

# WIMMERA BASE HOSPITAL

112th Annual  
Report 1986





THE WIMMERA BASE HOSPITAL was established in 1874 as the Horsham Hospital and was incorporated by authority of the Hospitals and Charities Act (No. 5300) on 27th August, 1877.  
The name was changed in 1950 to Wimmera Base Hospital with the approval of the Hospitals and Charities Commission of Victoria.





*Hospitals are People*

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# OUR HOSPITAL'S OBJECTIVES

The registered objects of the Wimmera Base Hospital are:

- To afford relief, including maintenance and the treatment or cure of, or attention to, any disease or ailment, or any injury consequent on any accident, medical and/or surgical attendance, medicine, nursing assistance support or aid of any kind in any form to such persons as are entitled thereto under the Hospitals and Charities Act.
- To provide facilities for the treatment of private and hospital patients or either of them.
- To provide facilities for the carrying out of investigations into ailments, diseases, injuries or other matters affecting the human body.
- To provide facilities for the training of medical, para-medical, nurses and other hospital personnel as approved.

## PRINCIPAL OFFICERS

### **Chief Executive**

Mr S. B. Capp, B.Comm.(Melb).  
M.Admin.(Mon.), A.H.A., AASA, CPA  
(Resigned 13-11-85)

Mr R. N. Royle, B.A. (UNSW).,  
M.H.A. (UNSW), A.H.A. (Prov.)

### **Medical Administrator**

Dr. A. M. Wolff, M.B.B.S.,  
Dip. R.A.C.O.G.

### **Director of Nursing**

Mrs. G. M. Curran, Dip. Theatre Man., F.C.N.A.  
A.H.A.

### **Deputy Chief Executive**

Ms I. H. Jurk, R.N., R.M., BHA (UNSW)  
A.H.A.

### **Architects**

Demaine Partnership Pty. Ltd.

### **Bankers**

National Australia Bank

### **Auditors**

Green, Taylor, Ainsworth and Ryan

### **Solicitors**

Power and Bennett



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# WORKING WITH OUR PEOPLE

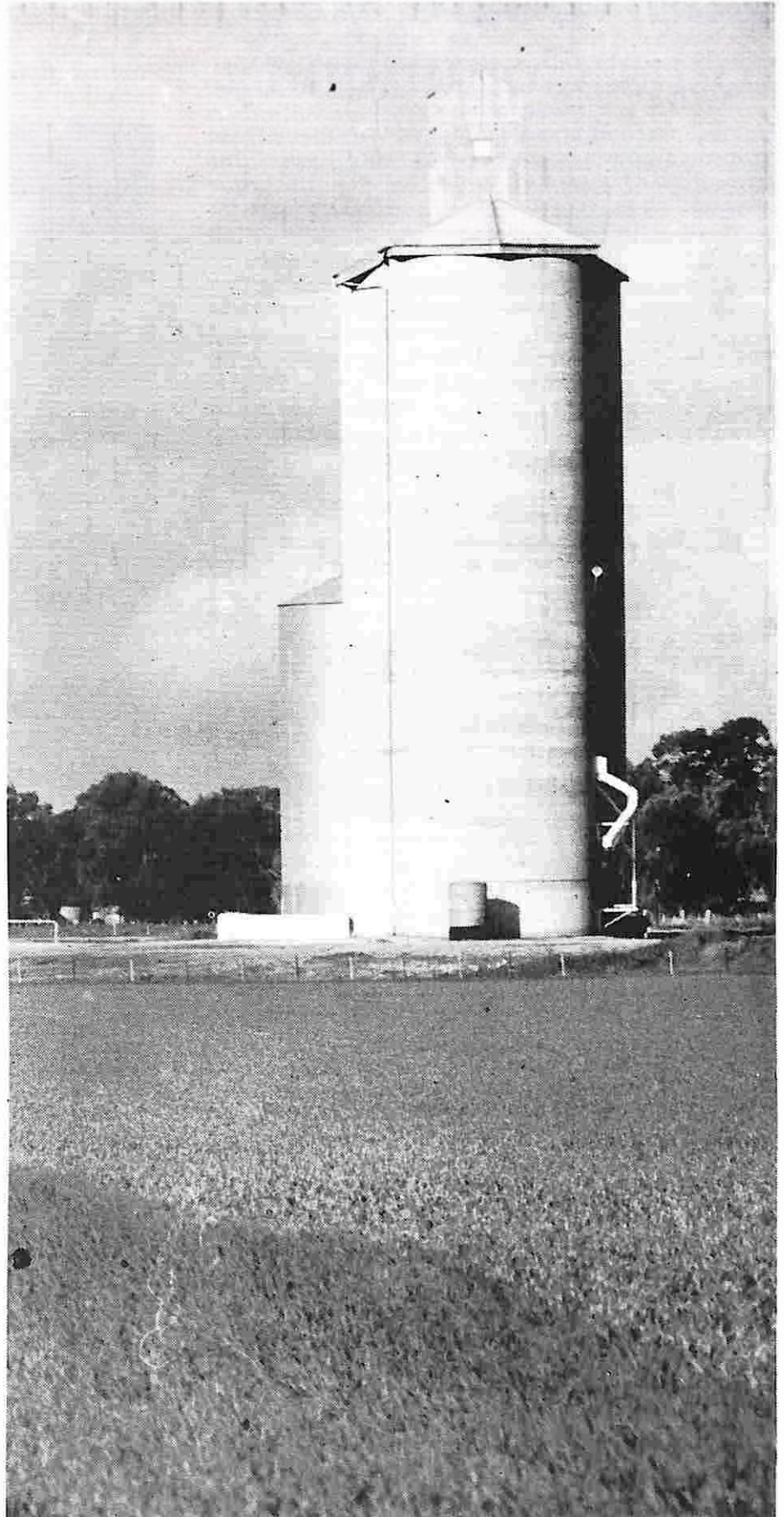
For most of its one hundred and twelve years, the hospital has treated people who were sick. The need to treat accident and disease remains a primary purpose but the hospital is becoming increasingly concerned with overall health needs, expanding its community links, and outreach work.

The hospital understands that the economic, social and personal problems of people in its community are part of its work in caring.

The hospital worked with other organisations in 1985-86 in an unusual community project to help farmers and business people who were affected by difficult times in wheat-based economies.

Under a theme of Wimmera Fightback, health institutions and many other public and community organisations explained that they were ready to help with services other than the traditional care for patients in beds.

Wimmera Base Hospital sees this community role as an important aspect in the provision of health services to the region.





# Your Board Reports to its Community

The Board of Management of Wimmera Base Hospital has pleasure in presenting to you this summary of hospital activities for the year ended June 30, 1986.

The health industry continues to keep a high profile in the public arena with issues such as nursing disputes, waiting lists and continuing funding pressures. It is, nevertheless, pleasing to report that the hospital has been able to continue providing its services to the community with minimal disruption over the past year. This is due in no small part to the professional attitude taken by the staff of the hospital, combined with the goodwill which is prevalent through all levels of staff.

## BOARD MEMBERSHIP

During the year there were two notable changes to the Board of Management. Dr Mark O'Brien retired from the board, having served for 32 years, and Dr Rodney Abud resigned from the board and from his position as physician to the hospital, having served on the board since 1970. Both these medical practitioners contributed enormously, and the board expresses its sincere appreciation for their contributions. As a result of these two resignations, the board was pleased to welcome Dr Peter Haslau and Mr Eddie Brownstein, both of whom have had many years of involvement with the hospital. Members re-appointed in 1985 for a further three-year term were Mr Keith Lovett, Rev Allan Thompson and Mrs Dolores Orchard.

The hospital continues to strive for a redevelopment of its acute wards; there has long been recognition that these facilities are grossly inadequate and inefficient. It is frustrating that no approval has been forthcoming from the Health Department on this matter, because the potential savings in operating costs and the benefits to patient care are substantial. However, planning is now underway for a new kitchen development, as well as an urgently needed expansion to our Accident and Emergency Department. Work was finally completed during the year on a lift replacement for the main block of the hospital, and an expansion of the Pharmacy to incorporate a laminar flow cabinet has been ongoing during the year.

## NURSE EDUCATION

Last year it was reported that the transfer of nurse education to colleges of advanced education was to be effected by 1993. Following a recommendation from the nursing staff of the hospital, the Board of Management agreed that the hospital would accept its last intake of



*The hospital's Chief Executive Mr Richard Royle discusses points from an Executive Committee meeting with hospital president, Mr Graeme Lind.*

student nurses in February 1986, with future training for this region being undertaken through the Ballarat College of Advanced Education. Whilst the family and social impact of this decision is recognised by the board, it also recognises the advantages which will flow from having qualified and trained staff through the college-based program. Negotiations are continuing with the Ballarat College of Advanced Education to develop clinical links with the nursing course in Ballarat, whereby student nurses would travel from Ballarat to Horsham to undertake clinical experience as part of their training. This would also ensure that important links remain with the Wimmera for students of nursing.

As a result of this nurse transfer, the school of nursing at the hospital has been undergoing substantial changes, and is now involved in a number of post-graduate training programs aimed at improving the skills of registered nurses.



## FINANCE

Financial management of the hospital has continued to be maintained at a high standard, with expenditure for the year remaining within budget limits. This has been due in the main to the cost consciousness of the staff, who worked hard to ensure departmental expenditure remained as low as possible. The increasing trend at this hospital for patients to elect to be treated under Medicare has meant substantially reduced revenue for the year, therefore relying further on increased government grants.

Hospital activity increased slightly during the year to average at 66 percent of acute beds occupied. This figure encompasses the specialist units of intensive care, midwifery and paediatrics, as well as the general wards, and this leads to a somewhat misleading figure as the general wards of the hospital averaged in excess of 85 percent occupancy.

## STAFF

During the year the board farewelled its Chief Executive Mr Stan Capp. Mr Capp had been chief executive of the hospital for 3½ years and contributed significantly to its development over this period. The board is appreciative of his contribution to the Wimmera health services and wishes him well in his appointment as Deputy Chief Executive at the Frankston Hospital.

The board welcomes the appointment of Mr Richard Royle as the Chief Executive and Ms Imas Jurk as the Deputy Chief Executive, and looks forward to working with them in the future. Two other senior appointments made were Mr Stuart Schneider as Regional Relieving Manager and Mr David Pinyon as Personnel Manager.

## AUXILIARIES

The board has once again been gratified by the generous support given to it by its auxiliaries. The Wimmera Base Hospital Ladies Auxiliary has been most active in its fund raising endeavours and the board acknowledges the work and support which is given so enthusiastically to the hospital.

## LIFE GOVERNOR

During the year a life governorship was awarded to Miss Edna Preuss who had been an employee of the hospital for 33 years in the Domestic Services Department, and who retired during the year. The board acknowledges the enormous contribution made by Miss Preuss to the hospital and thanks her for her dedication.

## BOX HILL HOSPITAL

The board of management attended a weekend study visit of the Box Hill Hospital in November 1985. This resulted from a visit earlier in the year by the Box Hill Hospital's board of management to assess the community outreach activities undertaken by Wimmera Base Hospital. The reciprocal exchange visits were extremely valuable and much was learned from

a valuable exchange of ideas.

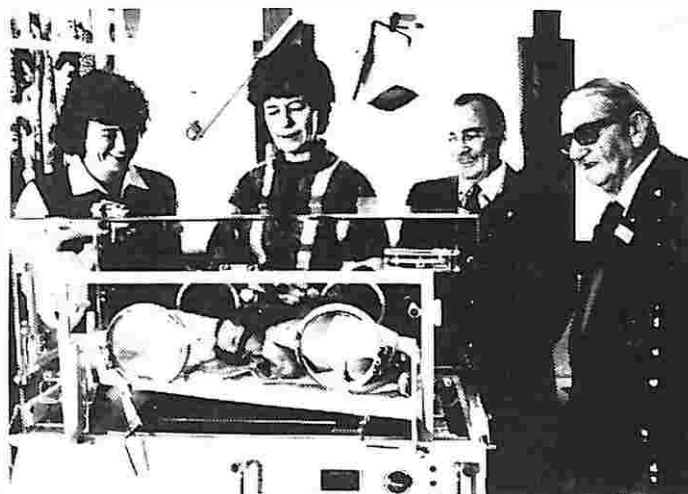
Thanks must go to the Uncle Bob's Club which generously donated \$6,500 for the purchase of a neonatal incubator for our midwifery unit. The incubator has proved to be extremely useful in caring for our smallest patients.

The year was significant for two of our employees. Mrs Joyce Golian completed 25 years of service to the hospital, while Mr Michael Castellucio has now served 30 years on the staff, and we thank them for their dedication.

In conclusion, we wish to reiterate our appreciation to all staff, whose support and contribution to the hospital makes it able to continue as a centre with a high standing in the community.

Graeme Lind  
President

Richard Royle  
Chief Executive

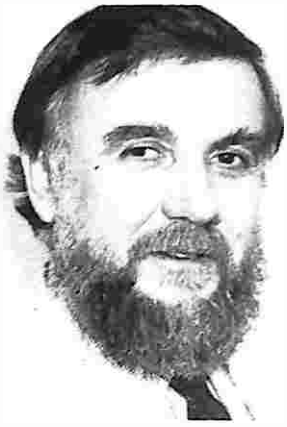


*Uncle Bob helps Wimmera Base Hospital babies. Gathered around the incubator donated by the Uncle Bobs Club are from left to right, Sr Jenna Lyons, hospital paediatrician Doctor Mary Brown, Mr Geoff Walters and Mr Tony Pettit.*



*Discussing the financial situation, from left, annexe accountant Mr Wayne Krause, accountant Mr Stephen Bell, Finance Manager Mr John Airey and Purchasing Officer Mr Maurie O'Connor.*

# The Board of Management



Mr. Graeme Lind  
President  
Manager - Sheltered  
Workshop  
Appointed 1975



Rev. Allan Thompson  
Senior Vice-President  
B.A., B.D.  
Minister of Religion  
Appointed 1983



Mr. Euan Thompson  
Junior Vice-President  
B. Jur., L.L.B.  
Solicitor  
Appointed 1983



Mr. Keith Lovett  
Treasurer  
F.A.S.A., F.I.M.A.,  
L.M.A., J.P.  
Retired.  
Appointed 1949



Mr. Reece Burgess  
P.H.C., M.P.S.  
Businessman  
Appointed 1971



Mr. Max Cuddihy  
M.A. (Leeds),  
L.A.C.S.T., T.P.T.C.,  
M.A.A.S.H.  
Primary school teacher  
Appointed 1973



Mr. David McFarlane  
Businessman  
Appointed 1967



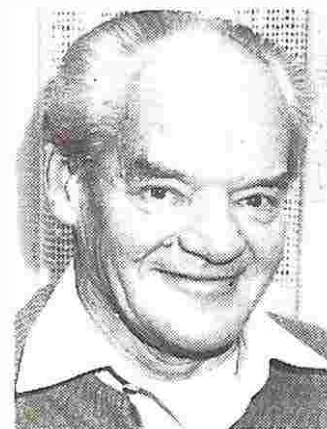
Ms. Marion Matthews  
B.A.  
Department of  
Community Services  
Appointed 1984



Mr. E. G. Brownstein  
Surgeon M.B., Ch.B.,  
F.R.C.S. (Edin.)  
F.R.A.C.S.  
Appointed 1986



Mrs. Dolores Orchard  
Home duties  
Appointed 1984



Mr. Ron Shepherd  
J.P.  
Businessman  
Appointed 1950



Dr. Peter Haslau  
Medical practitioner  
M.B.B.S.,  
F.R.A.C.G.P.  
Appointed 1985



# Medical Division

Despite the past year being difficult economically, a number of very significant advances have been made. A major accomplishment has been the setting up of a reliable internal and external communications system so that medical staff and others on-call can be contacted reliably and quickly. The beeper system allows staff freedom to move around the town and surrounding areas while still being easily accessible. Over all the system is superior to systems currently available in some metropolitan hospitals.

During the year the hospital received confirmation from the review of critical care services that the Accident and Emergency Department, with two others in country Victoria, requires dramatic upgrading. Plans and a submission will be produced in the next year.

The medical division, for the second year, produced a consolidated document of all department short and long term goals. It has been heartening to see a number of these goals coming to fruition. It is hoped that this practice will be expanded to include other areas of the hospital.

Preparation has started for the accreditation survey in early 1987. An important aspect of this program will be the clinical review and quality assurance section. This has been started with a workshop at Longerenong Agricultural College and it is hoped that all areas of the hospital will be contributing to the program.

The ophthalmology service resumed in 1986 with the appointment of Dr Stephen Siebert from Hamilton and Dr Peter Novakovic from Ballarat. Dr Siebert started consulting and operating in early 1986 and it is hoped that Dr Novakovic will begin his service in early 1987. Funding for this facility has been made available through the waiting list strategy.

A number of interesting postgraduate medical programs have been held at the hospital during the year. In March a spinal manipulation workshop was held over a weekend with twenty doctors and physiotherapists attending from the region. In April an all-day anaesthetic update for general practitioners was held. In June, Dr Francis MacNab, head of the Cairnmillar Institute held a daylong seminar on burnout in health professionals.

An expanded dialysis service was started in late 1985 in Ward 8. Facilities now exist to dialyse three patients simultaneously.

The medical division was sad to lose the services of two of its most energetic department heads during the year. Judy Ellis, Chief Physiotherapist, is currently on maternity leave. Judy was responsible for a number of exciting initiatives, and we offer our congratulations on the birth of her son and hope that she will be able to return to part-time work some time in the



*Dr Alan Wolff, Medical Administrator.*

future. Her place has been taken by Liz Tivey who is no stranger to the hospital and has enthusiastically continued with a number of innovations listed elsewhere in this report.

In June we lost the services of Karen Rocco, our Chief Social Worker, who has moved to South Australia to start a family. Karen helped to develop a multifaceted and dynamic Social Work Department which plays an important role in the community as well as within the hospital. Our thanks go to Karen and we wish her well for the future. Her place has been taken by Margaret Hughan from the Department of Community Services who is continuing to develop the department along similar lines.

## **AUDIOLOGY**

The number of patients seen in the year was 778. The department works in close association with the Wimmera Hearing Society. In January and March of this year the department provided help in terms of manpower and equipment for the hearing screening programs conducted by the hearing society at the Field Days at Doon, PAGE 7

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and at the RSL in Horsham. The hearing society's monthly evening meetings are now conducted at the Audiology Department.

The Regional Audiologist, John Ho, resigned in June and it is envisaged that the position will be filled by early October.

## **DENTAL CLINIC**

During this financial year the Dental Clinic had 3904 attendances. The clinic is very busy with at least a three month waiting list for prosthetic work and two months for conservative work.

With the purchase of a micromotor and ultrasonic cleaner the department is able to run more efficiently and provide better services to the pensioners, health care card holders and Menzies, Geriatric Unit, Day Centre and Casualty Department patients that attend the clinic.

Dr Ross Barnes commenced with the department at the end of July 1985. Vicki Tyler was appointed receptionist and started with the department in April 1986 when Jenny Bellamy left. Andrew Bolwell commenced as apprentice dental technician in December 1985.

## **DIETETIC DEPARTMENT**

The department has been involved in consultative positions, establishing weight control groups at Kaniva and Goolum Goolum Aboriginal Co-operative. Special days were arranged in the staff cafeteria to coincide with Heart Week and Nutrition Week. The aim was to present food consistent with good eating habits that also looks and tastes good.

Community work has included talks with local groups, articles in the newspaper and radio interviews.

## **MEDICAL LIBRARY**

The past year has been one of consolidation in the Medical Library. Lack of space is expected to become evident soon in spite of disposal of outdated books and journals. Fewer books were added to the library than in the previous year and some journal subscriptions were cancelled, in part due to the impact of the falling dollar.

However statistics show an increase in requests for inter-library loans, both incoming and outgoing, audiovisual loans and photocopying. The circulation of contents pages of nursing journals has increased their use. The Current Awareness Bulletin put out by the John Lindell Library, distributed to 25 departments, wards and individuals, also stimulates journal use.

Although formal statistics were not recorded, the Librarian also received more telephone requests from outside the hospital for book and audiovisual loans, journal photocopying and general queries such as location of information.

## **MEDICAL RECORDS**

In the past financial year there has been an increase in the staff levels of the department with the employment of three part-time ward clerks and two work study appointees.

Two of the staff were fortunate in having the opportunity to attend the 11th Australian Conference on Medical Records which was conducted in Melbourne. This conference provided a great deal of knowledge particularly with regard to Diagnosis Related Groups as we face the new financial year with a new coding system and the advent of DRG's to the Victorian health system.

The department continued to supervise medical record functions in the regional hospitals with two of these hospitals being surveyed by the Australian Council on Hospital Standards for accreditation. Further paramedical records have been reviewed in order to streamline recording and improve storage. Two nursing homes have also been opened in the region and so a great deal of time has been spent organising their recording and storage facilities. A security system has also been installed.

The department looks forward to the 1986-87 financial year with enthusiasm as there are many challenges on the horizon. These include the advent of diagnosis related groups, the commencement of quality assurance programs and also increased impetus from regional hospitals to achieve accreditation status.

In May, the Chief Medical Records Administrator, Cathy Dooling, went on maternity leave. We congratulate her on the birth of her daughter and look forward to Cathy resuming her duties in September. During her absence Jenni Webster has most ably run the Department.

## **PATHOLOGY**

The year again showed the continuing trend of increasing workload with total tests performed rising from 40,188 to 43,823. During the year a modern automated biochemistry machine, the Cobas Fara, was installed and is now fully interfaced to our main computer system. This machine has replaced several older ones and is producing very satisfactory results.

Our only staff change during the year was the retirement of Merylyn Morson to Queensland where we wish her and Ray a happy retirement. She has been replaced by her daughter-in-law Edwina who has been our relief driver for a number of years.

The laboratory staff have again been heavily involved in the introduction of computerised assistance in other areas of the hospital, the major project being the patient master index and admission/discharge system which is now coming into full operation.



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## PHARMACY

During the past year Pharmacy services have been maintained to the hospital and annexes. Much time has been spent working on programs set up by Dr Humphries in the computer area. These programs have been designed in consultation with pharmacists from Mildura, Ballarat, Hamilton and Warrnambool to produce a programme suitable to all these hospitals. The aim of the programme is to improve our stock control and enable the Pharmacy to use the computer for dispensing.

The Pharmacy is presently in the process of being extended. These extensions while providing much needed space, will also contain cytotoxic and laminar flow cabinets. These facilities will enable pharmacy staff to dispense cytotoxic drugs in a safe and sterile environment and supply parenteral nutrition solutions and other sterile products for patients.

## PHYSIOTHERAPY

This year two permanent staff have left. Unfortunately there have been problems replacing these staff members due to a state-wide shortage of physiotherapists. Mary Starr has become a permanent part-time physiotherapist, working with outpatients and paediatrics. Scott Lisle, a new graduate from Queensland, has recently commenced.

Staff exchange has continued with the Alfred Hospital, allowing a staff member to gain specialist skills for three months. Angela Ballinger, Physiotherapy Assistant, has been accepted to commence an allied health assistant course in August. This will enhance her skills and knowledge in the paramedical area and give the department a member of staff with a recognised qualification appropriate to physiotherapy.

A manipulative therapy skills day was conducted with the Wimmera Physiotherapy Group. All staff members have participated in various courses offered by other groups. These include — acute spinal injuries, intensive care, hydrotherapy, sports medicine and vertebral manipulation. A more in-depth series of sport medicine nights was held in mid-April for trainers of local sporting teams. Members of the department attended the Wimmera Machinery Field Days and Safety in Agriculture Field Days where emphasis was placed on injury prevention and correct lifting techniques.

Links with Pennyweight Park in Ballarat have been formalised giving the department regular access to paediatric and paramedical specialists. This will greatly enhance the paediatric services already available.

Six third year physiotherapy students have completed two four week clinical blocks. Two fourth year physiotherapy students have spent part of their rural health unit here and a member of the department has been involved in the P.A.S.S.I.N.G. assessments of Menzies and for-

mulation of recommendations.

A treadmill has been ordered for gait re-education, fitness testing and rehabilitation, and a television for use with video equipment and in ante-natal classes has been purchased. Office renovations were completed in May, giving the department a much more workable and private office area. Electrical rewiring has been undertaken and new internal blinds purchased to greatly enhance the appearance of the department and increase privacy for ante-natal classes.

## PODIATRY

The podiatrist attended the national biennial podiatry conference in Adelaide and with other paramedical departments, prepared articles for the Wimmera Mail-Times as part of an education program.

## RADIOLOGY

After forty years of service the Ultrays x-ray unit was replaced by a Toshiba diagnostic unit. New features include — three phase generator, floating top table, automatic exposure control and tomographic attachment. This will provide a more consistent standard of radiography and facilitate the handling of casualty patients.

A new Kodak X-Omat film processor was also installed. This has resulted in a more rapid processing of x-ray films with a shortening of patient examination time.

## SPEECH THERAPY

A new approach to the management of paediatric outpatients has been implemented due to a substantial waiting list. Children who needed help with communication skills were prioritised and divided into three groups.

Each child in the first group was seen for five individual weekly appointments, together with a parent. Emphasis was placed on teaching parents the skills necessary to facilitate improvement in their child. At the end of five weeks, further guidelines were given for a ten week period of home based learning. This enabled children from groups two and three to be seen in the same manner. Group one children then returned for a further five weeks. All groups will alternate in this manner. The places of children who improve enough to be discharged or who are put on longer term review are filled by new referrals or those returning to the caseload from longer term review.

Although not ideal, this approach is working reasonably well in most cases. Children are assessed immediately, but then wait up to three months before entering the cycle described above. The alternative waiting time using a traditional model of service delivery would be up to two years.

Stephen Hill, Chief Speech Pathologist, assisted in the preparation of a recently published book entitled Communication Without Speech. The problems of people who must be

assisted to find ways of communication other than speech received further attention through the department's involvement in a Victoria-wide survey. Local results were used for health promotion on radio and in many other speech pathology activities also stimulated media coverage for health promotion purposes. These included an eight-session course in speech reading for hearing-impaired people, a workshop on ways to help disabled people with eating and the department's continuing role in clinical training for speech pathology students from South Australia.

## **SOCIAL WORK**

The Social Work Department has produced several new services during the past twelve months. There has been a move away from the traditional hospital approach. This department has moved with a new trend towards a health prevention theme that is being promoted throughout the state. We have in effect designed services that allow our clients to firstly take charge of their own health status and secondly be able to link in with other people who experience similar situations. In summary this means that hospital inpatients have remained a first priority whilst the department workers have concurrently been actively involved in existing and developing new resources.

Some examples of these are:

(1) Once cancer victims or parents of a premature or stillborn baby faced the trauma alone. Now a support person who has shared the same experience can visit the new patient and give immediate and on-going support in an individual or group setting. Each of these groups has its formal support networks which are flexible enough to suit the needs of any individual concerned once discharged from hospital.

(2) A parenting programme was conducted as an on-going education program which gave parents an opportunity to learn about specific aspects of parenting.

(3) A number of seminars have been conducted in an attempt to draw all Wimmera welfare personnel together with an aim of updating and developing our skills; again, broadening the services available to the Wimmera community.

The year has brought some staffing changes with first the introduction of Bella Kennedy as Aboriginal Liaison Officer and the change-over from Karen Rocco to Margaret Hughan as Senior Social Worker.

## **MEDICAL STAFF**

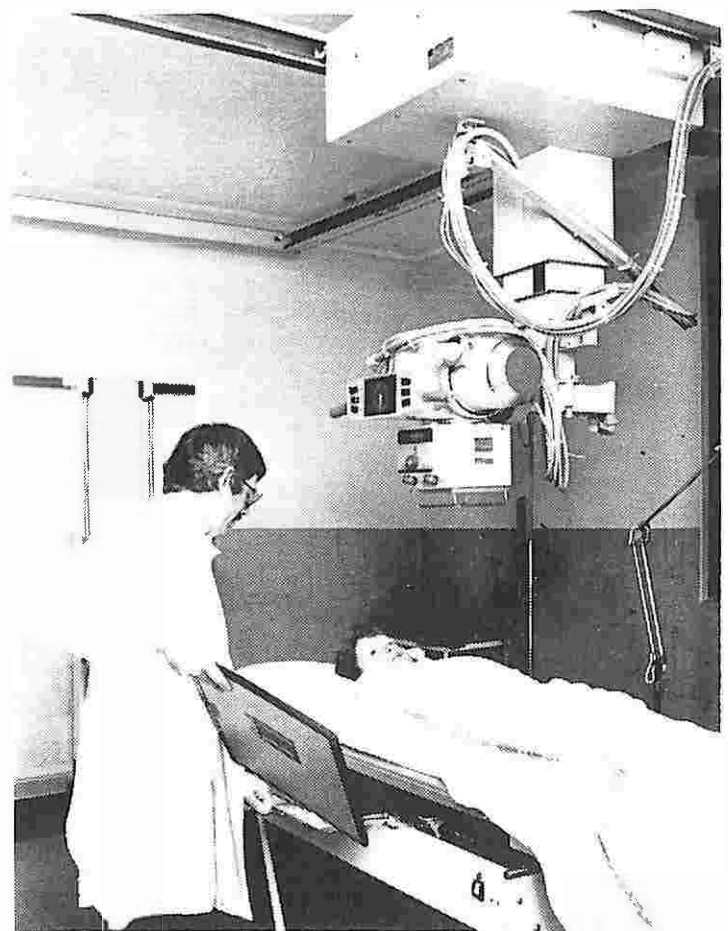
There have been a number of changes to the visiting medical staff during the year. It was mentioned earlier that Dr Siebert and Dr Novakovic have been appointed Visiting Ophthalmologists. In addition, a Visiting Orthopaedic service has been started with Mr John Bourke and Mr Wilton Carter coming from Ballarat on a monthly basis.

It was with much regret that the hospital received the resignation of Dr Rodney Abud, Visiting Physician, during the year and we thank him for the vital role that he played providing specialist patient services and his active role on many medical committees. Finding a suitable replacement has been extremely difficult, but with the assistance of the Royal Australian College of Physicians it is hoped that the matter will be resolved by the end of the year.

In January this year Dr Anna McBain was appointed a Sessional Regional Geriatrician. Dr McBain has reviewed all the patients attending the Day Centre and is now proposing to expand the service to the region. In addition she is providing valuable medical input to the rehabilitation and geriatric assessment meetings.

I would like to thank all hospital staff for their assistance in providing support for all the medical areas within the hospital. A number of exciting ventures are planned for 1986-87. Many would not be possible without the team effort displayed at this hospital.

Dr. Alan Wolff  
Medical Administrator



*New x-ray equipment. Radiographer John Yarwood prepares to x-ray a young patient. The equipment being used is a Toshiba ceiling suspension diagnostic x-ray unit. This piece of new equipment was installed in November 1985.*



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# MEDICAL STAFF

**Medical Administrator/Director of Accident and Emergency Department**  
A. M. Wolff, M.B., B.S., Dip., R.A.C.O.G.  
F.R.A.C.G.P.

**Director of Pathology**  
G. Humphries, M.A., B.M., B.Ch., D.T.M. and H.,  
D.R.C. Path., M.R.C. Path

**Director of Radiology**  
L. Wong Shee, M.B., Ch.B., F.R.A.C.R.

**Director of Anaesthesia and Intensive Care**  
R. C. Bennett, M.B., B.S., D.A.(Lond.),  
M.F.A.R.C.S.

# VISITING MEDICAL STAFF

**Consulting Staff**  
R. A. M. Taylor, M.B., B.S.,(Lond.), L.M.S.S.A.  
M. M. O'Brien, M.B., B.S., F.R.A.C.G.P.

**Consulting Pathologist**  
G. B. Leyton, M.A., M.D., D.C.P., F.R.C.Path.,  
F.R.C.P.A.

**Consulting Surgeon**  
E. G. Brownstein, M.B., Ch.B., F.R.C.S.(Edin.),  
F.R.A.C.S.

**Obstetrician and Gynaecologist**  
E. T. Miller, M.B., B.S., M.R.C.O.G.,  
F.R.A.C.O.G., F.R.C.O.G.

**Ophthalmologists**  
S. Siebert, M.B., B.S., F.R.A.C.O.  
F.R.A.C.S

P. Novakovic, M.B., B.S., B.Med.Sc.(Hons.),  
F.R.A.C.S., F.R.A.C.O.

**Oral Surgeon**  
P. Bowker, M.D.Sc., F.D.S.R.C.S.(Eng.), B.D.Sc.

**Orthopaedic Surgeon**  
J. Bourke, B.Med.Sci., M.B., B.S., F.R.A.C.S.  
W. Carter, M.B., B.S., F.R.A.C.S.

**Paediatrician**  
M. Brown, M.B., B.S., D.C.H., F.R.A.C.P.

**Physician**  
R. E. Abud, M.B., B.S., F.R.A.C.P.

**Psychiatrist**  
I. V. Jackson, M.B., B.S., D.P.M., M.R.C.Psch.  
M.R.A.N.Z.C.P.

**Otolaryngologist**  
R. L. Thomas, M.B., B.S., F.R.A.C.S.,  
F.R.C.S.(Eng.)

**Surgeon**  
G. S. R. Kitchen, M.B., B.S., F.R.A.C.S.

**Vascular Surgeon**  
I. A. Ferguson, M.B., B.S., F.R.A.C.S.,  
F.R.C.S.(Lond.)

**Medical Officers**  
C. H. Foord, M.B., B.S., Dip.Obst., R.C.O.G.  
P. P. Haslau, M.B., B.S., F.R.A.C.G.P.  
A. K. Horwood, M.B., B.S., Dip.Obst.,  
R.A.C.O.G., F.R.A.C.G.P.  
G. M. Jenkinson, M.B., B.S.  
J. C. Jenkinson, M.B., B.S.  
D. Leembruggen, M.B., B.S., F.R.A.C.G.P.  
R. M. Lloyd, M.B., B.S., Dip. R.A.C.O.G.  
A. McBain, M.B., B.S.  
G. A. O'Brien, M.B., B.S., Dip.Obst., R.C.O.G.  
J. R. Williams, M.B., B.S., D.C.H., D.A.,  
D.R.C.O.G., F.R.A.C.G.P.  
Y. P. Cymbalist, M.B., B.S., Dip. R.A.C.O.G.

**Dental Surgeons**  
B. Bourke, B.D.Sc., L.D.S.  
D. Lye, B.D.Sc., L.D.S.  
J. McCombe, B.D.Sc., L.D.S.  
M. Monk, B.D.S.(Lond.), L.D.S.  
C. Pearson, B.D.Sc., L.D.S.  
R. Barnes, B.D.Sc.

# PARAMEDICAL STAFF

**Chief Pharmacist**  
Mr. I. Gerlach, Ph.C., M.P.S., F.S.H.P.

**Chief Radiographer**  
Mr. H. Kortman, M.I.R., A.R.M.I.T.

**Chief Physiotherapist**  
Mrs. J. Ellis, B.App.Sc.(Physio), M.A.P.A.  
(maternity leave December 1985)  
Miss L. Tivey, B.App.Sc.(Physio), M.A.P.A.

**Chief Speech Pathologist**  
Mr. S. D. Hill, B.App.Sc. (Sp.Path'y), M.A.A.S.H.

**Chief Medical Records Administrator**  
Mrs. C. Dooling, Assoc. Dip. (Medical Records  
Administration). (Maternity leave May 1986)  
Mrs J. Webster, Assoc. Dip. (Medical Records  
Administration).

**Medical Librarian**  
Mrs. J. Sheldon, B.A.

**Chief Occupational Therapist**  
Mrs. J. Jarred, B.App.Sc. (O.T.), M.V.A.O.T.

**Dietitian**  
Mrs. P. Marshman, B.Sc. (Monash), Grad.  
Dip. Diet.

**Podiatrist**  
Mrs C. Binns, Dip.App.Sc. (Podiatry)

**Audiologist**  
Mr. J. Ho, B.Sc. Dip. (Aud.)  
(resigned June, 1986)

**Laboratory Manager**  
Mr. R. Starr, B.Sc., M.A.A.C.B.

**Chief Social Welfare Worker**  
Mrs. M. Hughan, Ass. Dip. Welfare Studies.

# RESIDENT MEDICAL STAFF

## Interns:

K. Miran-Khan	15-07-85 — 13-10-85
A. Churchyard	15-07-85 — 13-10-85
M. Walland	15-07-85 — 13-10-85
M. Patrick	14-10-85 — 12-01-86
D. Vaux	14-10-85 — 12-01-86
J. Dakis	14-10-85 — 12-01-86
B. Mann	13-01-86 — 13-04-86
K. Leslie	13-01-86 — 13-04-86
M. Veitch	13-01-86 — 13-04-86
S. Krishna-Moorthy	14-04-86 — 13-07-86
A. Robertson	14-04-86 — 13-07-86
J. Tilleard	14-04-86 — 13-07-86

## Surgical Registrars:

G. Campbell	5-08-85 — 2-02-86
S. Smith	3-02-86 — 1-06-86
P. Mitchell	2-06-86 — 28-09-86

## Victorian Academy of General Practice

### Fellows:

M. A. Van Orsouw	4-02-85 — 2-02-86
S. Bismire	5-08-85 — 2-02-86
I. Gartley	3-02-86 — 1-02-87
S. Flew	3-02-86 — 1-02-87



*Accident and Emergency staff tend to a patient's needs. Further planning for the upgrading and extension of this department will continue.*



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# Nursing Division

The year 1985-86 has been one of challenge and change for the nursing division.

As has been foreshadowed by reports in recent years, the government's recommendation that our School of Nursing should close, was received in late 1985. The Board of Management accepted this recommendation on the advice of a working party convened to consider the likely outcome of such action.

The working party suggested that the hospital should follow the proposal of the Health Department Victoria, and the Victorian Nursing Council but should actively pursue the establishment of and participation in a program of clinical field experience for students undertaking nurse training at Ballarat College of Advanced Education. Senior staff of the hospital and Ballarat College of Advanced Education have held very positive discussions and planning is now underway to facilitate the program. It is anticipated that the first BCAE students will visit Wimmera Base Hospital in early 1987; this liaison with students will enable them to become familiar with our hospital and so will ensure that future staffing needs will be met. As a result of the decision to close the nurse training school, our last group of twelve students commenced on February 3, 1986, ninety-five years after the first nurse trainee commenced at our hospital. The Nurse Training School at Wimmera Base Hospital has a proud and enviable heritage. Its trainees and all who have been associated with it regret that its closure is imminent. However, nurses have for some years recognised the need for changes to methods of education, which will prepare nurses with the skills required to undertake their role in complex nursing and medical care. We must be prepared to accept the challenge so that the hospital can achieve its objective of providing the highest possible standard of care for our patients.

New students to commence during the year were:

## **Group 885**

Roslyn Kay Allen  
Peter John Alt  
Debrah Lee Beard  
Jacqueline Fuller  
Denise Catherine Hobbs  
Sue-Anne Jane Kavanagh  
Lisa Maree Kershaw  
Kim Marie Mitchell  
Helen Elizabeth Morgan  
Felicity Jane Amor (was Ryan)  
Marita Rose Thistlethwaite  
Anthony Francis Tuohy

## **Group 286**

Jacqueline Elizabeth Arnott  
Marina Butler  
Barbara Ann Dennis  
Kathryn Hilliard



*The Director of Nursing, Mrs Gillian Curran.*

Janet Hilary Horton  
Megan Louise Jobe  
Therese Mary Kearns  
Charmayne Heather Long  
Jennifer Lynne McDonald  
Damien John Melican  
Donnel Elizabeth Robinson  
Jeannette Aileen Tepper

The annual nurses' graduation ceremony was held on February 21, 1986, when Mrs Mardi Robinson, Chairman of the Joint Interdepartmental Steering Committee for the Transfer of Nurse Education from Hospitals to Colleges of Advanced Education, presented a very interesting address which highlighted the reasons for the change to college education for nurses.

Mrs Robinson presented certificates to the following graduates:

Julianne Michele Watson  
Jennifer Constance Witmitz  
Susan Jane Blair  
Christine Ann Dufty  
Sally Marlene Finnigan

Stuart Leslie King  
Robert Ron Remo Koper  
Heather Ann Murray  
Susan Irving Longmire  
Tracey Lee Clugston  
Deborah Joy Heath  
Maxwell John McLean  
Miriam Elizabeth Mibus  
Josephine Gebert  
Simone Lynne Ryan  
Judith Maria Kreunen

Miss Susan Longmire was awarded the T. F. Ryan Nursing Prize, Miss Deborah Heath was awarded the Wimmera Base Hospital Past Trainees Award, and the award for academic excellence was awarded to Miss Heather Murray.

The Nurse training program was reviewed by the Victorian Nursing Council during the year and, as a result of this inspection, advice was received that due to the low occupancy of the Children's Ward, paediatric experience for our students was inadequate. We were requested to arrange for this experience to be undertaken at a larger hospital. We are most grateful to Ballarat Base Hospital for accepting our students for experience in their Children's Ward. This arrangement will continue until our School of Nursing closes.

Some senior nursing staff changes have occurred during the year. Mrs Joyce Handby retired from Sir Robert Menzies Nursing Home; she had been Charge Nurse of the unit since it opened in 1977. We express our sincere gratitude to her for her exemplary leadership to the dedicated staff of the unit who care for the large community of our elderly citizens who reside there. Mrs Pat Hennessy, who has loyally supported her, also retired in December. Thank you both for your contribution to nursing throughout your career. Mrs Dawn Buffham has been appointed Charge Nurse of the unit. We wish her success in the challenges of the position.

Mrs Janis Scarlett resigned from the position of Charge Nurse of the Accident and Emergency Department prior to moving to Melbourne. Miss Louise Jaques has taken up the position. Louise has come from Melbourne where she gained accident and emergency nursing experience at the Royal Children's and the Royal Melbourne hospitals.

Mrs Joanne Yarwood has resigned as Administrative Supervisor and was replaced by Mrs Judith Pymer. Mrs Ruth Smith has commenced in the new position of Nursing Projects/Research Co-ordinator of projects related to new Health Department requirements as well as quality assurance and patient dependency programs.

The Victorian Government has provided financial grants for programs designed to overcome the shortage of trained nurses. The nursing division has been actively involved in the development of programs to encourage nurses to

return to the workforce and to provide opportunity for those presently nursing to upgrade their expertise in clinical nursing and management skills. One refresher course has been completed, resulting in seven nurses returning to the workforce. It is proposed that two refresher courses will be held each year while the need continues. Mrs Jillianne Waixel is to be commended for her efforts in successfully implementing the graduate nurse program to assist the transition of new graduates from student to registered nurse.

Several short programs have also been conducted, these were for charge nurses, district nurses and directors of nursing of small hospitals. A coronary care course, developed by Mrs Ruth Smith, has also been very popular, with nurses from many Wimmera hospitals taking advantage of the opportunity to study such an important aspect of their work.

In meeting the demands of increased hospital activity throughout the year, the nursing division wishes to record its thanks to all staff of other divisions throughout the institution for the cooperation and team spirit which enables us all to provide the services needed by our community. I sincerely thank the nursing staff for their continued loyalty and support.

To the Ladies Auxiliary, the service clubs and all who have given their support to the hospital and nursing home, thank you for your generosity.

G. M. Curran  
Director of Nursing

## NURSING STAFF

Director of Nursing  
Mrs. G. M. Curran, Dip.Th.Man.,  
Cert.Bus.St. (Hosp.Admin.), F.C.N.A, A.H.A.

Deputy Director of Nursing  
Mrs. J. I. Waixel, Assoc.Dip.H.Admin.

Assistant Directors of Nursing  
Miss J. Lade, Dip.App.Sc. (N.Admin.)  
Mrs. S. Wines

Supervisory Sisters  
Miss C. Lamenta  
Mrs J. Pymer

## NURSE TRAINING SCHOOL

Principal Nurse Teacher  
Mrs. M. Pannan, Assoc.Dip.N.Ed.,  
Grad.Dip.Ed.Admin. (Hawth.)

Deputy Principal Nurse Teacher  
Mrs. B. Taylor, Assoc.Dip.N.Ed.,  
Grad.Dip.Ed.Admin.





*Last intake of Student Nurses at Wimmera Base Hospital.*

*Left to right: Mrs Bev Taylor, Damian Melican, Jenny McDonald, Megan Jobe, Janet Horton, Jeannette Tepper, Charmayne Long, Mrs Lorraine Mentha, Jacqueline Arnott, Kathryn Hilliard, Donnel Robinson, Therese Kearns, Marina Butler, Barbara Dennis, Mrs Delwyn Johnson.*



*School's in — Even when you're laid up! Teacher Wayne Jackson instructs Carl Sudholz in the use of a computer while registered nurse Gay Livingstone looks on.*

# HOSPITALS A



*Laboratory Manager Mr Ross Starr checks results from the new bio-chemistry analyser in the Pathology Department.*



*Mrs Joan Amos adjusts the saline flow to Pamela Heard. Mrs Thelma Plush, Pamela's mother, looks on.*














# RE PEOPLE

*A chip off the old block! Executive Chef Kevin Geyer looks pleased with this tray of fruit cake baked by apprentice Gavin Pavey.*



# Facts and Figures

	1985-86	1984-85	1983-84
 ADMISSIONS	3,620	3,499	3,634
 AVERAGE LENGTH OF STAY Days	6.7	6.6	7
 BIRTHS	318	319	314
 ACCIDENT AND EMERGENCY Attendances	7,313	6,835	7,681
 DISTRICT NURSING Visits	19,875	21,145	20,132
 DAY CENTRE Attendances	5,278	5,593	6,319
 PATHOLOGY Attendances	23,648	21,664	20,609
 X-RAY Examinations	7,349	7,389	7,677
 THEATRE OPERATIONS	1,693	1,591	1,734
 MEALS PREPARED	215,178	208,988	245,851
 PARAMEDICAL ATTENDANCES			
Occupational therapy treatments	13,919	13,283	14,926
Physiotherapy attendances	3,816	3,920	3,751
Podiatry attendances	3,410	2,732	2,406
Speech pathology attendances	1,904	2,389	2,720
Social work consultations	1,994	2,209	2,832
Audiology attendances	843	804	475
Dental clinic attendances	3,897	3,884	3,790
Dietetics consultations	3,733	3,715	2,906
Pharmacy items supplied	130,933	138,155	146,839



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# Administrative Division

The 1985-86 financial year has proved again to be an extremely busy one for the Administrative Services Division. This division, although not directly involved in patient care, is responsible for providing and maintaining the financial, staffing and physical structures within which the hospital must function. Challenges have been made and met, culminating in a year of steady progress being made by all departments.

The **Finance Department** has completed another successful year; that success being supported by the hospital containing expenditure within budget targets, reporting deadlines being met, and accounting records being maintained at a high standard. The hospital, through the Finance Department, has built up a history of responsible spending and any suggestion that we be penalised for efficiency will be strongly defended. The arm of this department is now extending further into the region and our resources and abilities are being called upon to give assistance to other hospitals. It is a matter of great pride for the hospital to see the development of its staff and for them to be seen as being able to contribute substantially to the health field.

The **Purchasing and Supply Department** has been under considerable pressure in this financial year in assessing stock levels and buying patterns. This department is responsible for the purchase of all goods and materials needed in the day to day running of the hospital and a number of other health agencies in the region.

The **Personnel Department** is responsible for the hospital's most important asset, its staff. In March 1986 we were pleased to welcome Mr David Pinyon to the position of Personnel Manager, and he has assumed responsibilities which involve staff selection, training and, with the able assistance of Mr Phillip O'Connor and Miss Susan Woodward, the processing of payroll of twelve different health agencies throughout the Wimmera.

Wimmera Base Hospital is also continuing involvement with the work experience program for year 10 and 11 school students. Schools involved are Horsham High School, Horsham Technical School, Balmoral High School, Rainbow High School, Warracknabeal High School, Murtoa High School, Nhill High School, Hopetoun High School, Dimboola High School and St Brigid's College. Areas of the hospital which gave valued support to this program were paramedical departments, and nursing and general administrative divisions.

In the **General Services Department** the domestics, cleaners and orderlies under the leadership of Mr Mike Toone have again over the past year performed their duties in a quiet and



*Deputy Chief Executive Ms Imas Jurk*

efficient manner which is essential to the smooth running of the hospital.

Miss Edna Preuss, one of our longest serving domestics retired during the year after completing thirty-three years' service to the hospital. All staff join in wishing Edna a long and happy retirement.

The Group Linen Service continues to provide an extremely valuable service to twenty-four health care institutions in the region, handling 994,433 kilos of assorted linen during the year.

Ever-increasing demands for building repairs and renovations in addition to routine daily maintenance have created a heavy demand for the **Engineering Department's** resources. The absence of funding to redevelop the main block of the hospital continues to place emphasis on renovations and repairs to existing facilities. Some of the projects undertaken in the past year include:

- Pharmacy: Extensions to accommodate a cytotoxic preparation room and a room for the newly-purchased laminar flow cabinet.
- Conversion of Nurses Home 1 to an amenities block for the use and comfort of staff.
- Physiotherapy Department: Renovations were carried out to enlarge the area, and as part of the electrical upgrading program, the electrical switchboard was replaced.
- Flammable liquids store: As part of the hospital's safety program a new flammable liquids store was constructed.
- Energy program: In January 1986 a Honeywell W7000 energy management system was installed to reduce the hospital's electricity account. The estimated annual savings is \$11,000.

Gardens and grounds — After another year of hard work the gardeners efforts are certainly noticeable and appreciated by patients, staff as well as the general public.

The **Food Services Department** continues to provide a high standard of food presentation and service to patients and staff, in spite of extremely cramped and difficult conditions. Our three apprentice chefs, Miss Kerry Walter, Miss Rhonda Sampy and Mr Gavin Pavey, employed under the State Additional Apprentice Scheme, all continue to do well with their education and training achievements.

It is pleasing to report that the upgrading and extension of the kitchen is now on the Health Department Victoria's feasibility list for capital works. It is hoped that the project will commence in the not too distant future, thus enabling a better and more efficient food service to be provided. Thanks must go to Mrs Barbara Peskett, Mrs Beryl Holland, Mr Kevin Geyer, and all the staff for an excellent performance throughout the year.

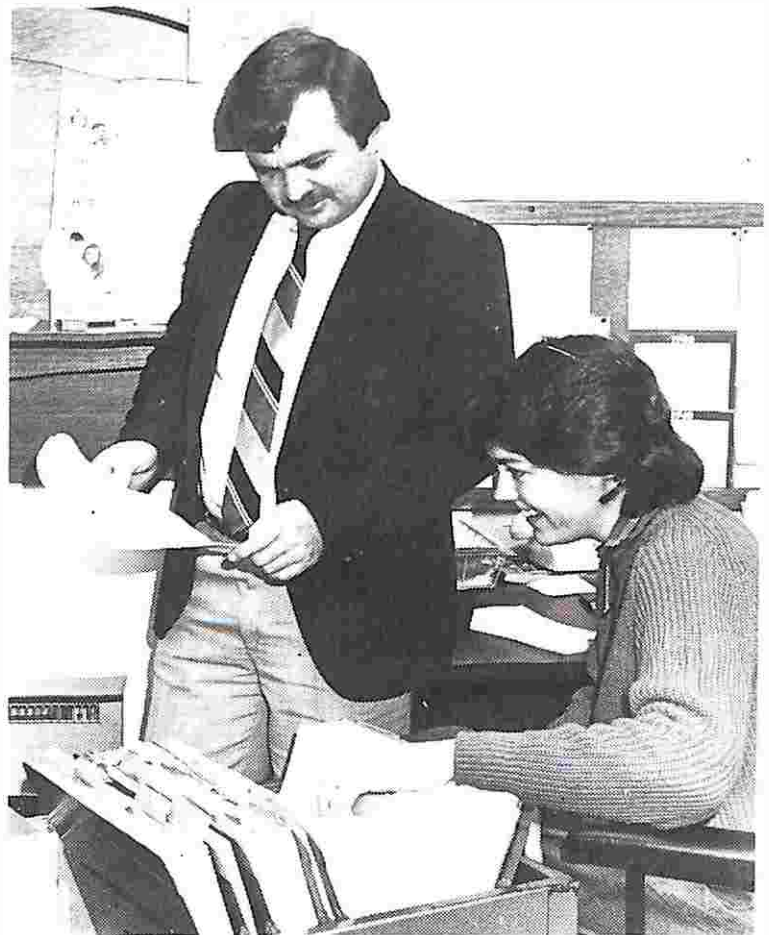
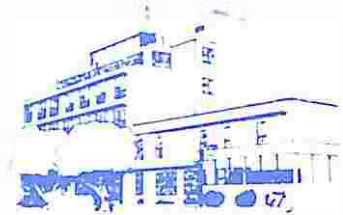
## REGIONAL SERVICES

In January 1986, Mr Stuart Schneider was appointed to the position of Regional Relieving Manager. Mr Schneider had recently returned to the hospital after successfully completing a Master of Health Planning degree at the University of New South Wales. The regional relieving manager service is designed to assist district hospitals in the absence of their own manager, and continues to be well utilised. Mr Bernie Waixel ably administers the Goroke Community Health Centre, Minyip and District Hospital, Murtoa Hospital and Rupanyup and District Hospital. Mr John Airey administers the Jeparit Hospital and Miss Amanda Lind provides administrative assistance to Kaniva and District Hospital. Mr Paul O'Connor, as safety officer, has provided advice, support and training programs to a number of smaller hospitals in the region.

I would like to express my thanks and appreciation to each of my Department Heads, and to all staff for their contribution over the

past year. I am sure we will continue to work together in open fashion to provide an efficient and forward thinking environment, and a unity of purpose, that being to maintain an excellent standard of care for the members of the community who utilise the services of the hospital.

Imas H. Jurk,  
Deputy Chief Executive.



*Updating pay office files. Personnel Manager, Mr. David Pinyon makes some suggestions to pay officer Susan Woodward.*



# ADMINISTRATIVE STAFF

As at June 30, 1986

## Deputy Chief Executive

Miss. I. H. Jurk, RN, RM, B.H.A.(UNSW), A.H.A.

## Finance Manager

Mr. J. M. Airey, B.Bus., AASA, CPA(Mgt.Acct.), A.C.I.S., M.I.A.A.

## General Services Manager

Mr. M. J. Toone

## Chief Engineer

Mr. T. R. Martin, M.I.H.E., M.A.I.R.A.H.

## Personnel Manager

Mr. D. H. Pinyon, I.P.M.A.I.

## Administrative Officers

Mr. P. T. O'Connor

Mr. B. N. Waixel

## Administration Officer

Mr. R. S. Cox, A.F.C.I.A., M.I.H.C.

## Regional Relieving Manager

Mr. S. M. Schneider, B.Sc., Dip.Ed., B.Ed.(Admin), M.H.P.(UNSW) A.H.A. (Prov.)

## Purchasing Officer

Mr. M. J. O'Connor, J.P.



*Too many cooks!! Assistant Catering Officer Mrs Barbara Peskett gets some friendly advice from kitchen staff. Pictured from left are Ken Reichelt, Barbara Peskett, Chris Wilde, Angela Sordello, Ray Bennett, Beryl Holland, Fiona Taylor and Anne Ward.*

# Financial Statements

FOR THE YEAR ENDING JUNE 30, 1986

## CONSOLIDATED STATEMENT OF REVENUE AND EXPENDITURE FOR HOSPITAL AND NURSING HOME SECTIONS OPERATING ACCOUNT

1984-85	Revenue	1985-86
	Hospital Revenue	
9,928,014	Government grants (1)	10,814,571
723,766	Inpatient fees (2)	643,731
525,790	Non-inpatient fees	554,657
88,204	Meals and accommodation	90,150
31,996	Meals on wheels	29,664
16,335	Other revenue and recoveries	28,441
<u>\$11,314,105</u>		<u>\$12,161,214</u>
	Nursing Home Revenue	
1,497,076	Government grants (3)	1,248,107
463,916	Patient fees	454,143
<u>\$1,960,992</u>	Total nursing home revenue	<u>\$1,702,250</u>
<u>\$13,275,097</u>	Combined total	<u>\$13,863,464</u>
143,843	Deficit for year	784,655
<u><u>\$13,418,940</u></u>		<u><u>\$14,648,119</u></u>
	<b>Expenditure</b>	
9,638,277	Salaries and wages (4)	10,509,505
415,055	Payment to visiting medical officers	506,437
122,017	Superannuation	109,437
329,121	Food supplies	362,880
254,459	Medical and surgical supplies	260,787
172,200	Special services department	191,864
192,140	Drug supplies	217,260
405,835	Fuel, light and power (5)	403,261
516,105	Domestic and laundry charges	540,213
220,475	Repairs and maintenance	282,673
377,519	Administrative expenses	415,470
775,737	Other (6)	848,332
<u>\$13,418,940</u>		<u><u>\$14,648,119</u></u>



## CONSOLIDATED BALANCE SHEET AT JUNE 30, 1986

1984-85	\$	\$		1985-86	\$
		5,513,691	<b>Balance of funds at start of year</b>		5,812,604
		83,535	<b>Prior year adjustments (7)</b>		(55,303)
(143,843)			<b>Result for year — operating deficit</b>	(784,655)	
359,221		<u>215,378</u>	<b>other funds surplus</b>	298,600	<u>(486,055)</u>
		<u><u>\$5,812,604</u></u>	<b>Balance of funds at end of year</b>		<u><u>\$5,271,246</u></u>
			Represented by:		
			<b>Current assets</b>		
		124,822	Cash at bank and in hand		1,189,783
		<u>1,315,800</u>	Investments (8)		
412,046			Patient fees outstanding	418,313	
<u>99,338</u>			Other debtors	<u>71,657</u>	
511,384				489,970	
<u>31,254</u>		480,130	Less provision for bad debts	<u>142,96</u>	475,674
		<u>120,901</u>	Stores		<u>122,498</u>
		<u>2,041,653</u>	Total current assets		<u>1,787,955</u>
			<b>Fixed assets</b>		
4,735,557			Land and buildings	4,861,758	
<u>1,444,767</u>			Plant, equipment and motor vehicles	<u>1,786,526</u>	
6,180,324				6,648,284	
<u>540,539</u>			Less provision for depreciation	<u>657,074</u>	
		5,639,785	Total fixed assets		5,991,210
		<u>7,681,438</u>	Total assets		<u>7,779,165</u>
			<b>Less current liabilities</b>		
			Bank overdraft	422,112	
393,410			Creditors	369,811	
172,790			Accrued salaries and wages	215,176	
831,451			Accrued annual leave	878,252	
34,977			Accrued days off	42,291	
<u>436,206</u>			Provision for long service leave	<u>580,277</u>	
		1,868,834	Total liabilities		2,507,919
		<u><u>\$5,812,604</u></u>	<b>Nett assets</b>		<u><u>\$5,271,246</u></u>

## CONSOLIDATED STATEMENT OF REVENUE AND EXPENDITURE INCORPORATING CAPITAL, SPECIAL PURPOSES MEDICAL AND SPECIFIC PURPOSES FUND

Revenue	Capital	Special Purposes	Specific Purposes	TOTAL
Patient fees		208,331		208,331
Interest	77,751	91,152	78,968	247,871
Government grants	105,994		12,500	118,494
Donations	3,019		20,000	23,019
Rent	26,543			26,543
Gain on sale of assets	10,279			10,279
Sundry	<u>5,703</u>	<u>2,748</u>	<u>6,275</u>	<u>14,726</u>
TOTAL	229,289	302,231	117,743	<u>\$649,263</u>
<b>Expenditure</b>				
Equipment	1,274	11,479	11,076	23,829
Computer expenses		37,854		37,854
Professional services			24,025	24,025
Travelling and vehicles		10,226	3,518	13,744
Bonuses		29,808		29,808
Sundry		<u>10,186</u>	<u>16,969</u>	<u>27,155</u>
TOTAL	1,274	99,553	55,588	<u>\$156,415</u>
Transfer to Nursing Home Society			194,248	194,248
Surplus (Deficit)	<u>228,015</u>	<u>202,678</u>	<u>(132,093)</u>	<u>\$298,600</u>

## NOTES TO AND FORMING PART OF THE ACCOUNTS

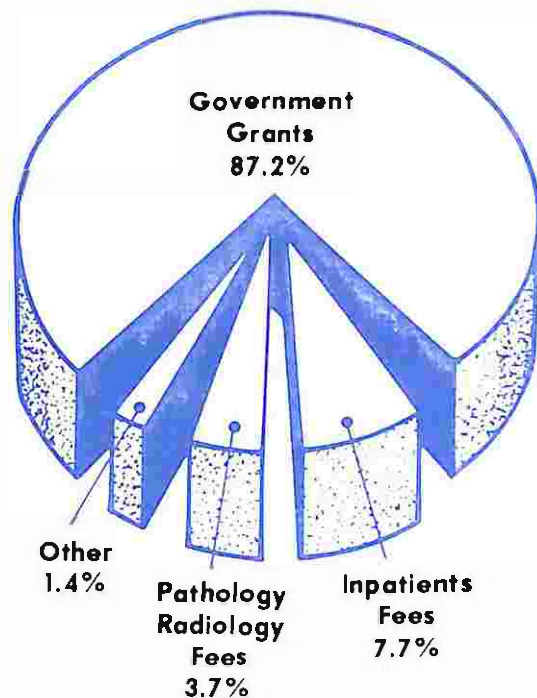
<p>(1) Grants received were:</p> <table style="width: 100%; border-collapse: collapse;"> <tr><td>Ordinary</td><td style="text-align: right;">10,033,228</td></tr> <tr><td>Collective buy</td><td style="text-align: right;">15,240</td></tr> <tr><td>Works and services</td><td style="text-align: right;">58,829</td></tr> <tr><td>Visiting nurses</td><td style="text-align: right;">76,484</td></tr> <tr><td>PADP</td><td style="text-align: right;">93,563</td></tr> <tr><td>Employment</td><td style="text-align: right;">60,539</td></tr> <tr><td>Home nursing subsidy</td><td style="text-align: right;">62,557</td></tr> <tr><td>Workcare</td><td style="text-align: right;">148,700</td></tr> <tr><td>Costs met by Health Department</td><td style="text-align: right;">265,431</td></tr> <tr><td></td><td style="text-align: right;"><u>\$10,814,571</u></td></tr> </table> <p>(3) Nursing Home revenue</p> <table style="width: 100%; border-collapse: collapse;"> <tr><td>Grants received were:</td><td></td></tr> <tr><td>Ordinary</td><td style="text-align: right;">129,779</td></tr> <tr><td>Department of Health</td><td style="text-align: right;">1,086,422</td></tr> <tr><td>Pharmaceutical benefits</td><td style="text-align: right;">31,906</td></tr> <tr><td></td><td style="text-align: right;"><u>\$1,248,107</u></td></tr> </table> <p>(5) Fuel, light and power has a recovery component from the Wimmera Hospitals' Group Linen Service.</p> <p>(7) Prior year adjustments</p> <table style="width: 100%; border-collapse: collapse;"> <tr><td>Prior year surplus recall</td><td style="text-align: right;">64,607</td></tr> <tr><td>Asset register adjustments</td><td style="text-align: right;">(8,885)</td></tr> <tr><td>Debtors adjustment</td><td style="text-align: right;">(419)</td></tr> <tr><td></td><td style="text-align: right;"><u>\$55,303</u></td></tr> </table>	Ordinary	10,033,228	Collective buy	15,240	Works and services	58,829	Visiting nurses	76,484	PADP	93,563	Employment	60,539	Home nursing subsidy	62,557	Workcare	148,700	Costs met by Health Department	265,431		<u>\$10,814,571</u>	Grants received were:		Ordinary	129,779	Department of Health	1,086,422	Pharmaceutical benefits	31,906		<u>\$1,248,107</u>	Prior year surplus recall	64,607	Asset register adjustments	(8,885)	Debtors adjustment	(419)		<u>\$55,303</u>	<p>(2) Inpatient fees</p> <table style="width: 100%; border-collapse: collapse;"> <tr><td>Private</td><td style="text-align: right;">357,776</td></tr> <tr><td>Motor Accident Board</td><td style="text-align: right;">86,118</td></tr> <tr><td>Workers compensation</td><td style="text-align: right;">41,675</td></tr> <tr><td>Repatriation</td><td style="text-align: right;">120,336</td></tr> <tr><td>Nursing home type</td><td style="text-align: right;">37,826</td></tr> <tr><td></td><td style="text-align: right;"><u>\$643,731</u></td></tr> </table> <p>(4) Salaries and wages includes:</p> <table style="width: 100%; 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## COMPARATIVE STATEMENT OF OPERATING REVENUE AND EXPENDITURE 1981-82 TO 1985-86

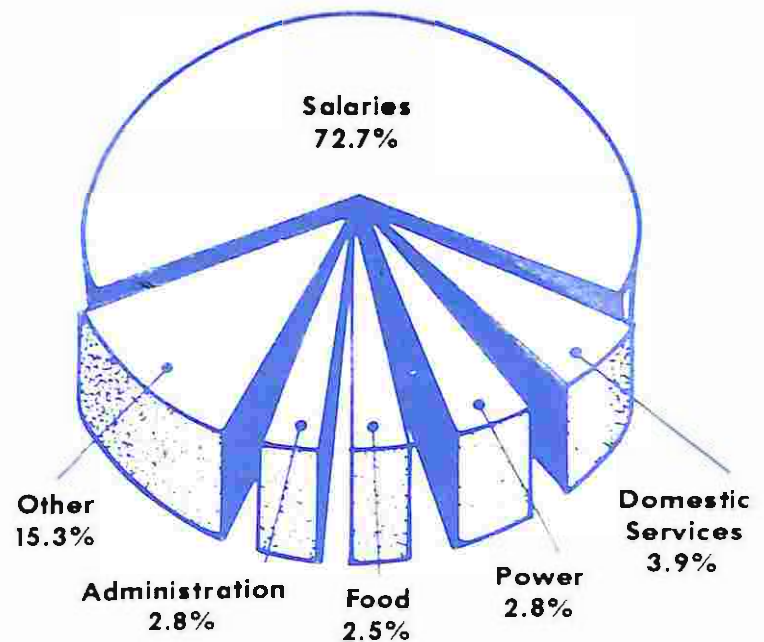
REVENUE	1982	1983	1984	1985	1986
Government grants	\$7,760,851	\$8,923,136	\$9,658,286	\$11,425,090	\$12,062,678
Patient fees	1,934,821	2,416,419	2,254,518	1,713,472	1,652,531
Other	130,453	156,223	192,180	136,535	148,255
<b>TOTAL REVENUE</b>	<u>\$9,826,125</u>	<u>\$11,495,778</u>	<u>\$12,104,984</u>	<u>\$13,275,097</u>	<u>\$13,863,464</u>
<b>EXPENDITURE</b>					
Salaries and wages	\$6,805,355	\$8,147,084	\$8,754,569	\$9,638,277	\$10,511,939
Other expenditure	2,651,830	3,313,715	3,701,362	3,780,663	4,136,180
<b>TOTAL EXPENDITURE</b>	9,457,185	11,460,799	12,455,931	13,418,940	14,648,119
Operating surplus (deficit)	368,940	34,979	(350,947)	(143,843)	(784,655)
	<u>\$9,826,125</u>	<u>\$11,495,778</u>	<u>\$12,104,984</u>	<u>\$13,275,097</u>	<u>\$13,863,464</u>



## Receipts



## Payments



### SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A summary of significant accounting policies and principles followed by the Wimmera Base Hospital is given below to assist in evaluating the financial statements and other data in this report.

- (a) The financial statements for the year ended June 30, 1986 have been prepared on the accrual basis and, in accordance with the requirements of the Health Department of Victoria and normally accepted accounting principles, with exceptions being:
  - (i) No provision has been made for the depreciation or revaluation of buildings. Buildings are recorded in the capital fund at cost.
  - (ii) The financial statements have been prepared on the basis of the historical cost convention.
- (b) Income and investments
  - (i) Income from capital investments has been credited directly to the capital account
  - (ii) Income from investment of specific purposes funds have been credited directly to the relevant trust fund.
  - (iii) Income from short term investment of operating funds has been credited directly to the specific purposes fund.
- (c) Stock on hand  
Stocks on hand include all stores in the General Store and Pharmacy.  
Stocks on hand are valued at latest purchase price, which is consistent with prior years.
- (d) Preference has been given to producing a consolidated balance sheet, and revenue and expenditure statements. This is consistent with the Health Department's preferred policy, as they follow modern conventional accounting practices.
- (e) Depreciation of plant and equipment is determined on the basis of the straight-line method, taking into consideration the anticipated economic usefulness of the assets.
- (f) Provision for long service leave has been calculated at employees current rates of pay. Entitlements, calculated with reference to relevant awards, recognise the liability from the date of legal entitlement, which is generally after 10 years of service.

# Wimmera Hospitals' Group Linen Service

## REVENUE STATEMENT FOR YEAR ENDING JUNE 30, 1986

1984-85			1985-86	
	803,503	<b>INCOME</b>		820,095
		<b>Less Direct Expenses</b>		
419,416		Laundry	458,116	
181,328		Linen Service	184,839	
26,726		Maintenance	33,999	
<u>30,663</u>	<u>658,133</u>	Sewing	<u>34,624</u>	<u>711,578</u>
	145,370	<b>Gross Operating Margin</b>		108,517
		<b>Less Indirect Expenses</b>		
66,689		Transport	73,231	
66,629		Administration	89,681	
<u>23,043</u>	<u>156,361</u>	Cleaning Costs	<u>25,557</u>	<u>188,469</u>
	(10,991)	<b>Net Operating Margin</b>		(79,952)
	<u>43,878</u>	<b>Non Operating Income</b>		<u>70,171</u>
	<u><u>\$32,887</u></u>	<b>Net Operating Surplus/Deficit</b>		<u><u>(\$9,781)</u></u>

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

(1) The movement in the Operating Fund balance during 1985-86 is explained as follows:-

Balance at beginning of year	(18,686)
Operating Fund Deficit 1985-86	(9,781)
Prior year adjustment Re:- Depreciation	<u>2,452</u>
	<u><u>(26,015)</u></u>

(2) Stores on hand include:-

Bulk Linen	88,829
Bulk Chemicals	<u>5,933</u>
	<u><u>94,762</u></u>

(3) Investments are recorded at cost and are held as follows:-

Pyramid Building Society	<u><u>283,160</u></u>
--------------------------	-----------------------

(4) No provision has been made for depreciation of buildings which are included at cost price in accordance with Health Department Victoria policy guidelines.



## BALANCE SHEET AS AT 30 JUNE, 1986

1984-85	CAPITAL FUNDS	1985-86
513,170	Laundry Capital	513,170
200,303	Asset Replacement Reserve	236,303
<u>(18,686)</u>	Operating Fund (1)	<u>(26,015)</u>
<u>694,787</u>		<u>723,458</u>
	These funds are represented by:	
	<b>CURRENT ASSETS</b>	
	Cash in Bank	19,112
50	Cash on Hand	50
95,943	Debtors	84,322
82,076	Stores on Hand (2)	94,762
<u>5,350</u>	Other Debtors	<u>9,019</u>
183,419		207,265
277,000	<b>INVESTMENTS</b> (3)	283,160
	<b>FIXED ASSETS</b>	
323,363	Buildings (4)	323,362
75,435	Plant and Equipment	391,186
	Less Provision for Depreciation	<u>291,511</u>
<u>398,797</u>		<u>99,675</u>
<u>859,216</u>	<b>TOTAL ASSETS</b>	<u>423,038</u>
389,509		<u>\$913,463</u>
<u>314,074</u>		
	<b>LESS CURRENT LIABILITIES AND PROVISIONS</b>	
1,124	Bank Overdraft	—
15,271	Creditors	20,913
22,288	Accrued Expenses — Salaries and Wages	22,930
50,556	Annual Leave	55,957
72,702	Provision for Long Service Leave	87,593
2,488	Pravision for Accrued Days Off	2,191
—	Other Creditors	421
<u>164,429</u>		<u>190,005</u>
<u>\$694,787</u>	<b>NET ASSETS</b>	<u>\$723,458</u>

# Auditors' Report

We report that we have examined:

- (a) the accounts of the Wimmera Base Hospital and Sir Robert Menzies Nursing Home for the year ended 30th June, 1986.

Our examination included auditing procedures and tests of the records which we considered necessary in the circumstances.

In preparing the financial statements, the hospital has not provided for depreciation of buildings (refer to accounting policies). This is a departure from a statement of accounting standards issued by the Institute of Chartered Accountants in Australia and Australian Society of Accountants.

Subject to the above, in our opinion, the accounts are properly drawn up in accordance with the requirements of the Health Department of Victoria so as to give a true and fair view of the institution's financial affairs as at 30th June 1986 and of the results of its operations for the year ended on that date.

The accounting and other records examined by us have been properly maintained in accordance with the provisions of the Health Department of Victoria's Cost Centre Accounting and Budgeting Systems Procedures Manual.

- (b) the accounts of the Wimmera Hospitals' Group Linen Service for the year ended 30th June, 1986.

Our examination included such auditing procedures and tests of the records which we considered necessary in the circumstances.

In preparing the financial statements, the organisation has not provided for depreciation of buildings. This is a departure from the statement of accounting standards issued by the Institute of Chartered Accountants in Australia and the Australian Society of Accountants.

Subject to the above, in our opinion, the accounts are properly drawn up so as to give a true and fair view of the organisation's financial affairs at the 30th June, 1986 and of the results of its operations for the year ended on that date.

**GREEN, TAYLOR, AINSWORTH AND RYAN,**  
CHARTERED ACCOUNTANTS  
M. W. RYAN, F.C.A.  
**PARTNER**

## STATEMENT OF RESPONSIBLE ACCOUNTING OFFICER

I, John Maxwell AIREY, being the officer responsible for the preparation of the accompanying accounts of Wimmera Base Hospital, comprising:

- (a) The attached consolidated balance sheet of hospital funds and consolidated statement of revenue and expenditure for hospital and nursing home together with notes to and forming part of those accounts for the year ended June 1986;
- (b) The attached balance sheet and statement of revenue and expenditure of the Wimmera Hospitals' Group Linen Service for the year ended 30th June, 1986;

and state that to the best of my knowledge and belief such accounts have been prepared in accordance with the requirements of the Health Department of Victoria so as to give a true and fair view of the Institution's financial affairs as at 30th June 1986 and of the results of its financial operations for the year ended at that date.

JOHN M. AIREY, A.A.S.A., C.P.A.

## BOARD OF MANAGEMENT

The consolidated balance sheet, statement of revenue and expenditure, explanatory notes and supplementary information of Wimmera Base Hospital, Sir Robert Menzies Nursing Home and Wimmera Hospitals' Group Linen Service to the best of our knowledge and belief, have been prepared in accordance with the requirements of the Health Department of Victoria so as to give a true and fair view of the Institution's financial affairs as at the 30th June 1986 and of the results of its financial operations for the year ended at that date.

R. N. Royle  
**Chief Executive**

K. H. Lovett  
**Honorary Treasurer**

G. B. Lind  
**President**



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# Supporting Services

## RED CROSS LIBRARY

It is my pleasure to present the annual report of the Red Cross Library situated at the Wimmera Base Hospital.

It has been a very busy year delivering books to the patients and also every three months changing our prints from the picture library. These prints are greatly admired by patients and the many visitors to the hospital. They have been hung in the Sir Robert Menzies Nursing Home, the Geriatric Unit and the Day Centre.

We have now been given a room for our library in the Menzies Nursing Home. We are grateful because this makes it much easier to handle our picture library.

At Christmas as usual we had our party for the geriatric patients who are entertained and given afternoon tea served by the members of the Unit. They are also given a 'gift'. These 'gifts' are bought from money from our monthly stall at our meetings. Gifts are also given to the RSL patients, wrapped and sent from headquarters.

In April of this year I had a few weeks off absent from the library, and to the members who helped during my illness a very big thank you.

Our services at the hospital certainly give a lot of pleasure and help in many ways. The patients get much happiness from our visits and assistance, which is very rewarding.

I would like to thank my assistant, Miss Crafter, for her help at all times, Mr Royle for his kindness and help during the year, matron, sisters and nursing staff for their kindness and co-operation. My thanks also go to the engineer, Mr Martin, to other members of the staff and Miss Maureen White, director of hospital services and to all others concerned, especially the people of the Wimmera who rallied to the call for more magazines for the hospital.

Thank you.

(Mrs) Thelma Cain  
Red Cross Librarian

## LADIES AUXILIARY

This has been another very successful and rewarding year, resulting in a \$14,000 donation given to the hospital towards the new nursing home.

The Opportunity Shop continues to increase its sales with another record \$10,176.70 raised this year. This would not have been possible without the help of individual donors, church guilds and district ladies clubs, which have stocked the shop throughout the year. There are also the very hard working ladies of the shop committee to whom I give my sincere thanks for their work throughout the year.

Our house parties were all well attended again this year and the dinner and monthly raffles were well patronised. To the people who lent us their homes, donors of gifts and raffles, the Mail-Times, local radio stations for publicity, hospital staff from the different departments and Mr. Royle for auditing our books, we are most grateful for their help.

It is pleasing to hear that work is to commence shortly on the new nursing home which we have been working for.

I thank all members for their support and help throughout the past year and I wish the incoming office-bearers another successful year.

Joy Murch,  
President

# Governors

## LIFE GOVERNORS

Abud, Dr. R. E.  
 Anderson, Mrs. A.  
 Aumann, Mr. R. E.  
 Beynon, Mr. J. H.  
 Boehm, Mrs. G. E.  
 Boyd, Miss B.  
 Bridge, Dr. A. L.  
 Brownbill, Mrs. K.  
 Butler, Mr. L. H.  
 Cain, Mrs. T.  
 Carter, Mrs. J. K.  
 Carter, Mrs. V. A.  
 Cathcart, Miss D.  
 Corner, Mrs. P.  
 Courtney, Miss A. R.  
 Craig, Miss M. E.  
 Draffin, Mr. I.  
 Garth, Mr. D. J.  
 Gill, Mr. W.  
 Hanna, Mr. W. T.  
 Harfield, Mrs. D.  
 Healey, Miss N.  
 Hoffman, Miss L.  
 Hopkins, Miss E. V.  
 Johns, Rev. A. A.  
 Kroker, Mrs. C. O.  
 Leith, Mr. C.  
 Leivesley, Mr. A. G.  
 Leyton, Dr. G. B.  
 Lovett, Mr. K. H.  
 McFarlane, Mr. D.  
 McIntyre, Miss V. C.  
 Montgomery, Mrs. L.  
 Moore, Mr. L. G.  
 O'Brien, Dr. M. M.  
 O'Connor, Mr. K. J.  
 Pascall, Mrs. L. G.  
 Phillips, Mr. A. W.  
 Pietsch, Mr. E. B.  
 Powell, Mrs. J.  
 Preuss, Miss E.  
 Robertson, Mr. P.  
 Russell, Mrs. E. W.  
 Russell, Mr. M. S.  
 Schultz, Mr. F. P.  
 Schurmann, Miss N. J.  
 Shepherd, Mr. R. W.  
 Smith, Miss M. A. R.  
 Stewart, Mrs. R. V.  
 Stenhouse, Miss L.  
 Tippet, Mrs. A. M.  
 Troeth, Mr. P.  
 Walpole, Dr. T. V.  
 Webster, Prof. R. W.  
 Wik, Mrs. W. M.

## CENTENARY GOVERNORS

Bethell, Mr. R.  
 Brownstein, Mr. E. G.  
 Chisholm, Mr. G.  
 Coutts, Mr. P. A.  
 Crellin, Mrs. E.  
 Cuddihy, Mr. M. W.  
 Edwards, Mr. R. G.  
 Eldridge, Mr. E.  
 Finch, Mr. A.  
 Francis, Mr. S.  
 Grant, Mr. R. G.  
 Heard, Mr. G. B.  
 Hill, Mrs. D.  
 John, Mr. M. D.  
 Lind, Mr. G. B.  
 Matuschka, Mr. E.  
 Moore, Mr. L. G.  
 Muhl nickel, Mr. V. F.  
 O'Brien, Dr. M. M.  
 Patterson, Mr. R.  
 Rodda, Mrs. H.  
 Rogers, Mr. B.  
 Smith, Miss M. A. R.  
 Taylor, Mr. M. H.  
 Vandyk, Mr. J. A.

## Donations

	\$
Al-Anon. Hospital Group	20.00
Anonymous	5,000.00
Anonymous	7,000.00
Anonymous	200.00
Atzeroth, M.	20.00
City of Horsham	200.00
Dickins, J. M.	100.00
Estate of E. Clark	200.00
Estate of A. L. Hadden	19.30
Halleday, Mr.	300.00
Horsham and District Diabetic Group	150.00
May, W.	50.00
Muhl nickel, E.	500.00
Pethard Tarax Charitable Trust	400.00
Smith, L..	100.00
Southern Cross Golf Club	28.67
Uncle Bob's Club	6,500.00
Vandyk, J. A. C.	1,500.00
Victoria Hotel Social and Sports Club	1,000.00

These donations do not include those given to the Horsham and District Nursing Home Society.





*Nursing home resident Mrs Clementine Rudolph cuts a Victoria 150th anniversary cake with help from Director of Nursing Mrs Gillian Curran.*

# LOOKING TO THE FUTURE

In the year to come the hospital looks forward to.

- The Accreditation Survey to be conducted from March 24th to 26th, 1987.,
- Construction of the 30 bed extension to the existing nursing home accommodation.
- The further planning for the upgrading and extension to the existing kitchen, and the Accident and Emergency Department.
- The further consideration of the need for psychiatric treatment facilities on the hospital site.
- The ongoing provision of high quality health care services to the people of the Wimmera community.