for the effect on the financial statements of the matters referred to above, the financial statements comply, in all material respects, with the requirements of the *Annual Reporting Act* 1983, and present fairly the state of the affairs of the Stawell District Hospital as at 30 June 1991 and the results of its operations for the year ended on that date in accordance with Statements of Accounting Concepts and Australian Accounting Standards.

BARAGWANATH Auditor-General

MELBOURNE 8 / 10 /1991



### **Occupational Therapy**

This department is a continually expanding one. We have now had a full year with the Day Centre in its present venue, in Wimmera Street, and extended client times.

Clients attendances have increased and the Day Centre is an important part of the community for a growing number of people.

Day Centre Co-Ordinator Zena Appleby has been on study leave since April and in this time has been very ably replaced by Fran Anyon. The Nursing Home Activity Programme has been varied and interesting throughout the year. With the closing of the Grampians Wing as a ward, this department plans to extend into that area and run a Day Activity Centre for both nursing home and hospital patients. It will also provide an area for daily living skills assessment and activities to be carried out.

The outpatient service continues to grow and will be a continually expanding area as people remain longer in their own homes and in the future will require the services of a full time Occupational Therapist.

During the year I have attended regional occupational therapy meetings and attended appropriate workshops and seminars. We have had students seeking work experience in the occupational therapy field and an Allied Health Assistant in training.

Classes for Arthritis Self Management

have been held and a first Osteoporosis Prevention and Self Management Course is underway. These and the Hydrotherapy Group are run in conjunction with physiotherapy.

Again I have been involved with three Healthy Lifestyle Holidays.

Being in a part time position I greatly appreciate and rely on the support and assistance given to me by other allied health team members and the staff under the Occupational Therapy umbrella.

> JOCELYN FULLER Occupational Therapist

## Day Centre

Funded with assistance from the Home and Community Care Programme the Stawell District Hospital Day Centre aims to provide a service to our ageing population as well as to younger members of our community who may need a support network which aims to encourage socialisation, offers opportunity for the learning of new skills and provides an environment which may act as a respite care service to our community's "carers".

During the 1990/91 year our centre has offered one or all of the above services to over fifty members of our community. Members attend up to five days of each week and experience activities ranging from physical exercise and mental stimulation to craft activities and outings in our community and its districts. Members are provided with a meal, prepared in our hospital kitchen, which ensures at least one substantial meal in our members day: often this being an important aspect of their day at Day Centre.

In our Day Centre we are fortunate to have the support of a most dedicated staff in Elizabeth McKenzie, Bev Spencer, Moira Hateley, Rose Hale, Graham Carr and, of course, Zena Appleby (presently on study leave), all of whom contribute greatly to the success of the programmes offered to members each day and in meeting our aim of providing a welcoming, homely atmosphere. I am sure that during the past year Day Centre has provided much support to its members, helping each member in many and varied ways toward maintaining their lives in our community, but more importantly in their own homes.

Special thanks are extended to Kingston's Bus Service, Stawell Taxis and our Hospital kitchen staff for their assistance over the past year.

> FRAN ANYON Acting Co-Ordinator

### Pharmacy

The financial year has once again come to an end and I find that the Pharmacy Department has had a busy and expensive year. Drug expenditure has been on the increase due to a definite increase in the use of more expensive drugs.

Three areas where there has been a significant increase are:

- The use of Ciproxin. A new antibiotic drug used to replace other injectable medications, because of a decrease in side effects and better patient compliance.
- Significant increase in theatre cases. The Stawell District Hospital conducts more day cases, by visiting specialist than many major hospitals. As a result an-

aesthetics which are expensive drugs are on the increase.

Increase in the use of Streptokinase, a life saving drug used for myocardial infarction.

Due to an ever increasing incidence of cardiac conditions in our society, the use of this drug is on a definite increase and will continue to do so over the coming years.

Streptase is the cheapest of all drugs in this class at \$190 per dose, however other more expensive drugs of this type may need to be stocked in the future.

The end of June saw the completion of the new Pharmacy Department on the ground floor of the hospital. The new department will enable easier access by all staff concerned. A pharmacy computer system will be set up early in the new financial year, which will enable greater control and distribution of stock throughout the hospital.

Over the next twelve months the Pharmacy Department will continue to minimise stock levels, which will 'enable us' to minimise expense and minimise out of date stock.

I wish to thank all nursing staff for their co-operation over the last twelve months.

> SUSAN GUNNELL Pharmacist

### Medical Record Administrator

The 1990/91 financial year has seen some changes in both personnel and facilities of the Medical Record Department.

I commenced work in October 1990 following the resignation of Pamela Williams earlier in the year. Many thanks to Kaye Henry, Nhill Hospital who maintained the medical record service in the absence of a permanent Medical Record Administrator.

Debbie Rathgeber has joined Rhonda McDonald, and Kim Collins has returned from maternity leave, to cover weekends and public holidays as a Ward Clerk. The week day Ward Clerk position is held by Darrelyn Gray.

The front office continues to provide valuable assistance in obtaining documentation for patients admissions and retrieval of medical records.

The completion of the Allan and Ivy Simpson Wing has enhanced the facilities offered by the hospital. The medical record storage has been relocated near the front office providing quick retrieval of records. Retention of my office in this area enables the entire record process to be completed in the one area.

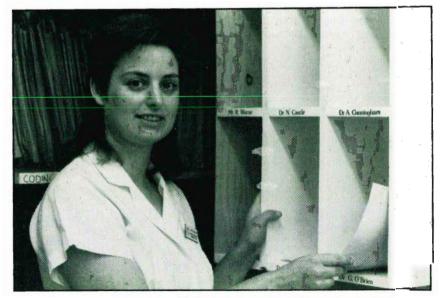
The front office is upgraded and in a permanent position since moving three times in the last year and experiencing less than optimum working conditions. Within the office a room to admit patients is provided for privacy.

Installation of a computer system has improved the storage and retrieval of hospital information, making greater efficiency of the medical record system.

As Quality Assurance Co-Ordinator I have continued the work Jan Kayler-Thomson has done so well in establishing a hospital-wide Quality Assurance Programme. During the forthcoming year all hospital departments will conduct studies that monitor their quality of patient care, either directly or indirectly. Introductory sessions held for all staff and the regular departmental meetings actively involve all staff in quality assurance.

As the medical record is a vital source of information for quality assurance studies, a continual high standard in record keeping is essential to allow studies to be an accurate measure. This is an ongoing source of quality assurance in the Medical Record Department.

> CAROLYN GELLERT Medical Record Administrator



### Geriatric Assessment Team

The Geriatric Assessment Team continues to provide assessment and support for frail, elderly people in the community as well as the Hospital. During the year ended 30/7/91 seventy-five elderly persons have been assessed.

The Regional Geriatric Assessment Team, headed by Dr John Hurley is ably supported by the local team which is comprised of senior nursing staff, community nurses, social work, occupational therapist, physiotherapist, hostel supervisor and domicilliary services co-ordinator. Dr Hurley, with Sr June Lugg, visit Stawell fortnightly. The Assessment process is a means of helping elderly persons, their families and their treating doctor make decisons about the elderly persons care at home or in making a move into hostel or nursing homecare. The Assessment Team can assist in the implementation of those decisions.

The Geriatric Assessment Team works closely with the co-ordinator of the Linkages Programme, providing assessment of elderly people referred to the programme. The service has been important in targetting resources and services to those in greatest need and preventing too early an inappropriate admissions to

care.

With the ageing of the population, and with the rapid increase in numbers of persons aged 80 years plus, in this area, it is important that costeffective services are planned to support people in the community.

> EILEEN BOWEN Convenor

### Social Work

Social work assistance to patients and their families has continued in the same way as in previous years. The provision of an office in the newly built wing makes the work easier and myself more accessible.

Over the past twelve months there has been involvement with an average of thirty patients per month, with an average of 128 contacts per month. This compares with the previous year, given fewer working hours.

The work includes assistance to patients with practical and financial matters, accessing resources and services and counselling. Convening the Discharge Committee and the Geriatric Assessment Committee forms an important part of the workload, brings me into contact with patients and their families, and involves liaison with medical, nursing and allied health professional staff.

Stawell is fortunate to have had a Linkages Project established here. Linkages not only co-ordinates services but assists financially, enabling some people to remain in their own homes longer, deferring institutional care. There has been some overlap with the social workcase load, and I work closely with the Linkages Co-ordinator.

Support for nursing home residents continues through the "Friends of the

Nursing Home", as well as in practical matters and social stimulation activities.

In order to develop greater awareness and skills in the area of social casework, this year I have attended a Crisis Intervention Workshop, seminars on Death and Dying, and Grief Counselling. The "Great Expectations" Conference hosted by Queen Elizabeth Geriatric Centre focused on the needs of the elderly and provision of services.

> EILEEN BOWEN Social Worker



Members of Grampians Heart Beat group presenting cheque for S2,000. L to R: Mr R. Rickard, Mrs J. Brilliant, Ms J. Meek, Mr L. Kent and Mr R. Sanders.

### Hygiene Department

The Hygiene Department has experienced another year in an uncertain economic climate.

Congratulations to the staff and supervisor Mrs Mullane who continue to provide a very high standard of service especially when their numbers have been reduced as a part of the 1990 cost saving initiative.

In achieving these staff reductions, it was necessary for all staff within the department to adopt a flexible approach to the work, and their input into the decision making process was invaluable in overcoming the many difficulties and problems as they occurred. The Department continues to upgrade its equipment and during the year we introduced an ergonomic mop and bucket system and four cleaners' trolleys were also purchased.

#### Goals

The Department faces its biggest challenge to date with the need to operate more efficiently and economically due to strict budgetary controls. Our main objectives for the forthcoming financial year are :

- To continue to conduct regular staff: meetings
- To continue to develop our quality assurance programme

- To review and monitor chemicals usage
- To monitor and reduce linen usage
- To review the department work practices and resources

 Finally, we confirm our commitment to continue to provide the highest possible standard of disinfection, general clean appearance at a minimum cost.

> R. D. HEMLEY Admin. Officer

### Catering Department

The objectives of the Food Services Department under the guidance of its new Executive Chef, Frank Upston, are to provide all residents and patients a well balanced, nutritious meal that should at all times be hot and well presented.

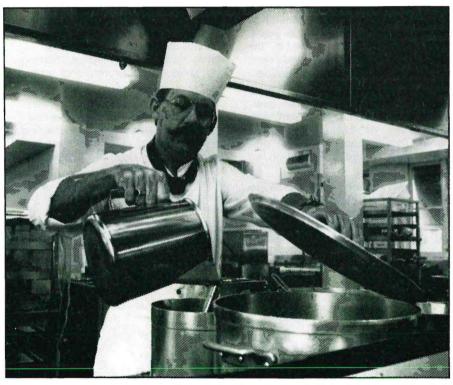
The departments role for the forthcoming year is to re-evaluate its aims and objectives, the introduction of formalised 'Quality Assurance' programme throughout the department whilst maintaining a high quality of meal service. Regular food service audits will be conducted on residents and patients meals.

Food purchases have remained within budget due mainly to bulk purchases of supplies and selectivity in the choice of suppliers according to the best price.

I would like to take this opportunity to thank the Y-Zetts for their kind donation of our new menu board for our new staff dining room which opened in June of this year.

Appreciation is expressed to all food service staff who work diligently to maintain a high standard of food service, cleanliness and safety.

> FRANK UPSTON, M.I.H.C., A.G.P.C., Executive Chef



### **Engineering and Gardening**

The role of the Engineering Department is to maintain hospital buildings and structures in first class condition and to maintain equipment, furnishings and fittings for optimum availability and service. Also to ensure a safe hazard free and pleasant environment for patients, staff and visitors to the hospital. To achieve this the Engineering Department have developed a preventative maintenance programme for all plant, equipment, buildings and grounds. The programme appears to be working with 584 requisitions for service being completed in the past twelve months. This being 122 fewer than the previous year.

The Engineering Department have also worked closely with the builders and architects of the Simpson Wing, providing relevant information on existing services etc. to minimise disruption to the hospital during the period of redevelopment.

To further upgrade the hospital a new public and staff toilet block was built by the maintenance staff to replace toilets demolished to make way for a new medical records storage room. Extensive painting was also carried out in the Castle Wing area and Outpatients, Nursing Home and external areas of the hospital.

The Department also fitted non-slip safety vinyl to Nursing Home showers providing a safer environment for patients and staff.

The Gardening staff's function is to

create and maintain the hospital grounds in a safe and pleasant environment for the enjoyment of both patients and staff. Because of the steep incline all around the hospital this task is very difficult. The front entrance to the hospital is almost complete and should be of benefit in the future.

The completion of the Simpson Wing and Cafeteria has created large areas

to be landscaped so the gardeners will be very busy in the future.

In conclusion we would like to thank all departments, contractors and suppliers for their co-operation and support in the past year.

> GARRIE MARTIN Engineering Foreman



L to R: S. Rickard, D. Guy, S. Healy, G. Martin, P. Holmes and L. McClure.

### Supply Department

Once again the Supply Department has experienced a very busy year, as a result of high activity levels in all Departments throughout the Hospital. Prices generally have risen marginally on lines that are not included in contract arrangements with our major buying group The Victorian Hospitals Association, however on all goods supplied on contract arrangements, prices have remained steady on an overall basis.

The major event of course that occurred during the year was the opening of Simpson Wing for surgical and midwifery patients. We have in operation the supply store to cover all requirements for this area, and we are pleased that the set up is working in a satisfactory manner to all parties concerned.

Another important happening was the

hospital being granted Accreditation. Thanks to all staff for their help and co-operation during the year.

> DAVID GUY Buying Officer

### **Occupational Health and Safety**

The Occupational Health and Safety Committee's dedication to accident prevention and rehabilitation of injured staff members has been rewarded with a 1.6155% workcare bonus for the 1991/92 financial year. The Board of Management in acknowledging the Safety Committees efforts have invited suggestions for where these funds may be applied to further improve the safety of our workplace.

One major issue facing the Safety committee in the forthcoming year

will be waste disposal as our gas fired incinerator may no longer be licenced from January 1, 1992.

> R. D. HEMLEY Safety Officer

### Long Service Awards

the Board of Management is pleased to present long service awards to the following staff members:
RECOGNITION OF 10 YEARS SERVICE 1990/91:
Mrs D. Blackman10 YearServiceBadgeMrs C. Brightwell10 YearServiceBadgeMrs M. Cray10 YearServiceBadgeMrs A. Davis10 YearServiceBadgeMrs A. Davis10 YearServiceBadgeMrs G. Owen10 YearServiceBadgeMrs K. Petch10 YearServiceBadgeMrs E. Peters10 YearServiceBadgeMrs B. Redford10 YearServiceBadgeMrs B. Savage10 YearServiceBadgeMiss Shirley Summerhayes10 YearServiceBadgeMiss Julienne Upson10 YearServiceBadge
PREVIOUS LONG SERVICE AWARDS:
Presented 1990: Mrs R. Dunn
Presented 1990:Mrs A. Baulch
Presented 1982:Mrs D. Evans.20 Year Service BadgeMrs B. Smith.20 Year Service BadgeMrs M. Allan.10 Year Service BadgeMrs H. Jerram.10 Year Service BadgeMrs N. Trask.10 Year Service Badge
Presented 1983:Mrs L. Carey10 Year Service BadgeMrs R. Dunn10 Year Service BadgeMs L. Ellen10 Year Service BadgeMrs M. Forster10 Year Service BadgeMrs F. Goodinge.10 Year Service BadgeMrs M. Graham.10 Year Service BadgeMrs K. Holloway10 Year Service BadgeMrs V. Kennedy10 Year Service BadgeMrs M. Kindred.10 Year Service BadgeMrs J. Mortyn.10 Year Service Badge

In recognition of long and valued service to the hospital,

Mrs G. Rickard	Badge Badge
WIG D. OITHINGING T. T. T. T. T. T. T.	0
Mrs J. Skurrie 10 Year Service	
Mrs F. Stewart	•
Mrs L. Willcock 10 Year Service	Badge
Presented 1984:	
Mrs Betty (Isobel) Smith	Watch
Mrs J. Boothman 10 Year Service	Badge
Mrs L. (Sally) Howell 10 Year Service	Badge
Mrs M. Perry	Badge
Presented 1985:	Budge
Mrs L. Clayton	Badge
Mrs S. Fletcher 10 Year Service	
Mr L. Kent	0
Mrs M. Prydderch 10 Year Service	
Mrs S. Rowe 10 Year Service	Badge
Presented 1986:	
Mrs A. Bibby 10 Year Service	
Mrs R. D'Arcy 10 Year Service	Badge
Mrs P. MacKay 10 Year Service	Badge
Mrs P. Potter	Badge
Mrs Y. Richards 10 Year Service	Badge
Mrs R. Smith 10 Year Service	Badge
Mrs E. Wilson	Badge
Presented 1987:	U
Mrs P. Cook	Badge
Mr D. Guy	
Mrs C. Murphy 10 Year Service	5
	, Dudgo
Presented 1988:	Badge
Mrs M. Binger	
Ms A. Cooper 10 year Service	
Mrs J. Gavin	
Mrs M. McGaffin 10 Year Service	5
Mrs B. McLeod 10 Year Service	0
Mrs B. Naylor 10 Year Service	0
Mrs K. Olerhead 10 Year Service	Badge
Ms N. Sidebottom 10 Year Service	
Mrs D. Wilson 10 Year Service	Badge
Presented 1989:	
Mrs D. Barry	e Badge
Mrs P. Humphrey 10 Year Service	e Badge
Mrs C. Mullane 10 Year Service	
	0

### **Guest Speaker**

### PETER MICHAEL BYRNE, LLB

Peter Byrne was born in Ballarat in 1946 and his father had a legal practice known as T. E. Byrne & Co.

He was educated at Xavier College and in 1969 graduated with a Law Degree from Melbourne University.

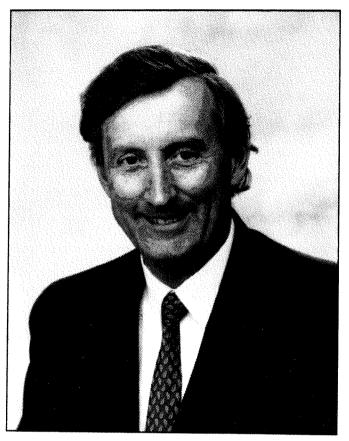
He is a partner in a family firm of Byrne, Jones and Torney and has been President of the Ballarat and District Law Association and has also served as a member of the Victorian Law Institute Council.

In Peter's early years he specialised in business management. He has had a number of trips to the United States where he has studied. He has written and delivered a number of papers on Business Management which have been published in Australia, United States and United Kingdom.

In 1978 he was a key note speaker with the International Bar Association conference. Peter has specialised in advise to small business and is presently the Ballarat President of the Australian Small Business Association and a member of the Victorian Australian Small Business Association Council. He is a part time lecturer on small business management at the School of Mines in Ballarat, inskill and Skill Share.

Peter is a member of the Wendouree Rotary Club and Past President of the Ballarat Apex Club.

Peter is married with five children and his hobbies include gardening, tennis, swimming, scuba diving and under water photography.





Members of Stawell Ladies Charity Group presenting cheque of \$1,122 for purchase of drug medication trolley. L to R: Ms J. Meek, Mrs J. Healy and Mrs B. Court.

### Foundation Chairman's Report

On behalf of my fellow Trustees, it gives me great pleasure to present the second annual report of Stawell District Hospital Foundation. The Foundation was established by deed, dated December 18, 1989. Since that date, the Foundation has received excellent support from individuals, groups and businesses from the local community.

The highlight for the year ended June 30, 1991, was the decision of the Stawell Croquet Club to transfer their land in Sloane Street to the Foundation. Members of the Croquet Club resolved in 1990 to disband their club due to lack of members, and rising costs. Whilst it is sad the club has disbanded members should be comforted in the knowledge that the funds from the sale of the land will benefit the local community. The Trustees resolved to place the land on the market and local real estate agents have been commissioned to undertake this task.

Another highlight of the year was the decision of the proprietors of the Wallaroo Wild Life Park, Liz and Colin Koenig to donate the benefits of their annual "Art of Wildlife" art exhibition to the Foundation. This was an extremely successful exhibition conducted during the Easter period, and the benefit to the Foundation was \$3,373 along with valuable promotion of the Foundation's objectives.

The Trustees were deighted that Western Mining Corporation Ltd. - Stawell Joint Venture renewed their pledge of \$9,000 for another year. This generous decision means that this corporation will have, by 1992, donated \$18,000 to the Foundation. The Trustees are appreciative of the Resident Manager, Mr. David Sheffield for his interest and support.

The first bequest to the Foundation occurred this year. This bequest of \$10,000 was from the estate of E. M. Gray. These funds are now securely invested and the principal will earn interest that will be applied at the Trustees' discretion to benefit and advance the Stawell District Hospital. This is one of the most attractive aspects of the Foundation, in that funds from estates will not be spent. The funds are pooled with the rest of the Foundation money and only the interest earned may be spent at some later date.

To all donors and supporters of the Foundation I extend the Trustees heartfelt thanks. It is apparent that adequate funding of our public hospitals is becoming increasingly difficult for governments. The objective of the Foundation is to provide an independent viable source of funds to be applied exclusively to assist in securing the present and future best interests of the Stawell District Hospital.

In conclusion I commend the attached financial report for reading.

You will note that the total income to the Foundation during the year was \$95,548. This total is a result of the Croquet Club land valued at \$60,000, donations \$27,787 and interest on investments of \$7,761.

The ongoing support of the community is sought and should further information be required, then please contact any of the Trustees or Foundation Secretary Michael Delahunty.

> MR K. W. DADSWELL Chairman of Trustees

#### BALANCE SHEET AS AT JUNE 30, 1991

	Notes	1990/91 \$	1989/90 \$
CURRENT ASSETS			
Cash at Bank		3,453	16,367
Accrued Interest .		921	1,059
Investments	3	88,500	40,000
TOTAL CURRENT		92,874	57,426
ASSETS			
NON CURRENT ASSE	TS	······	
0	15		
Land		60,000	
TOTAL ASSETS .		152,874	57,426
TRUST FUND			
Settled Sum		100	100
Accumlated		152,774	57,326
Surplus			•
		152,874	57,426
		102,074	57,420

The accompanying notes form part of and should be read in conjunction with these accounts.

#### PROFIT AND LOSS STATEMENT

#### FOR THE YEAR ENDED JUNE 30, 1991

	Notes	1990/91 \$	1989/90 \$
INCOME			
Donations		87,787 7,761	55,208 2,118
		95,548	57,326
LESS EXPENDITURE	_		
Audit Fees		100	_
SURPLUS FOR THE YEAR		95,448	57,326
ADD ACCUMULATED SURPLUS AT BEGINNING OF YEAR	_	57,326	
ACCUMULATED SURPLUS AT END OF YEAR		152,774	57,326

The accompanying notes form part of and should be read in conjunction with these accounts.

#### NOTES TO AND FORMING PART OF THE ACCOUNTS FOR THE YEAR ENDED JUNE 30, 1991

#### 1. STATEMENT OF ACCOUNTING POLICIES

The accounts of the foundation have been drawn up in accordance with the deed of settlement, the accounting standards and disclosure requirements of the Australian accounting bodies, and the requirements of law. They have been prepared on the basis of historical costs and do not take into account changing money values. Except where stated, the accounting policies have been consistently applied. Set out below is a summary of the significant accounting policies adopted by the trust in the preparation of the accounts.

#### (a) Accrual Accounting

The accounts have been prepared on an accrual basis, whereby income is recognised as earned and expenditure as incurred.

#### (b) Income Tax

The foundation is exempt from the requirement to pay Income Tax pursuant to Section 23 (j) (ii) of the Income Tax Assessment Act.

#### (c) Investments

Investments are valued at cost. Interest revenue from investments is brought to account as it is earned.

#### 2. CREATION OF TRUST

A deed of settlement was executed on December 18, 1989 to establish The Stawell District Hospital Foundation. The purpose of the foundation is to establish a public charitable fund to which any person, corporation or association may contribute for the purpose of providing money, property and benefits to the Stawell District Hospital.

#### 3. INVESTMENTS

	1990/91 \$	1989/90 \$
Interest bearing bank deposits	88,500	40,000

#### COMMITMENTS AND CONTINGENT LIABILITIES At balance date, the trustees are unaware of any commitments or contingent liabilities not recorded or disclosed as at June 30, 1991.

#### AUDITOR'S REPORT TO THE TRUSTEES

We have audited the financial statements set out on pages 3 to 5 in accordance with Australian Auditing Standards.

In our opinion, the financial statements present fairly the financial position of the Stawell District Hospital Foundation at June 30, 1991 and the results of its operations for the year then ended in accordance with Australian Accounting Standards and comply with the provisions of the Deed of Settlement dated December 18, 1989.

COOPERS & LYBRAND Chartered Accountants G. D. Harry Partner Date : 7th September, 1991

### THE STAWELL DISTRICT HOSPITAL FOUNDATION STATEMENT BY TRUSTEES

We, Graeme Smalbroke Bennett, Robert Norman Castle, Kenneth William Dadswell, William David O'Driscoll, Mary Patricia Gray, John David McCracken, and Christopher William Tilley, being the trustees of The Stawell District Hospital Foundation:

- Believe the accounts set out on pages 3 to 5 give a true and fair view of the state of affairs of the trust as at June 30, 1991 and of its results for the year ended;
- (b) Believe we have complied with the terms of the Deed of Settlement, dated December 18, 1989.

Signed at Stawell this second day of September 1991.

would Stop R. N. CASTLE G. S. BENNETT 1405 Alleadann W. D. O'DRISCOLL K. W. DADSWELL Suar M. P. GRAY J. D. McCRACKEN but iller



L to R: Dr N. Castle, Mr A. Howells (Founder), Mr K. Dadswell, Mr C. Tilley, Mrs P. Gray, Mr W. O'Driscoll, Mr D. McCracken, Mr G. Bennett.

### **Y-Zetts Report**

It is with pleasure that I present the Stawell District Hospital Y-Zetts 14th Annual Report.

Once again, thanks to our hard working volunteer members we have managed to finish the year financially successful, which in itself is no mean feat considering the economic climate of the past twelve months.

I would like to personally thank our hospital Chief Executive Officer Michael Delahunty and his staff. Frank Upston and the kitchen staff for their invaluable help and cooperation whenever we needed them. Certainly our catering functions were greatly helped by the kitchen staff and we thank them most sincerely. Our lolly trolley continues to provide a valuable service to the patients, thanks to the girls who have manned it and also my thanks to the Hospital Ladies Auxiliary and the Red Garters for their help also. We were fortunate to have had offered to us the services of the Stawell Charity Group who are willing to provide a back up service for us when at times our numbers get a little thin, we thank them most sincerely for their kind offer.

Our alternative day/night meetings seem to be the most popular option, allowing members to attend meetings at least once every two months if one or the other does not suit.

A big thank you also must go to Val Kennedy for providing the cake to be raffled at our monthly meeting and likewise to Rhonda Mellor for providing the cake to be raffled at Bingo. These raffles bring good revenue over twelve months.

The opportunity arose for us to take over the running of afternoon Bingo every alternate Wednesday. Due to the efforts of Sue Jennings this is now an up and running event providing us with a steady income each fortnight, thanks Sue.

Y-Zetts received a request from the Hospital for a new birthing bed and after consideration from members it was agreed to purchase same and for it to be our major project for the year. The final cost was \$19,000. The bed came into operation in November 1990 and is now in the new wing.

A payment of \$10,000 was handed over this year with the remaining amount to be paid within two years.

October 1990 saw the start of our fund raising activities for the year. A wedding with 136 guests followed by the Ladies Annual Grange Golf Club Dinner. Profits from these two functions being \$2,316.

Early November saw the running of our Annual Oaks Day Luncheon. My thanks go to Lyn and Tony Kopacz for once again providing the venue at Magdala Lodge. Whilst not considered to be a fund raising event we never the less benefited to the sum of S371 and a good time was had by all.

Our Christmas break-up and meeting was held at Casper's Mini World Restaurant, we then went into recess until February 1991.

March saw the running of several fund raisers, the first being to cater for a wedding for 117 guests and then the Ladies Tennis Club Dinner for 78. Comments were very favourable from both quarters with the amount raised being approximately \$2,188.

In June we catered for 420 Rotarians at their District Convention, special thanks to the very hard working members, their efforts were rewarded when we realised a profit of \$4,543. The opening of the new Allan and Ivy Simpson Wing was the highlight of July and the Y-Zetts can feel proud that several items of equipment plus the new bed have been funded by our organisation.

A small private function was also catered for at the end of the month, we provided a small supper which netted a profit of S168.

As a token of our appreciation for all the help that we receive from the kitchen it was decided that we would fund the new Menu Board in the staff dining room. This has now been completed and compliments the dining room very well.

The Hospital gained a new Life Governor back in August and our congratulations go to Joan Brilliant on her well earned position.

My sincere thanks go to my executive, Myriam and Sue and to the deputies for their support and cooperation, likewise to all fellow members. I wish the incoming executive a very successful year.

> ROSEMARY PERRY President



Members of Y-Zetts presenting new birthing bed to Mr G. Fuller. L to R: Mrs J. Crouch, Mrs J. Brilliant, Mr G. Fuller and Mrs R. Perry.

### Ladies Auxiliary Annual Report

It is my pleasure to present the annual report of the Stawell District Hospital Ladies Auxiliary for 1990/91.

With the generous efforts of Auxiliary members and the continued support of the community of Stawell and District, we have again been able to run a variety of functions that have been well attended.

Many of our functions have become annual events.

Each year a luncheon followed by a parade of spring fashions is arranged by Mrs Earle and very well received. Our wine and savoury evenings, and dinner at the Magdala Motor Lodge, both boost our finances, and are great social nights for all.

We were pleased to accept the offer of Mrs June Price, for the use of her home for a morning coffee party. Visitors also much admired the beautiful garden.

Thanks to Mrs Edith Breier's expertise, our two card afternoons have proved very popular; keen card players travelling quite some distance. We again conducted a stall at the Lion's family fair. It was well stocked and helped our funds.

Auxiliary members catered for the lunches of Shire councillors for two months, also a supper after the visit of Dr Christopher Green.

A cosmetics demonstration after our last meeting was enjoyed by members and friends.

Our auxiliary is fortunate to have the continued support of organisations and individuals. The Stawell Bowling Ladies and Stawell Golf Lady Bowlers each donated the proceeds of their hospital days to us. Mr Herb Skurrie does a wonderful job with his collection tin. Many others help with goods for stalls, raffles etc. and an extra hand when needed. This help is very much appreciated.

We were very pleased to recently hand over a cheque for \$9,701 to the hospital for equipment and some adjustable chairs that will be of more comfort to patients. At the same time we were able to see through the new wing of the hospital. This is a wonderful asset to our city and I congratulate all concerned.

My thanks to all office bearers and auxiliary members for their help throughout the year, all who have helped with the hospital trolley, the Stawell Times-News and the wonderful public of Stawell and District. My best wishes to all office bearers for the next twelve months.

> BETTY HOWDEN President



Members of S.D.H. Ladies Auxiliary presenting Dynamap blood pressure machine, costing \$6,000, to hospital.

### Life Governors

**BIBBY Mrs Mona** BENNETT Mr J. M. BLAKE Mrs M. BOATMAN Mrs Carol BRILLIANT Mrs J. M. CAMPBELL Mr N. C. A. CASTLE Mrs E. CASTLE Dr R. N. COOTE Mrs J. C. CROUCH Mrs J. CROUCH Mrs N. DADSWELL Mr K. DAVIDSON Mrs H. EIME Mrs A. EVANS Mrs D. M. EVANS Mrs M. FRASER Mr W. G. FRY Mrs D.

GAVAN Mrs I. GILES Mrs Dorothy GLOVER Mr J. GRAY Mrs P. GROSS Mrs B. GYLES Mrs J. HOWDEN Mrs B. HOWELLS Mr A. HUGHES Mrs J. HUNT Mrs Betty HUTCHINGS Mr C. J. (M.B.E.) HUTCHINGS Mrs E. L. JERRAM Mrs H. C. KENNEDY Mrs V. KINGSTON Mr F. KUEHNE Mrs E. LANGSFORD Miss J. G. McKEY Mrs M.

McMULLIN Mr R. K. MILLER Mrs K. MIRANDA Mr C. NEIL Mrs Edna NEILSEN Mrs B. NEUMANN Mrs I. PICKERING Mrs M. D. POTTER Mrs V. ROBSON Mr M. ROBSON Mrs M. SMITH Mrs B. I. STONE Mr R. C. TEASDALE Mrs Kaye WARD Mr F. C. WEBB Mr J. H. WEST Mrs Jan YOUNG Mrs K.

### Contributors

ANDERSON Mr & Mrs E.       27.75         ANONYMOUS       5.00         ANONYMOUS       8.00         ANONYMOUS       20.00         AUSTERBERRY Narice       50.00         AUSTRALIAN NATIVES ASSOC.       15.00         BARTON Mr.       13.00         BLAKE Rod & Meg.       20.00         BREIER Mr & Mrs P.       50.00         BRESNAHAN Charles       50.00         CARMICHAEL Mrs Ida.       5.00         CLAYTON J & F. J.       10.00         COMBINED PENSIONERS ASSOC.       10.00
COURT ORDERS.       2,850.00         CROSS Doreen & Eric.       60.00         CROUCH Mr & Mrs K. F.       50.00         C.W.A. STAWELL BRANCH.       200.00         DADSWELLS BRIDGE HALL LADIES         AUX.       50.00         DRISCOLL Mrs G. A.       20.00         DRISCOLL Mrs N.       25.00         DUNN - estate of late C.       W. Dunn
EVANS Mr & Mrs E
GRAHAM Mrs M
GRAMPIANS INDOOR BIAS BOWLS
GRANGE GOLF CLUB - Hospital Day (1991)

GRAY Athole
COMMITTEE
LANDSBOROUGH UNITING CHURCH LADIES GUILD 30.00 LARKENS Mr R 40.00 LITTLE ATHLETICS CLUB 20.00 LOATS Leslie R
ANONYMOUS
RICKARD Mr & Mrs R.       20.00         ROBSON Mr M.       100.00         ROWE Shirley.       50.00         SAVAGE Mr R. G.       20.00         S.D.H. LADIES AUXILIARY       9,701.00

S.D.H. Y-ZETTS       17,992.00         SHIMITRAS Mr & Mrs J. M.       20.00         SIBBETT Mrs       20.00         SIMPSON - estate of late Allan         Simpson       148,579.00         SPRAKE Janet       25.00         STAWELL CLUB       313.00         STAWELL GOLF       BOWLING CLUB
STAWELL SHEEPBREEDERS         ASSOC.       20.00         STEWART J. N. & M. D.       50.00         SWIFTS FOOTBALL CLUB       500.00         SPIRAL MONEY FOUNTAIN       436.01         STAWELL SLIMMING CLUB       100.00         THE GEORGE ALEXANDER       FOUNDTION         FOUNDTION       1,000.00         THOMAS K. E. & M. D.       30.00         TOLLIDAY L. H. S. & V. L.       75.00         TOWN HALL HOTEL       1,100.00         TWEEDIE Edith       30.00         VARIETY CLUB OF VICTORIA       29,745.00         WEST Phillip       3.00         GIFTS IN KIND       WAITES ROBSON MEMORIALS &         STONE CO.       1,275.00         (Official Opening Stones for Allan &

## **Contributors - Foundation**

BAKER Mr & Mrs Frank 10.00
BENNETT Mrs M. E 250.00
BENNETT N
BRAME Mrs M 2,000.00
COURT ORDERS 1,435.00
C.W.A Glenorchy Branch 100.00
C.W.A Stawell Branch 50.00
FULLER Graham Pty. Ltd 316.65
GRAY - estate of the late
Edna M. Gray 10,000.00
HURLEY Mr & Mrs L 100.00

HYSLOP Mr Ken
LOATS Allan
MURRAY TO MOYNE BIKE RIDE
NEWELL Mrs & Mrs C 20.00 RAFFLE
SANDERS Mrs L. B

SEMMLER F. A 100.00
SEMMLER H. G 100.00
SLEE Mrs Marjorie
SLEE Mr Ronald
STAWELL JOINT VENTURE. 6,000.00
STAWELL TIMES NEWS 1,000.00
TOLLIDAY L. & V
WESTERN T

### Stawell District Hospital Seeks Your Support

The Hospital has a continuing need for keeping its facilities and equipment abreast of the highest modern standards, to adequately cater for the needs of the local community. The range and quality of services presently provided by your Hospital is a tribute to the strong support of the community over many years.

To ensure the hospital continues to provide high quality care, we seek your financial support to purchase new and improved equipment, and to assist in the improvement of facilities.

Donations of \$2.00 or more are allowable as deductions for Income Taxation purposes. All donations will be acknowledged by letter, and listed in the Annual Report. Enquiries regarding the donation of specific items and equipment will be welcomed by the Chief Executive Officer.

Please address donation to:

Mr M. B. Delahunty Chief Executive Officer Stawell District Hospital P.O. Box 116 STAWELL, VIC. 3380

Please find enclosed my donation for \$.....to assist the Stawell District Hospital in: undertaking building projects/the provision of new equipment/specifically for:

(Please delete as appropriate)

Mr/Mrs/Miss.....

Address: .....

### Form of Bequest

When making or altering your Will, please remember the constant needs of Stawell District Hospital in its efforts to provide for the sick and aged persons in our Community.

#### Please Consult with your solicitor or trustee company.

For your assistance we set out a suitable Form of Bequest:

I.....

Name

.....

.....

of.....

Address

"I GIVE AND BEQUEATH unto Stawell District Hospital of Sloane Street, Stawell in the State of Victoria the sum of \$.....and I DECLARE that the receipt of the Treasurer for the time being of the said Hospital shall be sufficient discharge for my Executor or Trustee."

Stawell District Hospital, Sloane Street, Stawell, Vic. 3380, Telephone (053) 582255

# A BRIEF HISTORY OF THE STAWELL HOSPITAL

The Stawell District Hospital is in its 132nd year of community service. It is Stawell's oldest continuing Community Institution.

Prior to the discovery of gold in 1853, many large sheep holdings had started in the area. In 1856, the gold mining was on in earnest, and an estimated population of 20-30,000 people were in the area.

Sickness was rife and the mortality high. In July 1858, several concerned citizens met initially and three men, who could be regarded as the founders of the Stawell District Hospital, namely Mr James Playford, Mr A. R. Clemes and Mr R. H. Buchanan tirelessly visited all parts of the district to raise money for the hospital.

On August 2, 1858 a public meeting was held. A total of 500 pounds was raised in three months and by February 1859 a 16 bed hospital was ready for occupation. It had three rooms and was made of bark and calico construction. Its first patient was admitted on February 28, 1859 with a spinal injury suffered at the gold mine.

The hospital had cost 365 pounds to build, 130 pounds for the furniture inside and was debt free on completion. The population at this time was between 8,000 and 10,000 people.

The first annual meeting was held in June 1860 and it was reported that 67 patients had been admitted during the year, of which 42 were cured or relieved, 14 were still in the hospital and 11 had died.

At the time Maryborough and Portland were the only other hospitals west of Ballarat, and Stawell was one of the first 18 hospitals in Victoria.

A better hospital was built at Pleasant Creek in 1861, which is now Pleasant Creek Training Centre.

In 1887, the first ward to care specially for the aged (like our present nursing home ward) was built. It cared for the aged and the friendless. In 1874 hospitals were built in Horsham and St. Arnaud resulting in a loss of large subscriptions to the Stawell District Hospital.

In 1884, a drought and a severe economic depression hit the colony involving mining, agriculture and pastoral. This saw a cut in government grants and therefore the Hospital Committee was forced to restrict the number of admissions and to reduce the salaries and wages of the staff.

In 1930 Stawell Hospital was declared a Community Hospital on one condition of the new status being that no needy or poor patients were to be denied admission through paying patients occupying the beds.

The hospital at this time had become too small and old. A government grant of 4,000 pounds was offered for renovations and extensions but the committee of that time persuaded the government that a new hospital was necessary and so the present hospital was built on the site which was then known as the St. George Sands. The old hospital was taken over by the Mental Health Authority.

The present site was prepared by voluntary labour at the cost of 275 pounds. Plans were prepared and approved and the hospital opened in June 1934 by Sir W. Irvine, Governor of Victoria.

### Services Provided by the Hospital Include:

- AUDIOLOGY
- MEDICAL AND SURGICAL
- PAEDIATRIC
- OBSTETRIC SERVICES INCLUDING: ANTE-NATAL EDUCATION
- NURSING HOME
- ACCIDENT AND EMERGENCY DEPARTMENT
- BLOOD BANK
- DIETETICS
- MEALS ON WHEELS
- OCCUPATIONAL THERAPY
- PHARMACY
- PODIATRY
- ADULT DAY ACTIVITY AND SUPPORT SERVICE
- PATHOLOGY LABORATORY
- RADIOLOGY DEPARTMENT
- PHYSIOTHERAPY
- DISTRICT NURSING SERVICE
- WELFARE SERVICES
- GERIATRIC ASSESSMENT AND PLACEMENT
- VIȘITING OPHTHALMOLOGIST
- VISITING DIABETIC HEALTH EDUCATOR
- EDUCATION PROGRAMMES INCLUDING: INSERVICE PROGRAMMES
   ONGOING EDUCATIONAL PROGRAMMES
- LIBRARY FACILITIES
- APPRENTICESHIP TRAINING
- WORK EXPERIENCE FOR SCHOOL STUDENTS