

Wimmera  
Health Care  
Group

ANNUAL REPORT 1996

The contribution of staff and patients in preparing this report is gratefully acknowledged

Compiled and edited by Wimmera Health Care Group staff

Designed and Produced by G & W Saunders,  
Artisan Design, Horsham

Printed by Wimmera Mail Times, Horsham



**PHILOSOPHY.**

**Community.** The Wimmera Health Care Group is concerned with achieving the most efficient use of resources allocated to it in fulfilling the needs of the community for high quality health care services.

**Patients.** The Wimmera Health Care Group believes that, at all times, every patient is entitled to receive high quality health care and to be accorded full recognition of his or her dignity, integrity and rights.

**Staff.** The Wimmera Health Care Group recognises the importance of members of staff as the primary strength in the achievement of the Health Care Group's goals. It, therefore, needs to attract and retain staff of the highest quality. The Health Care Group acknowledges the need for teamwork and the development of a working environment which enables each individual to reach full potential. The Health care Group seeks constructive participation of all staff in achieving the common goal to provide high quality health care to the community.

**Government.** The Wimmera Health Care Group is accountable to the government for the efficient use of the resources provided. The Health Care Group has an obligation to work with and through the government to satisfy community needs.

**Other Health Care Providers.** The Wimmera Health Care Group will foster co-operation with other health care providers. When appropriate, the Health care Group will rationalise its activities to complement rather than duplicate services.

**OBJECTIVES.**

Consistent with the Philosophy, the following objectives will be implemented to the extent of the Hospital's resources.

**Patient Care.** To provide the highest standard of individual health care in accordance with recognised health practices and ethical standards.

To manage and maintain nursing home facilities so as to provide nursing home care accommodation for all persons falling within these categories defined under the Commonwealth Aged and Disabled Persons Act 1954 and who are assessed as being in need of such care and accommodation.

**Community Health.** To promote, provide and assist with health education for the community.

**Staffing.** To select staff so that the Health care Group can maintain the highest standard of health care. To work together in promoting an atmosphere of co-operation and support.

**Education and Training.** To promote educational and training opportunities for all staff to assist them in the future development of patient care.

To provide for the education and training of such persons associated with hospitals as may be approved.

**Facilities.** To ensure that adequate and well maintained facilities, equipment and supplies are available. To maintain a safe and healthy environment.

**Evaluation and Research.** To engage in programs of evaluation and research for the improvement of health services.

**Public Relations.** To promote an awareness of the philosophy and objectives of the Health Care Group within the community.

Organisation Chart	2
Board of Management	3
President's Report	4
Patient Care	7
Facilities Development	9
Education and Training	12
Evaluation and Research	13
Human Resources	14
Public Relations and Fundraising	16
Staff	19
Patient Statistics	22
Financial Resources	25
Donations	26

All correspondence to:  
 Chief Executive  
 Wimmera Health Care Group  
 Baillie Street, Horsham, Victoria, 3400  
 Telephone (053) 819111  
 Facsimile (053) 820829

Architects  
 CMR / Hassell Consortium  
 Balcombe Griffiths Pty. Ltd.  
 Clarke, Hopkins & Clarke

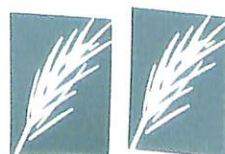
Auditors  
 Auditor-General Victoria

Bankers  
 National Australia Bank Limited

Solicitors  
 Power & Bennett

The 1996 Annual Report was released to the public on 31st October, 1996. The Wimmera Base Hospital was established in 1874 as the Horsham Hospital and was incorporated by authority of the Hospitals and Charities Act (No. 5300) on 27 August, 1877.

The name of the Hospital was changed in 1950 to Wimmera Base Hospital and following the formal amalgamation with Dimboola District Hospital on 1st November, 1995 became officially known as the Wimmera Health Care Group.



# ORGANISATION CHART



## CHIEF EXECUTIVE

**Mr. J.F. Krygger**, B.H.A., M.B.A., A.F.C.H.S.E., A.F.A.I.M., C.H.E. APPOINTED JULY, 1995

### Board of Management

#### Sub-Committees

FINANCE & CORPORATE PLANNING, PHYSICAL RESOURCES & PLANNING, MEDICAL CONSULTATIVE, MEDICAL ADVISORY BOARD, NURSING ADVISORY, QUALITY ASSURANCE

#### Chief Engineer

ENERGY CONTROL, GARDENS & GROUNDS, MINOR BUILDING PROJECTS, MOTOR VEHICLES, PLANT & BUILDING MAINTENANCE.

#### Community Liaison Officer

FUNDRAISING, PUBLIC RELATIONS

#### Information Technology Manager

COMPUTER SYSTEMS DEVELOPMENT.

#### Linen Service Manager

WIMMERA GROUP LINEN SERVICE, GOROKE COMMUNITY HEALTH CENTRE, DUNMUNKLE HEALTH SERVICES

#### Finance & Corporate Services Manager

BUDGETS, FINANCIAL PLANNING, GENERAL ACCOUNTS, PATIENT ACCOUNTS, SUPPLY.

#### Human Resources Manager

INDUSTRIAL RELATIONS, OCCUPATIONAL HEALTH & SAFETY, PAY ADMINISTRATION, PERSONNEL, STAFF TRAINING & DEVELOPMENT, SECURITY, WORKCOVER ADMINISTRATION, REHABILITATION.

#### Project / Commissioning Officer

COMMISSIONING NEW HOSPITAL AND HOSTEL.



## DIRECTOR OF MEDICAL SERVICES

**Dr. A.M. Wolff**, M.B.B.S., Dp. R.A.C.O.G., F.R.A.C.G.P., A.F.C.H.S.E., M.B.A., M.R.A.C.M.A.

### Visiting Medical Services

ACCIDENT & EMERGENCY, ANAESTHETICS, DAY SURGERY, DERMATOLOGY, ENDOSCOPY UNIT, E.N.T., FAMILY PLANNING, GASTROENTEROLOGY, GENERAL CLINICS, GERIATRICS, OBSTETRICS, ONCOLOGY, OPHTHALMOLOGY, ORTHOPAEDICS, PAEDIATRICS, PSYCHIATRY, REHABILITATION, SPECIAL CLINICS, UROLOGY.

### Diagnostic Services

MEDICAL IMAGING.

### Medical Ancillary Services

AUDIOLOGY, DENTAL, DIETETICS, FAMILY SERVICES, HEALTH INFORMATION SERVICE, LIBRARY, OCCUPATIONAL THERAPY, PHARMACY, PHYSIOTHERAPY, PODIATRY, SPEECH THERAPY.

### Critical Care Services

INTENSIVE/CORONARY CARE, OPERATING SUITE.

### Accident & Emergency

**Resident Medical Officers**  
WARD AND EMERGENCY DEPARTMENT SERVICES.

### Extended Care Services

GERIATRIC SERVICES, REHABILITATION.



## DIRECTOR OF NURSING SERVICES

### Miss W.A. Lewis,

R.N., R.M., M.H.A., B.A.P.P.S.C.(ADV. NURS.), I.C.C., NEON & PAED.I.C.C., F.R.C.N.A.

### Deputy Director of Nursing Services

PLANNING, BUDGETS, CLINICAL CO-ORDINATION, NURSING PERSONNEL, AFTER HOURS CO-ORDINATORS, OXLEY, WYUNA AND YANDILLA WARDS, DAY SURGERY/ENDOSCOPY UNIT, OPERATING SUITE & C.S.S.D., EMERGENCY, INFECTION CONTROL, NURSING HOMES, KURRAJONG LODGE, COMMUNITY REHABILITATION SERVICE, DISTRICT NURSING SERVICE, HOSPICE, LINKAGES AND COMPLAINTS OFFICER.

### Staff Development Co-ordinator

INSERVICE EDUCATION, GRADUATE NURSE PROGRAM, QUALITY ASSURANCE.

### Hotel Services Manager

CATERING - PATIENTS & STAFF, MEALS ON WHEELS, ACCOMMODATION, HOUSEKEEPING.

THIS CHART IS DESIGNED TO SHOW THE BROAD DIVISION OF RESPONSIBILITY AND LINES OF COMMUNICATION. THE POSITIONS OF APPOINTMENTS ON THE CHART TO DO NOT NECESSARILY DENOTE SENIORITY.



# BOARD OF MANAGEMENT



**President**  
**Mr. Bruce Johansen**

Appointed 1991



**Mr. Ted McCabe**

Appointed 1990



**Senior Vice-President**  
**Mr. Ian Campbell**

MBBS, FRACS. Appointed 1994



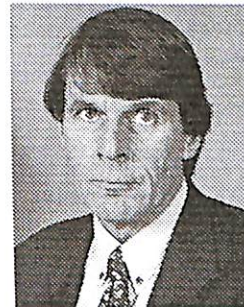
**Mr. Robert Mibus**

Appointed 1986



**Junior Vice-President**  
**Dr. Peter Haslau**

MBBS, FRACGP.  
Appointed 1985



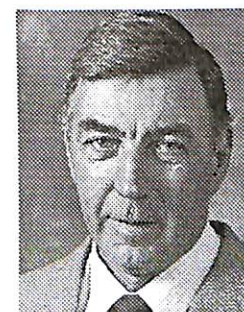
**Dr. John Pickering**

FRACGP, FRACMA, DHA.  
Appointed 1995



**Treasurer**  
**Mr. Peter Brown**

B.Ec., Grad.Dip.Bus.(Acc.)  
ASA, A.I.M.M.  
Appointed 1993



**Mr. John Pietsch**

Appointed 1995



**Mr. Jeff Filip**

Appointed 1993



**Mr. Gary Radford**

Appointed 1993



**Rev. Bruce Grindlay**

BA., Lic.de Teol., Cert. de Min.,  
C.C.P.E., Cert. FFL (SP),  
Lett. B., ADip.Theol.  
Appointed 1993



**Mrs. Leigh-Anne  
Sharrock**

RN. Appointed 1995





On behalf of the Board of Management, it gives me great pleasure to present the 1996 Annual Report of the Wimmera Health Care Group.

This is a significant report as it is the first report following the amalgamation of Wimmera Base Hospital and Dimboola District Hospital on 1st November, 1995. We remain confident that the long traditions associated with the two hospitals can be maintained in our quest to deliver an ever increasing range of services to the Wimmera Region.

Undoubtedly, the highlight of the year was the official opening of the new \$12.5 million 80 bed acute hospital in April, 1996. The official opening was performed by the Premier of Victoria, the Hon. Jeff Kennett and was attended by over 1,000 project participants and community supporters. The new acute hospital has significantly improved the amenities to patients and provided a level of efficiency that was unachievable in the previous accommodation. This major capital redevelopment ensures that Wimmera Base Hospital maintains its status as the major specialist referral centre for the Wimmera Region.

## **PATIENT SERVICES**

The provision of high quality patient care services will always be the primary objective of the Health Care Group. I am delighted to report that a record 6,887 acute inpatients were treated during the financial year which represents a substantial increase of 13.8% on the previous year. In addition, over 65,000 outpatients received treatment at the hospital. The record throughput figure reinforces the Board of Management commitment to extend the range of medical services available to Wimmera residents.

The Wimmera Health Care Group has never lost sight of its key objective despite the continued reductions in the level of Government funding. The Health Care Group can not only boast that the range of clinical services has not been reduced since the introduction of casemix funding, but can demonstrate that new services have been added as well. The introduction of a dermatology clinic, low vision clinic, and hearing aid clinic during the year is testimony to this pursuit. Furthermore, the Health Care Group has purchased the necessary equipment to provide additional services including major joint replacement surgery, a colposcopy clinic and a urodynamics clinic.

The Health Care Group is also particularly proud of its achievement with regards to the three year accreditation status. The Australian Council of Healthcare Standards granted the three year award (the maximum now available) in October, 1995 and the Certificate of Accreditation is proudly displayed in the new hospital's entrance foyer.

## **FINANCES**

The Health Care Group commenced the financial year with the belief that the drastic funding reductions of

previous years were a thing of the past and considered this year to be a period of financial consolidation. A minor budget cut of only \$18,000 was well received, however, changes to the casemix formula and the imposition of unfunded wage increases once again placed added pressure on financial resources.

In particular, the difference between the public medical payment and the cost of providing specialist medical services at fee for service Base Hospitals is of particular concern. This issue has been the subject of wide ranging discussion at central office level and it is genuinely acknowledged that fee for service Base Hospitals are particularly disadvantaged under the casemix funding system.

The attached financial reports highlight that the Health Care Group completed the financial year with a \$214,000 operating deficit which was an encouraging result considering the additional costs incurred prior to moving into the new hospital. Somewhat disappointingly, it is now evident that further significant structural changes are required due to the increasing cost pressures in the 1996/97 financial year.

## **BUILDING AND DEVELOPMENT**

Despite the continual financial pressures, the Board is extremely grateful to the State Government for the financial support associated with the new building developments. The \$12.5 million new acute hospital is the most modern and efficient hospital in regional Victoria and has significantly improved accommodation for our patients and working conditions for our staff. The new complex is spacious and tastefully fitted out to create a warm and inviting atmosphere which is as comfortable and reassuring as possible.

In addition to the construction of the new acute facility, I am delighted to report on the completion of the refurbishment of Sir Robert Menzies and Matron Arthur nursing homes. Approximately \$800,000 has been spent on major renovations to ensure that our aged care facilities comply with the Commonwealth Outcome Standards for Residential Care. The refurbished facilities significantly improve the living conditions of residents and provide a more homelike and less institutional environment.

I am also particularly pleased to report that the long awaited hostel project finally commenced construction in June this year. Although this project has encountered numerous difficulties in the planning stages, it is anticipated that the new complex will be completed in February, 1997. The new 37 bed hostel complex will provide superior residential accommodation and replace the outdated and outmoded Kurrajong Lodge facility.

The Health Care Group has undertaken a comprehensive masterplan study to ensure the long term redevelopment of all physical facilities. The masterplan review highlighted the necessity to undertake a complete redevelopment of all existing building stock but suggested



that this be undertaken in two stages. Stage 1 of the masterplan was completed with the opening of the new hospital and the provision of improved aged care facilities. Stage 2 of the redevelopment involves the provision of purpose-built accommodation for administration and the numerous allied health departments that are currently located throughout the site.

Since completion of the masterplan review, the Health Care Group has had approaches from Ambulance Service Victoria and the Grampians Psychiatric Service to be included in plans to provide long term accommodation on the existing site. The Health Care Group is currently working through the feasibility study and design phases associated with this proposal and is hopeful of commencing construction next financial year.

The Dimboola campus is also undergoing a major needs analysis and service plan to identify community health care needs. It is anticipated that this analysis will highlight the long term requirements for aged care accommodation and identify the need for significantly improved nursing home facilities.

**HIGHLIGHTS OF THE YEAR**

- **The opening of the state of the art \$12.5 million acute care facility.**
- **The treatment of a record 6,887 acute inpatients (a 13.8% increase on previous year).**
- **The refurbishment of the nursing homes which significantly improves the accommodation for our aged care residents.**
- **The commencement of construction of the 37 bed hostel complex.**
- **The receipt of three year accreditation status from the Australian Council of Healthcare Standards.**
- **The introduction of complex orthopaedic surgery including hip and knee replacements.**
- **The establishment of a new specialist clinic in dermatology and the provision of a hearing aid clinic and a low vision clinic.**
- **The formal amalgamation and extension of services to Dimboola District Hospital.**



**Right: The new acute hospital was officially opened on 24th April 1996 by the Premier of Victoria, the Hon. Jeff Kennett.**





## BOARD OF MANAGEMENT

The Board of Management is the Health Care Group's major policy making body and assumes overall responsibility for the direction and operation of all health care services.

The formal amalgamation of the Wimmera Base Hospital and the Dimboola District Hospital in November, 1995 required the formation of a new Board of Management known as the Wimmera Health Care Group.

As a consequence of the formation of the new Board, Mr. Ron Shepherd and Mrs. Thea McIlree resigned their positions. Both members had given long and outstanding service to the hospital and their contributions were acknowledged at last year's Annual General Meeting. Dr. David Leembruggen also resigned his position on the Board of Management to allow for the appointment of another medical practitioner.

The three new Board members include two representatives from the previous Dimboola Board of Management including the immediate past President Mr. John Pietsch and Dimboola general practitioner Dr. John Pickering. Both members have responded well to representing the interests of not only the Dimboola community but the wider Wimmera community as well.

This year also welcomed the involvement of Mrs. Leigh-Anne Sharrock on the Board of Management. Leigh-Anne has combined the knowledge of her nursing background with her natural enthusiasm and has already made a significant contribution to the overall governance of the Health Care Group.

## COMMUNITY SUPPORT

It was reported last financial year that there was no other year when the support of the local community was more important. The launching of a major capital appeal to raise \$1 million for the equipping of the new hospital facilities was a major challenge. It is pleasing to report that to date approximately \$670,000 has been donated or pledged by the local community and we remain confident that with ongoing support our \$1 million target can be achieved. We are also indeed grateful for the commitment of the many volunteers and auxiliary members in both Horsham and Dimboola who donate their time and contribute to our aim of providing the best health care possible.

## CONCLUSION

It is difficult not to be daunted by the continual reduction in the funding levels of our health system. It is also obvious that there is no immediate financial respite in sight and we will continue to have to do more with less. There is, however, a limit to how much funding can be extracted from the health system and the retention of the existing levels and quality of service within this environment remains a major challenge.

We do, however, need to remain positive and reflect

on our achievements over the past twelve months. We are buoyed on by the unprecedented level of capital development either recently completed or soon to commence. There is no doubt that following the completion of the new hostel and the stage 2 redevelopment we will be able to boast physical facilities which will be the envy of many other provincial cities throughout Victoria.

The continued introduction of new services and the record number of patients treated during the year highlight an organisation focused on providing the best quality care within the resources available. I would like to point out that such achievements would not be possible without the ongoing commitment and dedication of our loyal and hardworking staff. It is unfortunate that our staff have to bear the brunt of the financial pressures and have adapted well to the continued process of change. I would also like to take this opportunity to thank the executive team for their energetic management and strong leadership during these difficult times.

I reiterate my comments made at the official opening of the new hospital that the new facilities have enabled the standard of accommodation to match the high quality of care provided. It is also true that the new facilities will be lasting and will affect the lives of everyone in our community at one time or another. I trust that you all feel a sense of pride and ownership in what is this community's greatest asset.

I commend this Annual Report to you as a record of the challenges and significant achievements experienced during the past financial year.

B.J. Johansen,  
President





**Activities of choice are offered to clients at the Community Rehabilitation Centre.**

The number of patients treated by the Hospital increased by 13.8 per cent during the year with total discharges up by 896 to 6,887. The total number of surgical procedures rose by 615 to 3,474.

These figures have meant that the Wimmera Health Care Group has exceeded the Department of Human Services target for the number of patients treated. This is significant not only because the hospital will receive its projected revenue but also because the target was met at the same time as a large building program was completed.

#### **INTRODUCTION OF MAJOR JOINT REPLACEMENT SURGERY**

Relocation to the new Operating Suite has enabled an expansion of surgical services provided by the hospital. The most significant of these has been the implementation of major joint replacement surgery including knee and hip replacement procedures. The other important change to surgical services is the reintroduction of limited ophthalmic surgery. This surgical specialty was recommenced at the beginning of the year and a visiting specialist attends monthly and undertakes cataract and other ophthalmic surgery.

The incorporation of day surgery beds within the Operating Suite has allowed the hospital to more accurately plan admission times for patients undergoing same day procedures. In the old hospital all patients were required to present for admission prior to commencement of an operating session to enable the anaesthetist to consult with them. Now admission times can be planned closer to scheduled operation times to minimise pre-operative waiting times for patients, but still provide for a visit by the anaesthetist. This means less time lying on a patient trolley waiting to be taken to theatre.

#### **REHABILITATION**

Wimmera Health Care Group is committed to the provision of a comprehensive rehabilitation inpatient and outpatient service for the people of the Wimmera sub-region. The service seeks to maximise recovery and function, facilitate return and maintenance in a least restrictive environment, assist in return to pre-admission educational or vocational activities as well as improving quality of life.

Dr. Terry Howison, Director of Rehabilitation promotes a cohesive and co-ordinated interdisciplinary team approach to care. The treatment team includes medical, nursing care, physiotherapy, occupational therapy, speech pathology, social work, continence advice, dietitian, pharmacist and podiatrist. Wyuna Ward and the Community Rehabilitation Centre provide care, activities and rehabilitation services to meet the needs of any person, young or old to maintain independence.

#### **NAME CHANGE FOR DAY HOSPITAL**

In May of this year the Day Hospital's name changed to the Community Rehabilitation Centre which more accurately reflects the service provided.

#### **ADULT DAY ACTIVITY AND SUPPORT SERVICE EXTENDED OUT OF HOURS SERVICE**

Extra funding through the Home and Community Care Service has enabled an after hours service to be established. An evening service once a week and a weekend day service once a fortnight for clients was commenced last year. The service targets clients with mild to moderate dementia and clients who are socially isolated and at risk.







**The new recovery area of the Operating Suite offers improved safety for patients and staff as well as increased privacy.**

The program is domestic and centre based where clients and staff prepare meals and eat together. Carers are also encouraged to participate.

## DISTRICT NURSING SERVICE

Located at 11 Arnott Street, the District Nursing Service provides a home based nursing service to the community of Horsham and surrounding areas.

The service involves assessment and assistance for people at home with their daily care needs, wound treatment, health education and support visits. Specialty areas include wound care management, continence / stomal advice and assistance, breast cancer support, diabetes management and palliative care nursing.

The District Nursing Service aims to continually improve their service by working together with other multidisciplinary departments to provide a co-ordinated care approach for clients and carers at home.

The service is offered seven days per week with an evening service until 9 pm (limited on weekends).

## AGED CARE ASSESSMENT TEAM

The Aged Care Assessment Team continues to be part of the Regional Aged Care Assessment Team based at Queen Elizabeth Centre, Ballarat. The Team consists of regional and local Geriatricians, General Practitioners, Psycho-Geriatrician, District Nursing Service Co-ordinator, Social Welfare and Paramedical Departments to provide a specialised assessment for the elderly.

A written referral is required from the client's doctor for an Aged Care Assessment. The assessment aims to provide information and advice on services available within the community and alternatively Hostel or Nursing Home accommodation recommendations for permanent or respite care.

The Team enables and encourages clients and their families to be involved in the decisions regarding their changing health care needs.

The Aged Care Assessment Team Co-ordinator is located at 11 Arnott Street, Horsham, Monday to Friday

## SERVICES AVAILABLE AT WIMMERA HEALTH CARE GROUP

- Adult Day Activity and Support Service
- Aged Care Assessment
- Ambulance Officer Training
- Ante-Natal Classes
- Apprenticeship Training
- Audiology
- Blood Bank
- Breast Prosthetic
- Breast Screening
- Cancer Support Service
- Cardiac Rehabilitation
- Centre Against Sexual Assault
- Church Services
- Community Psychiatric Nursing
- Community Rehabilitation Service
- Computed Tomography (CT)
- Continence
- Day Surgery
- Dental Clinic
- Diabetics Education
- Dietetics
- District Nursing
- Domiciliary Midwife
- Education Centre
- Emergency Department
- Endoscopy
- Extended Care Services
- Family Planning
- Gastroenterology
- Graduate Nurse Program
- Hairdresser
- Health Information Service
- Health Promotion
- Hospice Care
- Hospital In The Home
- Hostel Accommodation
- Inpatient Medical Care
- Intensive Care Unit
- Library
- Linkages Program
- Mammography
- Medical Imaging
- Neonatal Nursing
- Nursing Home Accommodation
- Nursing Staff Education
- Obstetrics and Gynaecology
- Occupational Health and Safety
- Occupational Therapy
- Oncology
- Orthotics Laboratory
- Pacemaker Clinic
- Paediatric Care
- Pathology
- Pharmacy
- Physiotherapy
- Plastic Surgery
- Podiatry
- Psychiatry
- Rehabilitation Assessment
- Respite for Carers Program
- Social Work
- Specialist Medical and Surgical Services such as Urology, Ear, Nose and Throat, Ophthalmology, Orthopaedics and Dermatology
- Speech Pathology
- Spinal Clinic
- Stomal Therapist
- Surgical Ward
- Tertiary Student Placement
- Ultrasound
- Undergraduate Medical Training
- Videofluoroscopy
- Volunteer Program
- Work Experience for School Students



## NEW HOSPITAL COMPLETED

For most of the past two decades, the Board of Management has been endeavouring to secure Government support for the much needed upgrading of the acute hospital. Numerous feasibility studies have been completed this time and highlighted the requirement for a complete solution which could only be achieved through a major redevelopment. With the assistance of a \$12.5 million funding allocation from the State Government, the new Wimmera Base Hospital accepted its first patients on 13th December, 1995.

The new hospital has provided a work environment in which resources are used with optimum efficiency. The building's design reflects a number of key policy decisions aimed at making sure the working relationships and staffing arrangements are the most efficient possible.

In addition, the entire staffing has been streamlined and restructured to work more efficiently in the new complex. This not only has advantages in terms of recurrent costs but also improves the communication co-ordination of activities to the ultimate benefit of patient care.

We are indeed grateful for the commitment of the coalition Government to invest substantial funds into Wimmera Base Hospital. We believe that the redevelopment provides a sound basis for future growth and future expansion of services. More importantly, we believe that the new facilities provide a standard of patient accommodation of which all Wimmera residents can be justifiably proud.

## NURSING HOME REFURBISHMENT

It is pleasing to report that the nursing home redevelopment has now been completed. A grant of \$750,000 was made available by the Commonwealth Department of Health and Community Services to refurbish Sir Robert Menzies Nursing Home and Matron Arthur House. One of the major changes has been an interconnecting foyer linking the two buildings together. As a result of this change the combined nursing home is now known as the Wimmera Nursing Home - Sir Robert Menzies Manor and Matron Arthur Manor. Additional features for the residents are the activities room, increased sitting rooms and ensuite facilities.

The Wimmera Nursing Home is now able to demonstrate compliance with the Commonwealth Outcome Standards for residential care and the refurbishment work has created a warm and inviting atmosphere for our nursing home residents.

## HOSTEL REDEVELOPMENT

Eight years of planning to develop a large hostel has finally come to fruition. After a Board of Management decision to re-tender this project, Kanes Construction was the successful tenderer. The new Kurrajong Lodge will be nestled in parklike gardens. It is anticipated that three 12 bed houses will be completed by February, 1997. Each

## MAJOR EQUIPMENT PURCHASES

Birthing Bed	\$16,500
Cleaning Equipment	13,799
Colonoscope	64,802
Compactus	67,072
Computer Equipment	53,388
Electrodrive Tugs	11,980
Hydraulic Bath	25,370
Monitor / Camera	27,797
Patient Vital Signs Monitors	93,700
Patient Bed Units	154,056
Recovery Trolley	7,860
Service Pendants	65,491
Shelving	53,859
Soft Furnishing	85,445
Sterilisers, Pan Washers and Warmers	163,588
Surgical Lights	60,835
Telemetry	28,733
Telescope / Laparoscope and accessories	53,313
TV System Computerised	62,812
Utensil Disinfectant	27,492
Ultrasound Bladderscan Unit	9,851
Urodynamics System	34,616
Ward Furniture	33,477
Wheelchairs	10,320
<b>Total</b>	<b>\$1,226,156</b>

house will offer communal dining and living rooms whilst the bedrooms will have ensuite facilities with a private verandah.

Once completed, the new hostel complex will provide superior aged care accommodation and replace the outdated 21 bed facility and further enhance the significant upgrade of aged care facilities.

## STAGE 2 REDEVELOPMENT

The Stage 2 redevelopment represents the next major building project to be undertaken. Departments including administration, finance, allied health services and the colocation of the ambulance service, will be housed in a purpose built facility.

Balcombe Griffiths Pty. Ltd. Architects have been appointed to work closely with the staff to develop an efficient and harmonious design.

## DIMBOOLA CAMPUS CONSULTANTS APPOINTED

The Department of Human Services through Project Managers Davis Langdon Management appointed SPICE Consulting to undertake a needs assessment and to develop a service plan for Dimboola Hospital. The consultants responded to a detailed project brief which outlined the scope of the assignment and commenced in mid June, 1996. It is anticipated that the consultancy will resolve the role and function of Dimboola District Hospital and highlight the requirement for improved aged care accommodation.







**Above:** A key design feature of the new hospital was the incorporation of a network of landscaped courtyards throughout the complex.

**Right:** The provision of a coffee shop at the entrance of the new hospital has been well supported by staff, patients and visitors.

## NEW LOOK

With the alteration in ward areas, the hospital believed it was prudent to change ward names. Staff were invited to suggest new ward names. In view of Wimmera Base Hospital already adopting a wheat logo it was decided to continue the wheat theme by adopting historical wheat names for the new wards. Thus were born Wyuna (medical and psychiatry), Oxley (ICU / surgical) and Yandilla (midwifery, paediatrics and surgical). To further enhance the name change staff adopted a corporate wardrobe approach and the new uniforms for the staff have been well received.

## PRIVATISED COFFEE SHOP

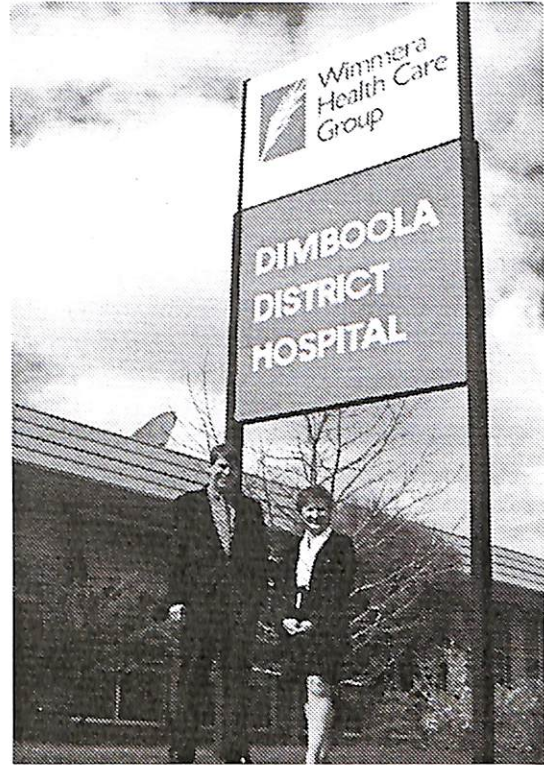
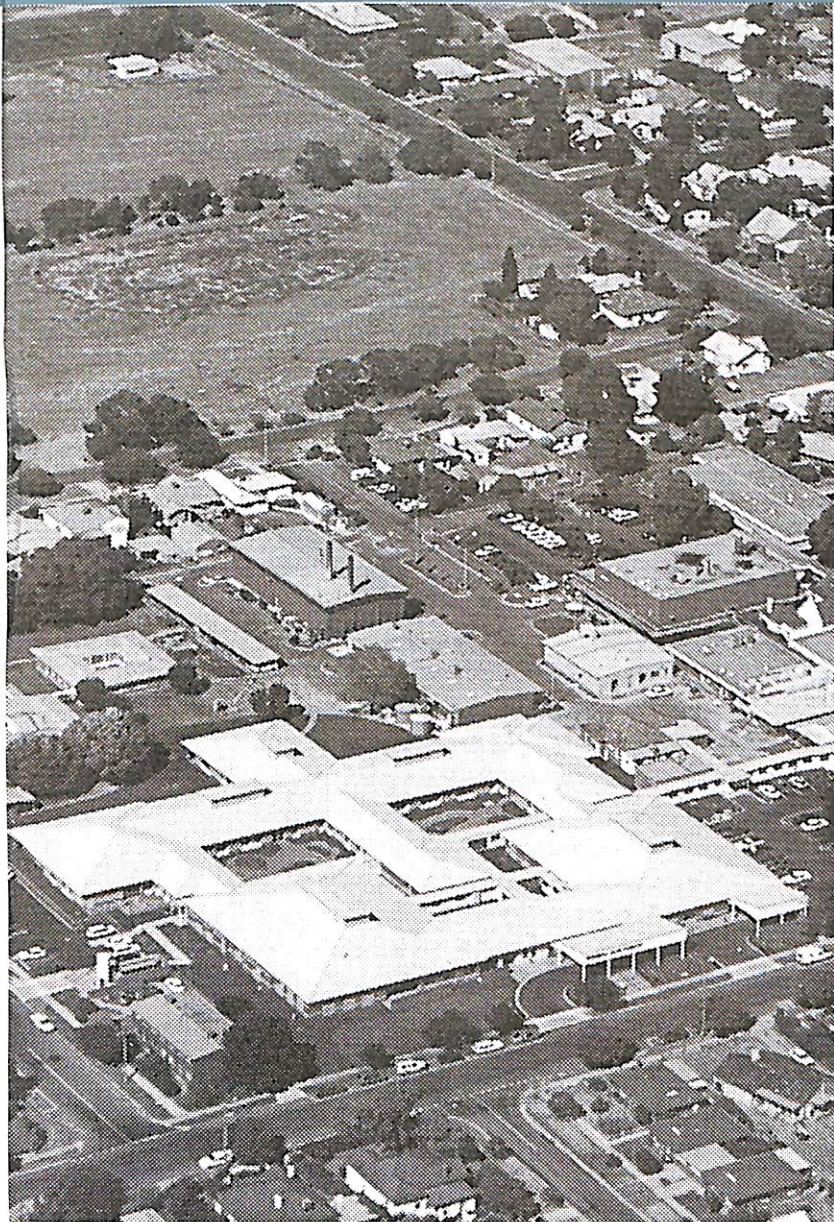
It was decided part way through the building project to privatise the staff cafeteria. The response by the community to consider a business within the hospital was overwhelming. Al and Kerry Ward were the successful tenderers and have been providing a selection of food and drinks to both staff and visitors. The aroma of coffee brewing as you pass is enticing and has contributed to creating a welcoming environment in our main foyer.



## LANDSCAPED GARDENS

The design of the hospital is based around six courtyards. As you enter the hospital you can simultaneously look through three of the courtyards giving the appearance of spaciousness and vast gardens. The cost of the courtyard in the main foyer was contributed to by the generous assistance of the Rural City of Horsham. Under the direction of Mr. Colin Share, Manager, Environmental and Recreational Services, Rural City of Horsham, an entrance has been created that provides a restful and reassuring presence. It is anticipated that in time pergolas will be added to the public courtyard areas.

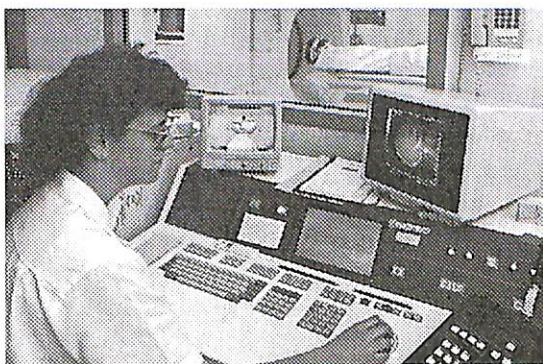




**Above:** The formal amalgamation with Dimboola District Hospital on 1st November, 1996 has enhanced the level of service delivery to the Dimboola community.

**Left:** Aerial view of Wimmera Health Care Group site- the new single storey hospital is significantly more spacious than the old multi-storey building.

**Below Left:** The C.T. Scanning Service provided diagnostic assessment for over 1,600 patients.



#### **COMPUTERISED TELEVISION SYSTEM**

At each patient bed a computerised television has been installed. For private patients and children, viewing is free during their admission while public patients are required to pay a daily fee. This service has been well received and this is reflected in the income derived from its usage. The television system also allows educational videos to be shown free of charge.

#### **STAFF DONATING EQUIPMENT**

ICU staff have been involved in a variety of research activities. Not only has this benefited future techniques but has also enabled staff to raise funds for the purchase of equipment including: CPAP machine, portable transport monitor and upgraded ventilator pressure support module.

#### **BLADDER SCANNER**

The purchase of a Bard bladder scanner will be of great benefit to the continence service and other hospital areas. The Bladder Scanner is a portable ultrasound and informs staff how much urine is in the bladder without requiring the introduction of a catheter. This means the patient is more comfortable and there is less risk of infection.





## STAFF DEVELOPMENT

Relocation to the new hospital has created renewed stimulus for staff development as a result of the amalgamation of some clinical units. In spite of the significant demands associated with the relocation and the vacancy in the position of Co-ordinator, Staff Development, the combined efforts of Ms. Carol Meade, Mrs. Nola Kroschel and Mrs. Jeanette McCabe and all nurses at Wimmera Base have resulted in the maintenance and enhancement of the staff development program.

All acute nursing areas conduct bi-weekly or monthly inservice education sessions within their area, to update nurse clinical skills and knowledge. More specifically Yandilla staff have organised two regional study days, one focusing on paediatric pain management and the other dealing with issues relevant to rural midwives. A future half day is planned on monitoring in pregnancy.

Operating Suite staff visited Ballarat Base Hospital to gain knowledge and experience in preparation for the commencement of joint replacement surgery at Wimmera Base Hospital.

Oxley staff have conducted an 8 week course on cardiac rhythms within their unit, to enhance nursing skills in the use of cardiac monitors and a workshop on the nursing care of patients following joint replacement surgery. Wyuna are involved with plans for a rehabilitation study day in October which will feature an international expert from the United States.

In June, Emergency staff held a regional study day, in conjunction with the Emergency Nurses Association of Victoria, which was attended by approximately 30 nurses from the area. Professional Assault Response Training (PART), an inservice workshop for professionals who work with individuals whose disabilities or health problems are sometimes manifested in assault, was again conducted by Mr. David Leach and Mr. Don McRae.

In March this year a survey was sent to all registered nurses of the Wimmera Health Care Group to identify areas of educational need and to also provide a register of nurses current qualifications and specific areas of expertise. Many registered nurses are currently studying at tertiary level, undertaking either Undergraduate or Post Graduate studies and we congratulate those staff members who have successfully completed their chosen courses in the past twelve months.

The Staff Development Department has endeavoured to address the need for more local educational opportunities. It is important to reduce the cost and time factor associated with travel to metropolitan study days and make education accessible to more staff. 'The Heart of the Matter', two half study days on acute coronary care in May and 'A Death Defying Act' ongoing compulsory education and assessment of cardiopulmonary resuscitation, have been implemented. Study days on diabetes, wound management and rehabilitation are planned for the next few months.

A large number of staff have attended seminars and workshops in the metropolitan area and country Victoria to obtain expertise in a multitude of areas, both management and clinical including casemix and clinical pathways to endoscopies and orthopaedics.

The hospital library has had a significant increase in use by staff from within the Wimmera Health Care Group, smaller regional hospitals and members of the community. It is a valuable resource for all staff and in particular for those undertaking tertiary studies and is able to access the latest information from local, national and international sources.

## GRADUATE NURSE PROGRAM

In the past twelve months nine nurses successfully completed the Graduate Nurse Program. Congratulations are extended to Brett Augustine, Kelcie Beattie, Susan Brown, Raelene Cloke, Heather Cox, Lisa Ellis, Tracy Plunkett, Matthew Wall and Byndie Warick.

This 52 week program is designed to provide clinical consolidation for nurses who have recently completed undergraduate training. It provides a valuable means of facilitating the transition of students to that of competent nurse practitioners. A new intake of nine nurses commenced in February this year.

## DIMBOOLA CAMPUS

Dimboola District Hospital staff have attended a variety of seminars including diabetes and cardiopulmonary resuscitation update. It is an aim in the forthcoming year to further encourage staff education and utilisation of the services at Wimmera Base Hospital.

## HEALTH EDUCATION

Health education has presented many programs for hospital staff, the community and health centre agencies within the Wimmera region. An extensive array of programs has been provided including:

- Nutrition program for cardiac rehabilitation continues to be popular. The low fat cooking demonstration and tasting and the supermarket tour are both well attended by past graduates and current participants.
- Dietitians have spoken to various community groups and there has been a 5% increase in speaking engagements for 1995/96. These community groups include Australian Cardiac Association, Palm Lodge, Secondary College Students and Horsham Rowing Club.
- Interested community members have been escorted through the midwifery and paediatric areas of Yandilla. The groups are usually from kindergartens, primary and secondary schools.
- The podiatrist provided educational talks on footwear and footcare to community groups including the Horsham Diabetic Group.



## PUBLIC RELATIONS AWARD

All physiotherapists are members of the Australian Physiotherapists Association and this year the Wimmera Physiotherapy Group was awarded a public relations award. This award was in recognition of public relations in promoting the physiotherapy profession in the region.

## LIPID STUDY

Wimmera Health Care Group continues to be involved with the Lipid Study (Long Term Intervention with Pravastatinin Ischaemia Disease). This study is the largest single long term study of its type in the world and has much to offer in terms of future knowledge and treatment of heart disease. The study is investigating the effect of lowering cholesterol in people with known heart disease, but with normal cholesterol levels. It is being conducted under the auspices of the National Heart Foundation.

Over 9,000 people from both Australia and New Zealand are currently participating in the trial which commenced in 1990 and will be completed by the end of 1997. There are 50 volunteers from around the Wimmera area involved, a small but very valuable part of the study. Hospital Physician Dr. James Hurley is the study investigator and Mrs. Jeanette McCabe is the study co-ordinator.

## ACCREDITATION

Wimmera Base Hospital has received a three year ACHS Accreditation status. This means the hospital has been accredited continuously for 23 years, a significant record for any hospital. Only 35% of hospitals in Victoria are accredited and only four hospitals in Australia have been accredited for 20 years.

## INFECTION CONTROL

It is satisfying to report the hospital's acquired infection rate continues to be low. This is particularly significant when considered in conjunction with the increased activity levels since moving to the new hospital. All staff are to be commended on their role in achieving these results.

Post-operative wound infection rates, nosocomial bacteraemias and notifiable diseases continue to be surveyed regularly. Monitoring of nosocomial infections has resulted in a number of small studies which have identified infection risk factors. Changed work practices in conjunction with the new work environment have minimised these risks.

The Infection Control quality assurance program continues to assist in making the hospital environment a safe place for patients, staff and visitors.

## INJURY PREVENTION PROJECT

A senior physiotherapist, Mrs. Robyn Williams is part of a research team from the University of Ballarat investigating shearing shed design and improved shearing efficiency. Mrs. Williams has also received a grant to produce an exercise guide booklet for shearers.

## CASA

Currently the Wimmera Centra Against Sexual Assault department is establishing protocols and evaluations as required under Victorian Standards of Best Practices Act for Centres Against Sexual Assault.

## CANCER SUPPORT TEAM

The formation of a patients cancer support team has been identified through the evaluation of patient services and formation of a group is currently being researched and investigated by the Social Work department.

## MEAL DELIVERY SERVICE

The meal delivery service at the Community Rehabilitation Centre was surveyed to determine other options. The survey covered satisfaction with meals, variety, meal styles, temperature, need for assistance with meals and likes and dislikes.

An assessment of actual meals eaten was undertaken by monitoring food remaining after the midday meal of a crosssection of clients over a two week period. The percentage of surveys returned was 85%, therefore the results are considered to be a good indication of clients thoughts on the meal service. The survey highlighted a number of excellent qualities. For instance, 60.5% of clients have food dislikes and 95% of clients reported that their preferences are catered for all or some of the time.

## PUBLISHED ARTICLES

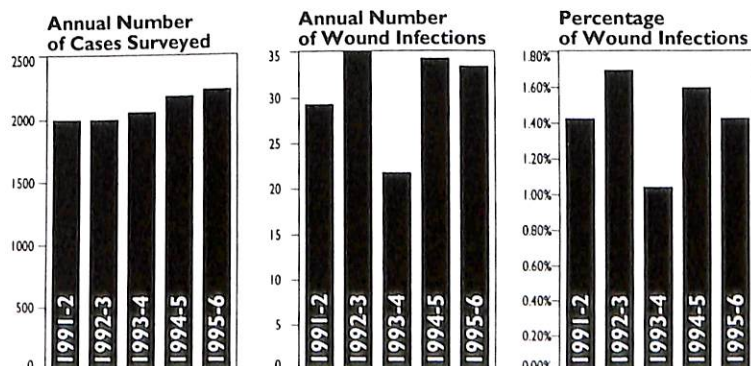
The Health Care Group is pleased that staff have contributed to the academic literature by having the following articles published in national journals:

Campbell, I, Read, K, Kitchen, G.  
'Auger Injuries in the Wimmera Region 1987 - 1995', Australian & New Zealand Journal of Surgery.

Wolff, A  
'Limited Adverse Occurrence Screening: An Effective and Efficient Method of Medical Quality Control',  
Journal of Clinical Practice vol. 15, issue 4, December, 1995.

Wolff, A.  
'Limited Adverse Occurrence Screening: Using Medical Record Review to Reduce Hospital Adverse Patient Events',  
Medical Journal of Australia vol. 164, April, 1996.

Lindsay, I, Kitchen, G, Leung, D.  
'Empysematous Cholecystitis',  
Australian & New Zealand Journal of Surgery, 1996.



# HUMAN RESOURCES

The Board of Management believes staff are the Health Care Group's most important resource and the primary strength in achievement of goals. It therefore needs to attract and retain staff of the highest quality. The Board acknowledges the need for teamwork and the development of a working environment which enables each individual to reach full potential. To this end there is an ongoing commitment to maintain high morale and develop skills for the advancement of the Health Care Group and the individual.

## LONG SERVICE AWARDS

During the year the following staff became eligible for long service awards. The Board congratulates all awardees and sincerely thanks staff for their contribution to the Health Care Group's quality services.

### 10 YEARS

Faye Anderson, Health Information Service  
 Juliana Antonoff, Nursing  
 Pamela Cookson, Environmental Services  
 Beverley Cooper, Nursing  
 Kerne Curran, Nursing  
 Jennifer Dumesny, Nursing  
 Christine Eldridge, Nursing  
 Heather Ellis, Nursing  
 Kerry Flynn, Nursing  
 Stephan Hams, Environmental / Allied Health, Dimboola  
 Elaine Kelm, Nursing  
 Rosalie Lienert, Nursing  
 Gaye Livingston, Nursing  
 Beverly Magee, Environmental Services  
 Wendy McTaggart, Nursing

Lindy Muller, Nursing  
 David Pinyon, Human Resources  
 Julia Ryan, Environmental Services  
 Jennifer Sonego, Nursing  
 Roxanne Tucker, Nursing  
 Vicki Tyler, Dental  
 Aileen Ward, Environmental Services

### TWENTY YEARS

Ian Gerlach, Pharmacy  
 Terry Hutchinson, Engineering  
 Phillip Irvin, Engineering  
 Heather Merrett, Nursing  
 Lance Smith, Engineering  
 Pat Strachan, Nursing  
 Jenny Thompson, Nursing  
 Mary Wilkie, Nursing

### THIRTY YEARS SPECIAL AWARD

Mary Fernee, Nursing

## WORKCOVER PREMIUMS

1994/95	1995/96	1996/97
\$274,430	\$149,649	\$83,492

## WORKCOVER HOURS LOST DUE TO INJURY OR ILLNESS

	1994	1995	1996
Administrative and Clerical	-	-	-
Engineering Services	-	16	-
Environmental Services	72	-	-
Hotel Services	-	-	752
Linen Services	-	120	-
Medical and Paramedical	16	-	-
Nursing	11,138	9,048	8,293
Total Hours Lost	11,226	9,184	9,045

## LINEN SERVICE PERFORMANCE MEASURES

	1994	1995	1996
Staff (Equivalent Full Time)	18.3	17.2	16.8
Gross Output per EFT (kg/hour)	19.1	19.7	21.3
Linen Issues (tonnes/week)	13.3	12.9	13.6





The introduction of a corporate style uniform and logo has added to the professional appearance of staff.

**WORKCOVER REWARDED**

The Health Care Group places great emphasis on occupational health and safety issues as they are fundamental to ensuring a high level of staff morale and an efficient and effective service delivery. In an attempt to build upon the good work in this area \$12,000 has been directed to purchase two electrodrive tugs for the movement of food service and linen trolleys to the various wards.

The successful management of all WorkCover claims is contingent upon education programs and a commitment from management to determine the cause of injuries and to actively rehabilitate employees. This initiative has proven very successful as the adjacent tables demonstrate.

**EQUAL EMPLOYMENT OPPORTUNITY (EEO) POLICY**

In Victoria the Public Authorities (Equal Employment Opportunity) Act was proclaimed in July, 1992. Wimmera Health Care Group supports and actively endorses this Act by:

Implementing equal employment opportunity programs designed to eliminate discrimination against and promote equal opportunity for women; and

Observing sound Human Resources practices. The EEO Committee is an integral component of the Occupational Health and Safety Committee which meets bi-monthly. The Human Resources Manager is the EEO Co-ordinator responsible for the overseeing of EEO

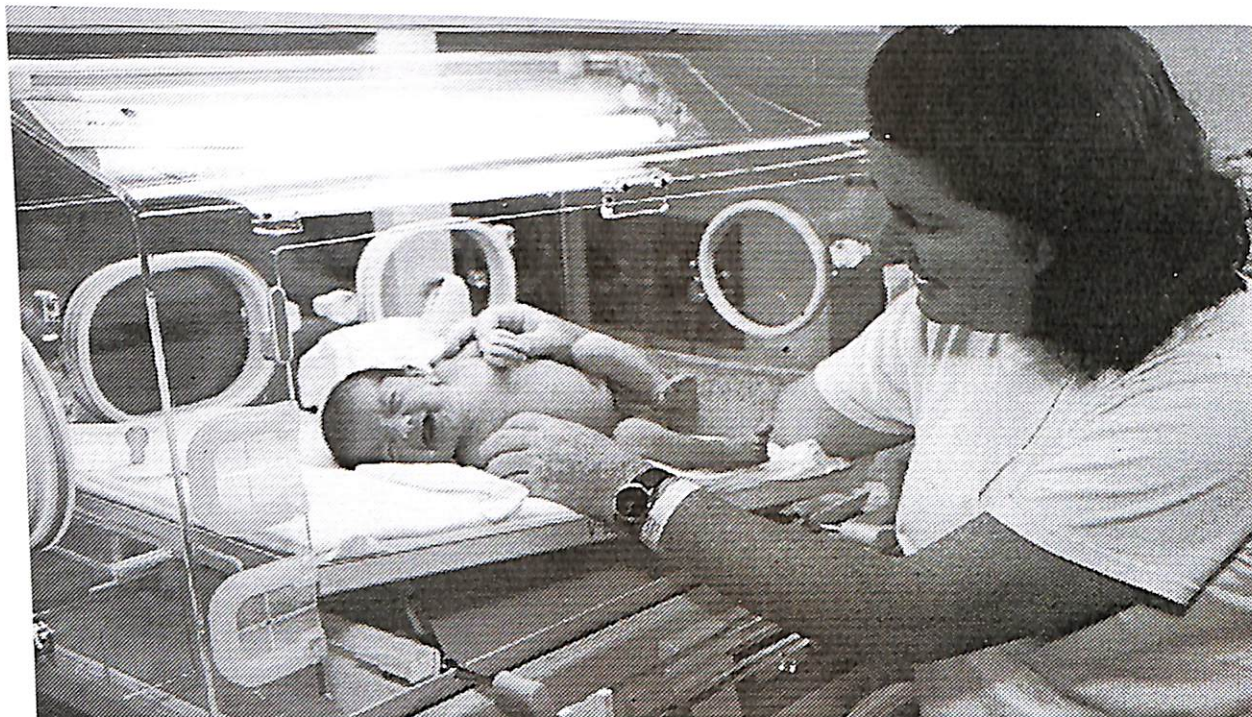


**LINEN SERVICE**

This year the Linen Service has had another successful year. Production for the year increased by over half a tonne per week. The effect of the increased production combined with a small reduction in staff has resulted in a more productive service. This is illustrated by the service's increased output per equivalent full-time staff member (EFT). This increased productivity has helped to compensate for wage increases during the past twelve months. The Linen Service has continued to look for the best and most efficient methods to produce quality linen. With continued diligence the service should remain a self funding operation of the Hospital Group whilst continuing to provide a service to health centres of the region.







**The special care nursery is equipped with isolettes to provide controlled temperature and atmosphere to neonates receiving treatment.**

## **PUBLIC RELATIONS AND FUNDRAISING**

Every day, 365 days of the year there is someone benefiting from the donations the hospital receives throughout the year. It may be a newborn baby in a humidicrib, patients hooked up to vital signs monitoring equipment or drug infusion pumps, children playing in the playroom, families enjoying the privacy and comfort of our quiet rooms or relaxing in the gardens.

The major thrust for the past year's fundraising was toward 'The Healthy Horizons' Appeal which has generated \$670,000 in donations and future pledges to help equip and furnish the new hospital. It is extremely gratifying to witness the achievements of caring people working together to meet the ongoing needs and work of the hospital.

The ultimate success, however, depends on everyone recognising the asset we have and building on it if we are to keep pace with the growing demand and expectations to provide Wimmera families access to the best health care possible. This year, the hospital and the Hospital Foundation received donations totalling \$529,237.75 which assist the hospital to provide additional patient requirements whilst support toward the Foundation will assist the health care needs of future generations.

## **IN HONOUR OF HOSPITAL DONORS**

A sculptured mural is a permanent feature in the entrance of the new hospital to honour the efforts of past and present donors. The sculptured piece is the work of world renowned Landsborough artist Dorothea Saaghy. Mrs. Saaghy has generously donated her time and expertise creating clay panels depicting birth, old age, the history and work of the hospital.

## **BUILDING ON STRONG FOUNDATIONS**

Wimmera Health Care Group has a reputation of providing excellence in the field of Health Care. By building up an independent source of funds, the Foundation will ensure that the exciting developments of 1995 and the years following will be successful and the hospital will continue to be a leader in the health field as it enters the next century. With financial security, the hospital can plan to meet the foreseeable community needs of tomorrow and provide services at a continuing high standard with confidence.

All donations to the Foundation help to build a permanent fund that will be part of the basis for future development. The interest from this fund will provide for the inevitable demand for equipment, buildings and ongoing maintenance. The ultimate success, however, depends on people recognising the need to plan ahead and financially supporting the trust.

Wimmera Base Hospital Foundation Trustees appreciate and acknowledge all donations to the Foundation by awarding the following membership titles:



**PATRON  
(DONATIONS OF \$250,00 AND ABOVE)**

None to date

**BENEFACTOR  
(DONATIONS OF \$50,000 TO \$250,000)**

Clifford, J.  
Hardman, J.  
Horsham, United Friendly Society  
Taberner, M.

Mrs. Clifford, Mrs. Hardman and Mrs. Taberner have been awarded Benefactor status, having donated Charitable Life Insurance Policies assigned to the Foundation. The exact amount of their ultimate contribution is dependent upon life expectancy and performance of the fund.

**MEMBER  
(DONATIONS OF \$5,000 TO \$50,000)**

Van Dyk, J.A.C. & H.W.F.

**FOUNDATOR  
(ALL DONATIONS UP TO \$5,000)**

Alcoholics Anonymous  
Allemand Mr & Mrs G  
Budde Mrs M  
Clifford Mrs J  
Comer Mrs D A  
Duck Race  
Flux Mr E  
Hardman Mrs J  
Jacimovic Mr Z & Mrs J  
Knight Miss M  
Miller Mr G  
Muhlnickel Miss M E L  
Murray Mr N  
National Mutual P/L  
Sale of Merchandise  
Smith Mr & Mrs A  
Staff Payroll Deduction  
Stannard Mr & Mrs D  
Taberner Mrs M  
Uebergang Miss E F  
Weights Mitre 10  
Wishing Well

**PEOPLE SHARING THE CARING**

Future generations will thank us for planning ahead.....

The Wimmera Base Hospital Foundation was established as a public charitable fund to which any individual or group may donate or bequest funds.

Contact the Health Care Group's Community Liaison Officer, Maree Taberner, in confidence, on (053) 819 309 to find out how your gift can help.

**WIMMERA BASE HOSPITAL PAST TRAINEES  
AND ASSOCIATES**

The Past Trainees this year donated a memorabilia cabinet and framed photographs of the hospital's history and is displayed in the main entrance corridor to the hospital wards. The memorabilia cabinet displays many interesting artefacts reflecting past nursing practices and will be frequently changed. This cabinet is proving to be of interest to visitors.



World renowned sculptor Dorothea Saaghy at work moulding panels depicting birth, old age, the history and work of the hospital. The sculpture hangs in the main entrance of the new hospital in tribute to hospital donors.





#### **WIMMERA BASE HOSPITAL LADIES' AUXILIARY**

It gives me great pleasure to present my annual report for 1995/96. We have had a very rewarding year and I am extremely proud of the 62 members who have all worked hard with loyalty and dedication to raise \$24,500 for equipment at our new hospital.

Some of the fundraising activities have included catering for the Rotary Art Show, at the Open Garden Scheme hosted by Bill and Ivy McGrath, and a parade of members wedding gowns hosted by Mr. and Mrs. Tom Dawson. Over \$7,500 was raised by these functions and I would like to thank the hosts for their support.

The Opportunity Shop continues to be successful and appreciation is extended to Mrs. Barbara Eldridge, the shop secretary and the committee for their diligent efforts. With the support of 18 other organisations, \$14,786.30 has been raised - a great achievement. The money raised over the past year has purchased patient vital signs monitor for recovery, a defibrillator for the operating suite and another patient vital signs monitor for Yandilla.

The Ladies' Auxiliary is indebted to the community for the support given to the group to raise substantial amounts of money each year. In appreciation members have supported invitations to functions, including the following: Quota Club Cup Day, Horsham; Rural Red Cross Luncheon, Horsham; Combined Guild luncheon, Laharum; Nhill Hospital Ladies' Auxiliary Potato luncheon, the Drung CWA birthday celebrations.

With the new hospital now in operation we are continuing to work hard to provide funds to ensure the hospital can offer accommodation and services to care for our community. In conclusion I would like to congratulate two of our members who have been awarded Life Governorships, Mrs. Lilian King and Mrs. Maisie Block.

Beverly J. Newall,  
President

#### **DIMBOOLA EAST LADIES' HOSPITAL AUXILIARY**

It is with pleasure that I present my first report on behalf of the Auxiliary. This auxiliary has 26 members and due to some successful fundraising events have been able to donate equipment to the hospital. An emergency trolley and a tonometer used in eye examinations were purchased with the view to raising money for the purchase of heating in bathrooms and new television sets.

Having management representatives at the meetings has been beneficial enabling members to be informed about the hospital's progress.

In conclusion I would like to thank the office bearers and all members of the Auxiliary for their generous help and support at all functions. We also thank the members of the community who have contributed so much.

Dorothy Gercovich,  
President

#### **DIMBOOLA HOSPITAL APPEALS AUXILIARY**

Although we are a small auxiliary, this year has seen some very successful functions and I am grateful to everyone for their support. Some fundraising activities included catering for the Back to Darwin troop train trip and coach tour to Adelaide, Hahndorf and Victor Harbour. The greatest highlight for fundraising was the Wimmera German Fest. It was terrific to see the A & P Society Pavilion and large marquee overflowing with guests. A profit of \$16,000 was made from the event, which allowed for the purchase of four new beds, slit lamp and a table for outpatients. To all those concerned, I thank you for your loyal support and help.

Pamella Bothe,  
President

#### **VOLUNTEER PROGRAM**

Wimmera Health Care Group thanks all volunteer groups for their generous contributions made to the hospital. It is acknowledged that their efforts are appreciated by all involved in the delivery of health care.

Members of the Horsham Garden Club give their time willingly to maintain the garden beds at the Wimmera Nursing Home. The gardens are an integral part of our residents, visitors and staff sense of wellbeing and happiness. No doubt the gardens will continue to delight as they flourish into maturity.

Members of the Horsham Orchid Association have a garden area within a courtyard of the new hospital, maintaining an interesting display of flowering orchids when in season.

Individual community members provide ongoing support and increase the effectiveness of recreational and leisure programs provided by the Community Rehabilitation Centre, the Hostel and the Nursing Homes. The current activities undertaken by Volunteers are bus driving, shopping, meal delivery, supervising activities, involvement in a number of one-to-one programs, clerical work, support for clients, piano playing and Red Cross. Thanks to all for their time, energy and enthusiasm.



**APPRECIATION**

In the past twelve months there have been many changes, particularly to the nursing division structure due to amalgamating wards from the old hospital. The Unit Managers of wards 1, 2, 3, 4, ICU, Operating Suite, A&E, Day Surgery and CSSD are to be congratulated on the diligence and enthusiasm demonstrated in the planning of the new wards. The planning phase took hundreds of hours and they can be proud as they look at the new environment as being a modern and functional hospital.

Due to the professionalism of the newly appointed unit managers, the transition from the old hospital to the new was uneventful for patients and staff. In the past six months the Unit Managers have been responsible in offering leadership to ensure all staff are orientated and patients are made to feel comfortable.

**YEARS OF SERVICE****(TRIBUTE TO NORMA ELSOM)**

Mrs. Norma Elsom worked at Dimboola Hospital for 27 years and for the past three years was the Director of Nursing. Mrs. Elsom will be remembered for her activities to nurture staff so they could reach their full potential. Many of the babies delivered at Dimboola would have been delivered by Mrs. Elsom who was a very competent midwife. On behalf of the Board of Management, staff and community we acknowledge the dedication of Mrs. Elsom and wish her well in retirement.

**YEARS OF SERVICE****(TRIBUTE TO DR. REX BENNETT)**

Before commencing employment at Wimmera Base Hospital in 1976 as Director of Anaesthetics, Dr. Bennett had gained anaesthesia experience in Australia, the Royal Australian Navy and England. The hospital has been appreciative of the service given by Dr. Bennett during the past twenty years. Because of his diligence and skill, Dr. Bennett was instrumental in establishing an intensive care unit at the hospital, also in recruiting an overseas anaesthetist when it was proving difficult to attract specialists. Dr. Bennett has decided to retire in England and leaves the hospital in early July. A presentation was made to Dr. Bennett from the Board of Management and staff in recognition of his commitment to Wimmera Base Hospital.

**CHIEF EXECUTIVE**

J.F. Krygger, B.H.A., M.B.A., AFCHSE., A.F.A.I.M., C.H.E.

**VISITING MEDICAL STAFF**

## Anaesthetics

R.C. Bennett, M.B., B.S., D.A. (Lond.), M.F.A.R.C.S.

## Echocardiologist

T.H. Goh, M.B., B.S., M.R.C.P. (resigned July 1995).

## Gastroenterologist

G.J. Phelps, M.B., B.S., F.R.A.C.P.

## Obstetricians and Gynaecologists

E.T. Miller, M.B., B.S., M.R.C.O.G., F.R.C.O.G., F.R.A.C.O.G.

S.N.M. Youssif, M.B., ChB, M.R.C.O.G.

## Oncologist

R.H. Bond, M.B., B.S., F.R.A.C.P.

## Ophthalmologist

M. Toohey, M.B., B.S., F.R.A.C.O., F.R.A.C.S.

## Oral Surgeon

G.G. Fowler, B.D.Sc., L.D.S., M.D.Sc., F.D.S.R.C.P.S.

## Orthopaedic Surgeon

J.D. Bourke, B.Med.Sci., M.B.Ch.B., F.R.A.C.S., F.A.O.A.

## Otolaryngologists

H.M.P. Rundle, M.B., B.S., F.R.C.S.(Ed), F.R.C.S.(Eng), F.R.A.C.S.

R.L. Thomas, M.B., B.S., F.R.A.C.S., F.R.C.S.(Eng).

A.A. Wallis, M.B., B.S., F.R.A.C.S.

## Paediatricians

M.F. Brown, M.B., B.S., D.Ch., F.R.A.C.P.

T.G. Stubberfield,  
M.B. B.S., D.R.A.C.O.G., D.Ch., F.R.A.C.P. (resigned December, 1995).

## Pathologist

G. Humphries,  
M.A., B.M., B.Ch., D.T.M.&H., D.R.C. Path., F.R.C. Path., F.R.C.P.A.

## Physicians

T.W. Howison, M.B., B.S., F.R.A.C.P.

J.C. Hurley, M.B., B.S., B.Med.Sci., Ph.D., F.R.A.C.P.

## Plastic Surgeon

R. Sheen, M.B., B.S., F.R.A.C.S.

## Psychiatrist

A. Ayonrinde,  
M.B., B.S., D.P.M., FRANZCP., F.M.C.Psych., F.W.A.C.P.

## Radiologist

D.K. Leung, M.B., B.S., F.R.A.C.R. (resigned January, 1996)

## Surgeons

G.S.R. Kitchen, M.B., B.S., F.R.A.C.S.

I.A. Campbell, M.B., B.S., F.R.A.C.S.

## Urologist

R.I. McMullin, M.B., B.S., F.R.A.C.S.

## Geriatrician (Sessional)

A.C. McBain, M.B., B.S., D.G.M.

## Regional Geriatricians

M.W. Giles, M.B. B.S., M.R.C.P.(UK), Dip R.A.C.O.G.

J. Hurley, M.B. B.S., D.Obst R.C.O.G., M.R.C.P.(UK), F.A.F.R.M.

D.P. Ollerenshaw, M.B. B.S., D.P.M., M.R.C.Psych., F.R.C.Psych.

A.M. Van der Knijff, M.B., B.S., D.G.M.

M.W. Yates, M.B. B.S., F.R.A.C.P.

## Regional Supervisors for Graduate Medical Education

D.W. Leembruggen, M.B., B.S., F.R.A.C.G.P.



# STAFF

## Area Medical Co-ordinator - Regional Displan

A.M. Wolff,  
MB, BS, Dip RACOG, FRACGP, MBA, MRACMA,  
AFCHSE

## Deputy Area Medical Co-ordinators - Regional Displan

P.P. Haslau, MB, BS, FRACGP

D.W. Leembruggen, MB, BS, FRACGP

## Medical Officer - Family Planning Clinic

Y.P. Cymbalist, MB, BS, Dip RACOG

## Medical Officers

Y.P. Cymbalist, MB, BS, Dip RACOG

C.H. Foord, MB, BS

P.P. Haslau, MB, BS, FRACGP

A.K. Horwood, MB, BS, FRACGP, FAMA.S

G.M. Jenkinson, MB, BS

J.J. Jenkinson, MB, BS

D.A. McG. Jinks, MB, BS, Dip RACOG

D.W. Leembruggen, MB, BS, FRACGP

R.M. Lloyd, MB, BS

A.C. McBain, MB, BS, DGM

G.A. O'Brien, MB, BS, Dip Obs., RCOG

G.E. Wajszel, MD, AMC

J.R. Williams, MB, BS, DCH, DA, DRCOG, FRACGP

D.L. Wilson,  
MBChB, MRCP(UK), DRCOG(UK), Family Planning Cert(UK)

## Medical Officers- Dimboola District Hospital

K. Bourke, MB, BCh, BA.O., DRCOG, DCH

Y. Cymbalist, MB, BS, Dip RACOG

D. Harris, MB, BS

J.A. Pickering, MB, ChB, FRACGP

## Dental Surgeons

R. Barnes, BDS

D.B. Bourke, BDS

D.L. Lye, BDS

E. Paraskevopoulos, BDS

B.G. Sonnberger, BDS

A.H. Wiggell, BSc, BDS

## MEDICAL DIVISION

### Medical Administrator / Director of Accident and Emergency Department

A.M. Wolff,  
MB, BS, Dip RACOG, FRACGP, MBA, MRACMA, AFCHSE

### Director of Radiology

D.K. Leung, MB, BS, FRACR (resigned January, 1996)

### Director of Anaesthesia

R.C. Bennett, MB, BS, DA (Lond), MFARCS

### Director of Intensive Care

J.C. Hurley, MB, BS, BMedSci, PhD, FRACP

### Director of Rehabilitation Services

T.W. Howison, MB, BS, FRACP

### Director of Pharmacy

I. Gerlach, PhC, MPS, FSHP

### Chief Medical Imaging Technologist

H. Kortman, MR, ARMET

### Chief Physiotherapist

D. Schulz, BAppSc(Phys), GradDipGeront

## Senior Dental Officer

R. Barnes, BDS (resigned May, 1996)

D. Macarthur, BDS

## Chief Speech Pathologist

J. Shurdington, BaAppSci(SpPath)

## Manager, Health Information Service

C. Dooling, Assoc Dip (MRA)

## Medical Librarian

S. Mewett, ALAA

## Chief Occupational Therapist

K. Gnemink, BchAppSci(OT)

## Dietitian

P. Marshman, BSc, GradDipDiet

## Audiologist

G. Edwards, DipAud(Manchester)

## Podiatrist

E. Perry, BAppSci(Pod), MA PodA (resigned October, 1995)

B. Jones,  
DASc(Pod), MA PodA (commenced November, 1995)

## Chief Social Worker

S. Glover, BSocWk

## RESIDENT MEDICAL STAFF

### Interns

R. Steele - 10.7.95-8.10.95.

L-L. Lim - 10.7.95-8.10.95.

H. Gan - 10.7.95-8.10.95.

W-T. Choi - 10.7.95-8.10.95.

J. Morgan - 9.10.95-14.1.96.

B. Allard - 9.10.95-14.1.96.

A. Diamantaras - 9.10.95-14.1.96.

V. Lee - 9.10.95-14.1.96.

C. Lee - 15.1.96-14.4.96.

D. Goodall-Wilson - 15.1.96-14.4.96.

S. Joshi - 15.1.96-14.4.96

A. Brett - 15.1.96-14.4.96

G. Roberts - 15.4.96-14.7.96.

E. Kyle - 15.4.96-14.7.96.

S. Furlanos - 15.4.96-14.7.96.

F. Chow - 15.4.96-14.7.96.

### Surgical Registrars

M. Steel - 31.7.95-29.10.95.

A. Babis - 30.10.95-4.2.96.

S. Eaton - 5.2.96-4.8.96.

### Medical Registrar

A. Evans - 5.2.96-4.8.96.

### Hospital Medical Officer

P. Batchelor - 31.7.95-4.2.96.

P. Cassidy - 5.2.96-4.8.96.

## NURSING DIVISION

### Director of Nursing Services

W.A. Lewis,  
RN, RM, MHA, BAppSc (AdvNurs), FCC - Neon & Paed, FCC  
FRNA

### Deputy Director of Nursing Services

C.A. Meade, RN, RM, BAppSc (AdvNurs), FFHA, FRNA





**The newly designed work stations allow a variety of health disciplines to work together for the ultimate benefit of improved patient care.**

#### Co-ordinator Staff Development

C.A. Witney,  
R.N., Dip.Teach.(Nurs.), Grad.Dip.Admin.(Health), Cert.School Nurs.  
(resigned August, 1995).

#### After Hours Co-ordinators

F.L. Lewis,  
R.N., R.M., I.C.Nurs&Wd Man Dip., Grad.Dip.Admin.(Health),  
Grad.Dip.Health Sc., Cert.Cnt Care Tech., Cert.Emerg. & Disaster Nsg.,  
F.R.C.N.A.

J.W. Richards,  
R.N., B.Nurs., Cert. in Microcomputer in Business Software

N.J. Kroschel, R.N., B.App.Sc. (Nursing), Grad.Cert.Diabetes Ed.

W. James, R.N., B.Nurs. (to November, 1995)

J. Bourke, R.N., H.D.N.C., Cert. H.Ec., Cert. Clinical Teaching & Unit  
Management (to November, 1995)

J. McCabe, R.N., H.D.N.C. (commenced November, 1995)

D.G. Leach, R.N., R.P.N., I.C.N.C., Dip.App.Sc. (Nurs.Stud.)  
(commenced November, 1995)

#### Hotel Services Manager

B.J. O'Hara, M.I.H.C.

#### Nurse Unit Managers

##### Emergency Department

D.N. McRae, R.N., R.M., Crit.Care.Cert., Grad.Dip.Cnt.Care.

##### Community Rehabilitation Centre

A. Richards, R.N., R.M., B.H.Sc.(Mgt.), A.F.C.H.S.E., Cert. in  
Microcomputer in Business Software

##### District Nursing Service

H. Torey, R.N., Assoc.Dip.Health Sc.(Rehab. Counselling),  
Grad.Dip.Health Sc. (Comm. Health).

##### Kurrajong Lodge

D.D. Johnson, E.N., Hostel Supervisor Cert.

##### Matron Arthur House Nursing Home

N. Elsom, R.N.

##### Sir Robert Menzies Nursing Home

C.C. Newell, R.N.

##### Ward 1 - Midwifery

K. Taylor,  
R.N., R.M., Dip.Nurs Stud.(Admin.), F.R.N.C.A. (to November, 1995)

##### Ward 4 - Paediatric

G. Livingston, R.N., Cert. Paed Nurs (to December, 1995)

##### Yandilla (combining Midwifery, Paediatric, Surgery)

W. James,  
R.N., B.Nurs. (commenced November, 1995)

##### Ward 2/3 - Medical/Surgical

D.G. Leach,  
R.N., R.P.N., I.C.N.C., Dip.App.Sc. (Nurs.Stud.) (to November, 1995)

#### Intensive Care Unit

M. Kuhne, R.N., R.M., Crit.Care.Cert. (to December, 1995)

#### Oxley (Surgery and ICU)

J. Bourke, R.N., H.D.N.C., Cert. H.Ec., Cert. Clinical  
Teaching & Unit Management (commenced November, 1995)

#### Wyuna (Rehabilitation/Medical/Psychiatry)

P. Dodson, R.N., B.Nurs., H.D.N.C., Cert.H.Mgt.  
(previously Unit Manager of Short Stay Unit)

#### Infection Control

P. Muszkieta, R.N., B.Nursing, Cert.Stenl & Infect.Control, H.D.N.C.  
(to December, 1995)

J. Spencer,  
R.N., R.M., Cert.Stenl. & Infect.Control (commenced January, 1996)

#### Operating Suite & CSSD

J.P. Strachan,  
R.N., Cert.Stenl & Infect.Control (to November, 1995)

#### Combined Operating Suite/Short Stay/CSSD

P. Muszkieta, R.N., B.Nursing, Cert.Stenl & Infect.Control, H.D.N.C.  
(commenced November, 1995)

#### Dimboola Campus

##### Director of Nursing

N. Elsom, R.N., R.M. (resigned June, 1996)

##### Manager, Nursing & Patient Services

L. Nievaart, R.N., R.M., Dip.App.Sc.(N.), B.Nurs., Grad.Dip.Health  
Admin., Grad.Dip.Fam.&Child Health, R.R.C.N.A., F.V.N.E.A.,  
A.F.D.C.H.S.E. (appointed June, 1996)

#### ADMINISTRATIVE SERVICES DIVISION

##### Administrative Officer - Associated Institutions and Linen

###### Service Manager

K. Duncan, B.Bus., ASA

###### Chief Engineer

T.R. Martin, M.I.H.E., MAIRAH

###### Community Liaison Officer

M.A. Taberner, M.F.I.A., A.P.R.I.A.

###### Information Technology Manager

K.M. Loughran, B.Sc., Dip.Comp.Sc.

###### Finance and Corporate Services Manager

S.L. Bell, ASA

###### Human Resources Manager

D.H. Pinyon, CMHRIA

###### Project / Commissioning Officer

R.J. Lardner, R.N., R.M., N.I.C.C., I.W., B.H.Sc.(Mgt.), A.F.C.H.S.E.





# PATIENTS STATISTICS

## ACUTE INPATIENTS 1995/96

	Horsham	Dimboola	Total
Number of beds	80	18	98
Admissions	6,573		6,573
Bed Days	21,378		21,378
% Occupancy	76		76
Separations	6,552	335	6,887
Average Length of Stay (days)	3.2		3.2
Deaths	85		85
Births	387		387
Operations	3,474		3,474

## NURSING HOME RESIDENTS

	Wimmera Nursing Home	Dimboola Nursing Home	Total
Number of beds	70	16	86
Admissions	34	4	40
Bed Days	25,551	5,854	31,405
Deaths	28	4	32
% Occupancy	99.7		99.7

## HOSTEL RESIDENTS

	Kurrajong Lodge Hostel
Number of beds	21
Admissions	73
Bed Days	6,900
Deaths	1
% Occupancy	90

## ADMISSION BY POSTCODE

Melbourne	32	Murtoa	225
Geelong	22	Brim	22
Warrnambool	6	Minyip	132
Hawkesdale	1	Warracknabeal	332
Penshurst	1	Beulah	41
Hamilton	6	Hopetoun	49
Heywood	1	Jung	8
Casterton	2	Horsham	3,080
Langkoop	1	Victorian Country	425
Coleraine	8	Interstate - SA	34
Edenhope	105	Interstate - Qld	3
Apsley	8	Interstate - NSW	14
Bacchus Marsh	1	Interstate - WA	3
Ballarat	22	<b>TOTAL</b>	<b>6,573</b>
Ararat	9		
Stawell	109		
Halls Gap	15		
Navarre	3		
Dadswells Bridge	4		
Marnoo	11		
Rupanyup	132		





Junior Food Assistants are employed in the evenings to offer meals to patients. This provides students with an excellent training in hospitality.

**EMERGENCY, PARAMEDICAL AND SUPPORT SERVICES**

<b>Occasions of Service 1995/96</b>	Outpatient	Regional	Group Activities	Group Attendances	Domiciliary Visits	Inpatient	Emergency
Aged Care Assessment Team	337						
Allied Health	1,150						
Audiology	1,062						
Blood Bank	1,510						
Community Liaison		64	1,169				
Day Centre	2,499		966	4,531			
Day Hospital	6,014		1,695	14,485	13	664	
Dental	4,654						
Dietetics	813	56	63	753		1,396	
District Nursing	16,247						
Domiciliary Nursing					327		
Emergency	10,767						
Family Planning	103						
Medical Imaging	11,338	189				2,856	1,320
Occupational Therapy	1,093	633	13	126	264	1,143	
Off Campus Palliative Care	1,625						
Pharmacy	1,134	15,284	15	133		103,78	8
Physiotherapy	6,945	2,020	154	2,090	118	5,222	
Podiatry	1,968	194	2	40		156	
Social Work	2,039		27	401	16	3,066	
Speech Pathology	1,997	1,258	130	1,078	28	546	
Weekend Respite	486		163	1,382			

**VISITING SPECIALIST OUTPATIENT CLINICS**

Dermatology	145	Physician	330
ENT	612	Plastic Surgery	260
Oncology	267	Professorial	36
Ophthalmology	522	Psychiatric Services	428
Orthopaedics	1,279	Urology	728





# PATIENTS STATISTICS

## SERVICE ACTIVITY AND EFFICIENCY MEASURES

Efficiency Indicators	Wimmera Health Care Group 1995/96	Wimmera Base Hospital 1994/95	Wimmera Base Hospital 1993/94
Untrimmed AN-DRG Weight	0.7676	0.8176	0.8357
Inpatient Costs - Acute	\$15,006,000	\$11,982,000	\$11,530,000
- Nursing Homes	\$4,170,000	\$2,895,000	\$3,190,000
Outpatient Costs	\$1,717,000	\$1,800,900	\$1,959,000
Cost per Separation	\$2,179	\$1,997	\$2,013
Cost per Inpatient Day	\$583	\$666	\$643
Cost per Separation DRG Adjusted	\$2,839	\$2,442	\$2,409
Cost per Outpatient Occasion	\$29.50	\$31.5	\$33.85
Business Units	-	-	\$1,534,000

## WIMMERA LINKAGES PROGRAM: CLIENT REFERRALS

Local Government Area	1996	1995	1994
Buloke	N/A	7	8
Hindmarsh	10	20	21
Horsham Rural City	61	63	30
West Wimmera	1	14	12
Yarriambiack	17	33	11
<b>Total</b>	<b>89</b>	<b>137</b>	<b>82</b>

## WIMMERA LINKAGES PROGRAM: ADMISSIONS AND DISCHARGES

	1996	1995	1994
Number of people accepted	37	61	55
Number of people leaving	48	44	27

## WIMMERA CENTRE AGAINST SEXUAL ASSAULT

Service Type	1995/96	1994/95	1993/94
Registrations	96	88	112
Crisis Care to Recent Assault Victims	21	20	30
Individual Counselling Contacts	687	630	505
Information and Referral Sessions	159	101	110
Community Education Sessions	63	27	20
Education Consultancy Contacts	149	92	21

## WIMMERA HOSPICE CARE

Activity	1996	1995	1994	1993
Admissions	94	77	65	55
Discharges	104	64	62	50
Contacts	1,660	1,160	766	597



The financial year concluded with many positive achievements recorded.

Successful incorporation of Dimboola District Hospital's finances into the Group Statements has been achieved with a minimum amount of fuss. The quality of information presented to the Group on amalgamation was of the highest order and reflects well on years of commitment and dedication by former Dimboola staff. The co-operation received in a difficult time has been greatly appreciated. Information can now be built upon to take advantage of economies of scale and improve possible gaps in current service delivery.

Much improvement to asset infrastructure has been achieved with the addition of the new acute hospital and major refurbishment to nursing homes. Resources have been managed and controlled to ensure the best possible outcome for the community and staff. Outdated equipment has been upgraded or replaced in a period of financial capital stringency.

A major challenge still exists in maintaining and enhancing services within an ever diminishing operating budget. Unfortunately, due to numerous changes to the funding formulas, funds have continued to disappear from the Group's budget base. Reductions have been surreptitiously applied to superannuation funding, diminution of throughput value, and imposition of unfunded wage increases.

Close analysis of Group financial performance in 1995/96 reveals the propping up of operating costs by non recurring grants, interest on investment, asset sales and designated donations. Cost pressures exist in pharmacy,



**Complex orthopaedic surgery is now able to be performed at the hospital as a result of upgraded facilities and equipment.**

food services, Visiting Medical Officer expenditure, medical imaging and hostel operations. All pressure points are being challenged with clear outcomes such as privatisation of medical imaging and construction of a purpose built hostel.

The Health Care Group completed the financial year with a \$214,000 operating deficit which was a commendable result given the significant additional costs incurred prior to moving into the new hospital. In addition, the cost of the Health Care Group's contribution to wage increases amounted to \$350,000 during the year.

## WHERE THE MONEY CAME FROM

	1995/96 \$'000	1994/95 \$'000
Government	23,300	21,423
Government Redundancy	19	817
Patients	4,793	3,979
Private practice	1,337	2,154
Borrowings	-	176
Disposal of Investments	148	-
Other	2,734	2,627
<b>Total</b>	<b>32,331</b>	<b>31,176</b>

## HOW THE MONEY WAS SPENT

	1995/96 \$'000	1994/95 \$'000
Salaries and Wages	15,030	16,391
Suppliers	9,904	7,227
Interest	-	4
Private Practice	-	301
Building and Equipment	8,374	6,513
Other	114	328
<b>Total</b>	<b>33,422</b>	<b>30,764</b>





# PEOPLE SHARING THE CARING

## WIMMERA BASE HOSPITAL DONORS 1995/96

Ackland Mrs. Beverly  
 Alcoholics Anonymous  
 Amcal Chemist - Horsham  
 Amp Foundation  
 Ampt Mrs. Elsie  
 Ampt Mrs. Ruth  
 Anderson Mrs. Faye  
 Annie Danks Trust  
 Arbuckle Mr. George  
 Amott Mr. John & Mrs. Val  
 Ashton Mrs. Lillian  
 Atkins Mr. Bob & Mrs. Kathy  
 Atkins Mr. John  
 Atwell Mr. Graeme  
 Ballantine Mr. Donald  
 Ballinger Mrs. Joan  
 Bardell Mr. Barry & Mrs. Elsie  
 Barry Mrs. Helen  
 Bartie Mr. Robert  
 Bates Mrs. P.  
 Baxter Mrs. Francis  
 Bell Mr. Keith & Mrs. Joyce  
 Bell Mr. Neville & Mrs. Bev  
 Bell Mr. Zane & Mrs. Kerry  
 Bellairs Mr. Leo  
 Bennett Mr. Hugh & Mrs. Pat  
 Big Al Charity Cabaret  
 Bird Mr. Trevor & Mrs. Ann  
 Blake Mrs. Jean  
 Bolton Mr. Stuart & Mrs. Nancy  
 Bond Dr. Rodney  
 Bortoli Mr. G. - Estate  
 Bothe Mrs. Maureen  
 Bourke Dr. Bernie & Mrs. Jo  
 Brand Mr. Jack - Wilson Boulton & Co  
 Brauer Mr. O.H. & Mrs. L.M.  
 Brennan Mr. Jack & Mrs. Dawn  
 Brennan Mr. B.K. & Mrs. H.M.  
 Breuer Brian & Ken Messers  
 Brockhoff Foundation  
 Brooksby Mr. Barry & Mrs. Pat  
 Brooksby Mrs. Mary  
 Brouwer Mr. Jan Bert & Mrs. Mabel  
 Brown Dr. Ross & Mrs. Noela  
 Brown Mr. & Mrs. E.J.  
 Brown Mrs. Wendy  
 Buandik Rover Crew - Horsham Scouts  
 Buckler Mrs. A. L. - Estate  
 Burge Mr. Vernon & Mrs. Faye  
 Burgess Mr. Reece - Burgess Camera House  
 Burgoyne Mr. Lindsey & Mrs. Janet  
 Burkett Mrs. Gladys  
 Burley Mr. Lindsay  
 Butler Mr. Brian & Mrs. Shirley  
 Caelli Mr. Bernie  
 Campbell Mr. Lachlan & Mrs. Janice  
 Carey Mrs. Pat  
 Carter Mr. Horace  
 Carter Mr. John & Mrs. Robyn  
 Carter Mr. Ned & Mrs. Nancy  
 Charles Mr. Ralph & Mrs. Melva  
 Childs Mr. John & Mrs. Elsie  
 Christian Women's Afternoon Fellowship - Kaniva  
 Clancy Mr. Mick & Mrs. Margaret  
 Clark Mrs. M. - Estate  
 Coffey Mrs. Joan  
 Comer Mrs. Dons  
 Court Fund  
 Cox Miss June  
 Creek Mr. Peter & Mrs. Andre - Creeks Exhaust Centre  
 Crick Mrs. Mavis  
 Crosthwaite Mrs. Heather  
 Crouch Mr. & Mrs. L.  
 Cuddihy Mr. Max & Mrs. Elaine  
 Cudmore Ms. Manta  
 Davey Mr. Tom & Mrs. Shirley  
 De Gruchy Mr. Ron & Mrs. Hilda  
 De Young Mr. & Mrs. F.  
 Dean Mr. Wes & Mrs. Leith  
 Deckert Mr. Clem  
 Dellar Mr. Kevin & Mrs. Greer  
 Devlin Mrs. Dixi  
 Dickson Mr. Max & Mrs. Joan  
 Donald Mrs. Wendy  
 Dooling Mrs. Cathy  
 Downing Mrs. Thelma  
 Dowsley Mr. Ken & Mrs. Mary  
 Dumesny Mr. Paul & Mrs. Joan  
 Dumesny Mrs. Jenny  
 Dunn Mr. Brian  
 Dunn Mr. Kevin & Mrs. Margaret  
 Dymke Messers Allan & Trevor  
 Dystra Mr. R.J.  
 Eagle Mr. Austin & Family  
 Eagle Mr. Geoff & Mrs. Merry  
 Eagle Mr. George  
 Eagle Mr. Jack & Mrs. Beryl  
 Edmonds Mr. Arthur & Mrs. Flons  
 Edmonds Mrs. W.M.  
 Edwards Mrs. Anne  
 Elliot Mrs. Evelyn  
 Ellis Mr. Owen & Mrs. Sue  
 Ellis Mr. Robin  
 Elsom Mr. Keith & Mrs. Norma  
 Emmerson Mr. & Mrs. Reg  
 Emmett Motors - Horsham  
 Emmett Mr. Jack  
 English Mr. & Mrs. Joe  
 Evans Mr. Robert & Mrs. Judy  
 Farnsworth Mrs. Elaine  
 Ferguson Mr. Noel & Mrs. Jan  
 Filip Mr. Jeff & Mrs. Mandy  
 Filip Mrs. V.  
 Finnigan Mr. Eric & Mrs. Martene  
 Fisher Mr. Peter & Mrs. Judy  
 Fitzgerald Mr. Peter  
 Flora & Frank Leith Chantable Trust  
 French Mrs. Joan  
 Galagher Mr. Max & Mrs. Kathenne  
 Galpin Mr. Max & Mrs. Shirley  
 Garwood Mrs. Judy  
 Gertach Mr. Noel & Mrs. Carol  
 Gillespie Mr. J.D.  
 Glover Mr. Peter & Mrs. May  
 Goods Mrs. N.G.  
 Grant Mr. John  
 Gregson Dr. Tony  
 Guilline Mr. Graeme & Mrs. Lib  
 H & L Hecht Trust  
 H.V. Mckay Chantable Trust  
 Hall Miss Ula  
 Hamilton Miss Jacqueline  
 Hammond Mr. Ron & Mrs. Bev  
 Hancock Mrs. Doreen  
 Handbury Mr. Geoff & Mrs. Helen  
 Harmsworth Mrs. Tom & Mrs. Joan  
 Hamngton Mr. John & Mrs. Doreen  
 Hart Miss Patricia  
 Haslau Dr. Peter & Mrs. Ros  
 Haustorfer Mr. Ian  
 Hawkins Mr. Gerry  
 Hayes Miss Anne  
 Hayes Mr. Bob & Mrs. Tess  
 Heard Mr. Jim & Mrs. Margaret  
 Heard Mr. Peter & Mrs. Jill  
 Heard Mr. Cory & Mrs. Jennie  
 Hedt Mr. Eric & Mrs. Lenore  
 Heinich Mrs. P.M.  
 Heintze Mrs. Myrtle  
 Hender Mr. Alex & Mrs. Rhonda  
 Hill Mr. Murray & Mrs. Helen  
 Hofmaier Mr. Tony & Mrs. Lyn  
 Holeproof  
 Holland Mr. Ron & Mrs. Ethel  
 Hopper Mr. Noel & Mrs. Margaret  
 Horsham Buyees Group  
 Horsham Football /Netball Club  
 Horsham Sand & Soil Pty Ltd - Merv & Lons Adams  
 Horsham Secondary College-Student Council  
 Horwood Dr. Jo & Mrs. Lyell  
 Hounsell Mrs. Loma  
 Huebner Ms. Sue  
 Ian Potter Foundation  
 Jacimovic Mr. Zivan & Mrs. Iuka  
 Jackman Mr. Bob & Mrs. Helen  
 Jarred Mrs. Gillian  
 Jenkin Mr. Hugh & Mrs. Loma  
 Johansen Mr. Bruce & Mrs. Joan  
 Johns Mr. Max & Mrs. Elizabeth  
 Johns Mr. Mike & Mrs. Janette  
 Johns Mr. Robert & Mrs. Joan  
 Jolley Mr. Alan  
 Jones Mr. Phillip & Mrs. Anne  
 Keast Mr. Stephen & Mrs. Judy  
 Kent Mr. John  
 King Mr. Ian & Mrs. Coral  
 King Mrs. Joy  
 Kitchen Mr. Graham & Mrs. Marion  
 Kruger Mr. Norm & Mrs. Esme  
 Krygger Mr. John  
 Kuhne Mr. Ben & Mrs. Flo  
 Kuhne Mr. Don & Mrs. Jenny  
 Kuhne Mr. John & Mrs. Joan  
 Lange Mr. Clame & Mrs. Pat



# PEOPLE SHARING THE CARING

Lardner Mr. Des & Mrs. Robyn  
 Latimer Mr. John & Mrs. Ros  
 Lawson Mr. Bill & Mrs. Beth  
 Leembruggen Dr. David & Mrs. Denise  
 Leslie Mr. Maurice & Mrs. Val  
 Levitzke Mr. Ray & Mrs. Noreen  
 Lewinski Mr. Oleg  
 Light Mrs. Beth  
 Lindsay Mr. Jim & Mrs. Beryl  
 Lions Club Of Horsham  
 Llewelyn Mr. Laurence & Mrs. Mary  
 Loates Mr. Brian  
 Lockwood Mr. Allan & Mrs. Win  
 Lockwood Mr. Frank & Lyla  
 Longmire Mr. Mervyn  
 Longmire Mrs. J.M.  
 Lonsdale Mr. Jim & Mrs. Rosemary  
 Lovett Mr. Keith  
 Luciani Mr. G.  
 Lutze Mr. Glen & Mrs. Dorothy  
 Mackley Mr. Evan & Mrs. Barbara  
 Matuschka Mr. Kevin & Mrs. Lynette  
 Maybery Mrs. Audrey  
 McCabe Mr. Ted & Mrs. Janette  
 McCallum Mrs. Norma  
 Mccaulay Mrs. Theda  
 Mccourt Mr. Barry  
 Mcdonald Mr. Gordon & Mrs. Joan  
 Mcdonalds Family Restaurant  
 Mcdowell Mrs. Cath  
 Mcfarlane Mr. David & Mrs. Elaine  
 McGennissen Mr. Gavan & Mrs. June  
 McGrath Mr. Bill & Mrs. Ivy  
 McIlree Mr. Jack & Mrs. Thea  
 McIntyre Mrs. Lyn  
 McKenzie Mr. Keith & Mrs. Bessie  
 Mctaggart Mrs. Wendy  
 Meagher Mr. Reg & Mrs. Beverley  
 Mentha Mr. Lou & Mrs. Lorraine  
 Mibus Mr. Bob & Mrs. Nancy  
 Mibus Mr. Glen & Mrs. Michelle  
 Mibus Mr. Leigh & Mrs. Pat  
 Miller Mr. Herman & Mrs. Ruth  
 Mills Mr. Ray & Mrs. Dot  
 Mills Mr. Kelvin & Mrs. Dianne  
 Mills Mrs. Audrey  
 Minke Mrs. Marie  
 Mintem Messers Tim & Rob  
 Molyneux Mr. William  
 Moore Mr. Laurence  
 Moore Mrs. Lynette  
 Morris Mr. Richard & Mrs. Jan  
 Muller Mr. Kevin  
 Muller Mr. R.G. & Mrs. T.J.  
 Muller Mrs. Helen  
 Munn Mr. & Mrs. Mick  
 National Heart Foundation  
 Nettelbeck Mr. Ian & Mrs. Betty  
 Newall Mr. Stuart & Mrs. Beverley  
 Newton Mrs. Kathryn  
 Newton Nick & Helen  
 Niewand Mr. William & Mrs. Verna  
 Niewand Mrs. Joan  
 Nitschke Mr. Ron  
 Nixon Mr. Allan & Mrs. Sandra  
 Northfield Mr. Henry & Mrs. Violet  
 Nunn Mr. John  
 Nuske Mrs. Pauline  
 O'ben Mr. Vic & Mrs. Noreen  
 O'laughlin Mr. Howard & Mrs. Lorraine  
 Old Apexians  
 Ouschowski Mr. Leszek & Mrs. Chris  
 Ower Mr. Bill & Mrs. Janet  
 Paech Rev. John  
 Panozzo Mr. Steven  
 Parkinson Mr. John & Mrs. Florence  
 Peachey Mr. Graham & Mrs. Christine  
 Pelchen Mr. Frank & Mrs. Coral  
 Peucker Mr. Barry  
 Phillips Mrs. Ruth  
 Pilgrim Mr. Bill  
 Poon Mr. & Mrs. Kevin  
 Powercor Australia  
 Preece Miss Margaret  
 Preston Mr. Artie & Mrs. Gwen  
 Preuss Mr. Ron & Mrs. Lorraine  
 Prouse Mrs. Kerry  
 Puls Mr. Bruno & Mrs. Mona  
 Puls Mr. Colin & Mrs. Loloma  
 Puls Mr. William  
 Puls Mr. P. & Mrs. K.  
 Quota International Of The Wimmera Inc.  
 Radcliffe Mr. Neville & Mrs. Alison

Radford Mr. Gary & Mrs. Jo  
 Reynolds Mr. Wallace & Mrs. Beverly  
 Richardson Mrs. Vilma  
 Rintoule Mr. William & Mrs. Melva  
 Roberts Mr. Bill & Mrs. Lenora  
 Roberts Mr. George  
 Robertson Mr. Peter  
 Robertson Mr. Robert & Mrs. Elizabeth  
 Rodda Mr. Howard & Mrs. June  
 Rohde Mr. Ivan & Mrs. Vera  
 Ross R.E. Trust  
 Rossbotham Mr. Frank & Mrs. Kath  
 Rotary East Horsham  
 Rothschild Australia Limited  
 Rowe Mrs. Sue  
 Rudolph Mrs. Amy  
 Russell Mr. John & Mrs. Barbara  
 Ruwoldt Mr. Arthur & Mrs. Nancy  
 Ruwoldt Mr. Elmore & Mrs. Lois  
 Ruwoldt Mr. Norm & Mrs. Rose  
 Sallman Mrs. Irene  
 Sanders Mr. Malcolm & Mrs. Betty  
 Savage Mr. Glen  
 Schier Mr. Jack & Mrs. Ethel  
 Schmidt Mr. Graham & Mrs. Marlene  
 Schultz Mr. Merv & Mrs. Lorna  
 Schultz Mrs. Thelma  
 Scobie & Claire McKinnon Trust  
 Sexton Mrs. Mary-Anne  
 Shade Mr. Kerry  
 Shearwood Mr. Jack & Mrs. Meryl  
 Sinclair Mr. Gary  
 Smith Mr. Clive & Mrs. Gwennda  
 Smith Mr. G.A.L. - Estate  
 Smith Mr. Les  
 Smith Mr. Ray & Mrs. Margaret  
 Smith Mrs. Mamie  
 Southcorp Metals Manufacturing  
 St. George Bank - Horsham  
 Stevens Mrs. Joyce  
 Stewart Mr. & Mrs. Tim  
 Story Mrs. Caitlin  
 Strauss Mrs. Marion  
 Sudholz Mrs. Edith  
 Sunnyside Bowling Club- Social Club  
 Sutherland Dr. Rod & Mrs. Barbara  
 Sydney Myer Fund  
 Taberner Mr. Reg & Mrs. Val  
 Taberner Mr. Rob & Mrs. Maree  
 Taylor Mr. Laune & Mrs. Jill  
 Taylor Mrs. Gillian  
 Thompson Mr. Euan  
 Tischler Mr. & Mrs. Albert  
 Toy Mr. Leon & Mrs. Mayhar - Toy's Chinese Restaurant  
 Traveland Horsham  
 Trigg Mr. Lance & Mrs. Claire  
 Tumel Mr. R.  
 Uebergang Mr. Adolph  
 Van Dyk Mr. John & Mrs. Rita  
 Walker Mr. Robert & Mrs. Lexie  
 Walter Mr. Robert & Mrs. Elizabeth  
 Warracknabeal Primary School  
 Warrick Mr. Ross  
 Weight Mr. John & Mrs. Wendy  
 Whitehead Mr. Robert & Mrs. Dee  
 Wilde Mrs. Mavis  
 William Angliss Charitable Trust  
 William Mr. Oliver & Mrs. Dorothy  
 Wimmera Base Hospital Fundraising Committee  
 Wimmera Base Hospital Ladies Auxillary  
 Wimmera Health Care Group Nursing Division  
 Wimmera Mail-Times  
 Winfield Mr. Doug & Mrs. Heather  
 Winfield Mr. Geoff & Mrs. Lyn  
 Winfield Mr. Trevor & Mrs. Pamela  
 Winsall Mr. Tony & Mrs. Kern  
 Winter Mr. Jock & Mrs. Marg  
 Wishart Mr. Joe  
 Wood Mr. Andy & Mrs. Glenis  
 Wood Mr. John & Mrs. Margaret  
 Worthy Mr. Leon & Mrs. Angela  
 Wyatt Mr. Andrew  
 Yarwood Mr. John  
 Yeates Mr. Laune & Mrs. Ann











FINANCIAL STATEMENTS



# FINANCIAL STATEMENTS

WIMMERA HEALTH CARE GROUP  
REVENUE AND EXPENSE STATEMENT FOR THE YEAR ENDED 30TH JUNE 1996

	NOTES	HOSPITAL \$,000	LINEN SERVICE \$,000	ELIMIN- ATIONS 1995/96 \$,000	TOTAL 1995/96 \$,000
<b>Operating Revenue Providing Fund Inflows</b>					
<b>Health Service Agreement Budget Sector</b>					
Government Grants	2	17,365	-	-	17,365
Indirect Contribution by Dept. of Health and Community Services	3	321	-	-	321
Patient Fees	4	4,459	-	-	4,459
Interest		133	-	-	133
Other Revenue	6	1,287	-	-	1,287
<b>Services Supported by Hospital and Community Initiatives</b>					
Fee Sharing Arrangements	1.15	1,082	-	-	1,082
Patient Fees	4	598	-	-	598
Linen Service	5	-	877	(523)	354
Rental property income		102	-	-	102
Interest		-	35	-	35
Other Revenue	7	371	13	-	384
Total Operating Revenue					
Providing Fund Inflows		25,717	925	(523)	26,119
Total Operating Revenue		25,717	925	(523)	26,119
<b>Operating Expenses Requiring Fund Outflows</b>					
<b>Health Service Agreement/ Budget Sector</b>					
Salaries and Wages	8	13,758	-	-	13,758
Workcover	8	182	-	-	182
Superannuation	8	1,103	-	-	1,103
Fee for Service Medical Officers	8	1,991	-	-	1,991
Drug Supplies	8	647	-	-	647
Medical and Surgical Supplies	8	1,124	-	-	1,124
Food Supplies	8	412	-	-	412
Domestic Services	8	666	-	(523)	143
Repairs and Maintenance	8	338	-	-	338
Energy Charges	8	452	-	-	452
Patient Transport	8	173	-	-	173
Administrative Expenses	8	1,865	-	-	1,865
Interest	8	10	-	-	10
Audit Fees	8	29	-	-	29
Other	8	739	-	-	739
Sub-Total		23,489	-	(523)	22,966



# FINANCIAL STATEMENTS

	NOTES	HOSPITAL \$,000	LINEN SERVICE \$,000	ELIMIN- ATIONS 1995/96 \$,000	TOTAL 1995/96 \$,000
<b>Services Supported by Hospital and Community Initiatives</b>					
Salaries and Wages	8	750	444	-	1,194
Workcover	8	2	5	-	7
Superannuation	8	16	39	-	55
Drug Supplies	8	206	-	-	206
Medical and Surgical Supplies	8	112	-	-	112
Food Supplies	8	62	1	-	63
Domestic Services	8	26	143	-	169
Repairs and Maintenance	8	266	26	-	292
Energy Charges	8	16	91	-	107
Administrative Expenses	8	227	40	-	267
Interest	8	37	-	-	37
Fee Sharing	8	463	-	-	463
Other	8	41	-	-	41
<b>Sub-Total</b>		<u>2,224</u>	<u>789</u>	-	<u>3,013</u>
<b>Total Operating Expenses</b>		25,713	789	(523)	25,979
<b>Requiring Fund Outflows</b>					
Operating Surplus(Deficit) Attributable To Fund Items		4	136	-	140
<b>Operating Expenses Not Requiring Fund Outflows</b>					
Depreciation	9	1,149	68	-	1,217
Long Service Leave		550	32	-	582
Operating Surplus(Deficit) Attributable To Non Fund Items		(1,699)	(100)	-	(1,799)
Operating Surplus(Deficit) Prior to Capital Items		(1,695)	36	-	(1,659)
<b>Income designated for Capital purposes</b>					
Government Grants	2	5,722	-	-	5,722
Donations		411	-	-	411
<b>Total income designated for Capital purposes</b>		<u>6,133</u>	-	-	<u>6,133</u>
Operating Surplus(Deficit) for the year		4,438	36	-	4,474
Retained Earnings at July 1		4,438	36	-	4,474
Available for Appropriation		<u>4,438</u>	<u>36</u>	-	<u>4,474</u>
Aggregate of Amounts Transferred to Reserves	11	(1,720)	-	-	(1,720)
Retained Surplus(Accumulated Deficit) at End of Year		<u>2,718</u>	<u>36</u>	-	<u>2,754</u>

The accompanying notes form part of and should be read in conjunction with these financial statements.





# FINANCIAL STATEMENTS

## WIMMERA HEALTH CARE GROUP BALANCE SHEET AS AT 30TH JUNE 1996

	NOTES	HOSPITAL \$'000	LINEN SERVICE \$'000	TOTAL 1995/96 \$'000
<b>EQUITY</b>				
<b>Capital</b>				
Funds Held for Restricted Purposes	10	1,720	-	1,720
Retained Surplus/(Accumulated Deficit)		2,718	36	2,754
Contributed Capital	1.17	16,761	1,595	18,356
<b>Total Equity</b>		<b>21,199</b>	<b>1,631</b>	<b>22,830</b>
<b>Current Liabilities</b>				
Creditors	13&14	869	18	887
Provision for Employee Entitlements	15	2,274	94	2,368
Business Loan		34	-	34
Patient Trust Account		68	-	68
Lease Liabilities		3	-	3
<b>Total Current Liabilities</b>		<b>3,248</b>	<b>112</b>	<b>3,360</b>
<b>Non-Current Liabilities</b>				
Provision for Employee Entitlements	15	1,378	67	1,445
Creditors	13&14	142	-	142
Government Loan	16	1,000	-	1,000
Business Loan	16	107	-	107
Lease Liabilities		3	-	3
<b>Total Non-Current Liabilities</b>		<b>2,630</b>	<b>67</b>	<b>2,697</b>
<b>Total Liabilities</b>		<b>5,878</b>	<b>179</b>	<b>6,057</b>
<b>Total Equity and Liabilities</b>		<b>27,077</b>	<b>1,810</b>	<b>28,887</b>
<b>Current Assets</b>				
Cash at Bank and On Hand		1,358	84	1,442
Patient Fees Receivable	4	417	-	417
Stores	17	222	503	725
Prepayments		29	-	29
Debtors and Accrued Revenue	18	383	127	510
Short Term Investments	19	-	499	499
Patients Assets held in Trust Accounts		68	-	68
<b>Total Current Assets</b>		<b>2,477</b>	<b>1,213</b>	<b>3,690</b>
<b>Non-Current Assets</b>				
Assets Under Construction	1.5&20	1,022	-	1,022
Land	1.5&20	1,468	-	1,468
Buildings	1.5&20	18,144	452	18,596
Plant, Equipment and Fittings	1.5&20	3,468	125	3,593
Motor Vehicles	1.5&20	455	20	475
Unexpired Terms Charges	14	37	-	37
Leased Assets		6	-	6
<b>Total Non-Current Assets</b>		<b>24,600</b>	<b>597</b>	<b>25,197</b>
<b>Total Assets</b>		<b>27,077</b>	<b>1,810</b>	<b>28,887</b>

The accompanying notes form part of and should be read in conjunction with these financial statements.



# FINANCIAL STATEMENTS

## WIMMERA HEALTH CARE GROUP STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30TH JUNE 1996

			TOTAL 1995/96 Inflows (outflows) NOTES      \$,000
<b>Cash Flows from Operating Activities</b>			
<b><u>Health Service Agreement Budget Sector</u></b>			
<b>RECEIPTS</b>			
Government Grants		17,261	
Patient Fees		4,468	
Interest		133	
Other Receipts		577	
<b>PAYMENTS</b>			
Salaries & Wages		(14,280)	
Other		(8,443)	
<b><u>Services Supported by Hospital &amp; Community Initiatives</u></b>			
<b>RECEIPTS</b>			
Private Practice		1,337	
Patient Fees		325	
Rental Property Income		102	
Interest		35	
Linen Service		354	
Donations		411	
Other Receipts		384	
<b>PAYMENTS</b>			
Salaries & Wages		(750)	
Other		(1,474)	
<b>Net Cash Generated From Operating Activities</b>	22	440	
<b>Cash Flows From Investing Activities</b>			
Payments for Purchase of Plant & Equipment		(8,361)	
Proceeds from Disposal of Plant & Equipment		738	
Proceeds from Disposal of Investments		148	
Proceeds from Borrowings		(114)	
<b>Net Cash Flows From Investing Activities</b>		(7,589)	
<b>Cash Flows From Financing</b>			
Payments Leased Assets		(1)	
<b>Net Cash Flows From Financing Activities</b>		(1)	
<b>Cash Flows From Government</b>			
Capital		6,058	
<b>Net Cash Flows From Government</b>		6,058	
<b>Net Increase (Decrease) in Cash Held</b>		(1,091)	
<b>Cash Transferred from Amalgamated Entities</b>		2,533	
<b>Cash at End of Year</b>	21	1,442	

The accompanying notes form part of and should be read in conjunction with these financial statements.





# FINANCIAL STATEMENTS

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE, 1996

### NOTE 1: STATEMENT OF ACCOUNTING POLICIES

The financial statements of the Hospital have been prepared in accordance with the provisions of the Financial Management Act 1994. These requirements incorporate relevant accounting standards issued jointly by The Institute of Chartered Accountants in Australia and the Australian Society of Certified Practising Accountants.

#### 1.1 Accrual basis

Except where otherwise stated, these financial statements have been prepared on the accrual basis whereby revenues and expenses are recognised when they are earned or incurred, and are brought to account in the period to which they relate.

#### 1.2 Historical cost basis

The financial statements have been prepared on the historical cost basis whereby assets are recorded at purchase price plus costs incidental to the acquisition and do not take into account changing money values nor the current cost of non-current assets (unless specifically stated).

#### 1.3 Rounding off

As total assets are greater than \$10 million amounts are rounded off to the nearest \$1,000.

#### 1.4 Investments

Investments are valued at cost and are classified between current and non-current assets based on the Hospital Board of Management's intentions at balance date with respect to timing of disposal of each investment. Interest revenue from investments is brought to account when it is earned.

#### 1.5 Depreciation

Assets with a cost in excess of \$1,000 are capitalised and depreciation has been provided on depreciable assets so as to allocate their cost or valuation over their estimated useful lives using the straight-line method. This depreciation charge is not funded by the Department of Health and Community Services Victoria.

#### 1.6 Revaluation

Land and Building revaluations are based on the market value of the land and "in use" value of improvements. The accounting treatment for the revaluation is in accordance with AAS 10 "Accounting for the revaluation of non-current assets". Revaluations do not result in the carrying value of land and buildings exceeding their recoverable amount.

#### 1.7 Stores

Inventories are stated in the balance sheet at the lower of cost and net realisable value. Cost is determined principally by the first-in, first-out method.

#### 1.8 Employee Entitlements

Are based on pay rates current at balance date. On costs such as Workcover and superannuation are included in the calculation of leave provisions.

#### Long Service Leave

The provision for long service leave is determined in accordance with Accounting Standard AAS30. Generally, the entitlement under various awards becomes payable upon completion of ten years service. The proportion of long service leave estimated to be payable within the next financial year is a current liability. The balance of the provision is classified as a non-current liability measured at the present value of the estimated future cash outflow arising from employee's service to date.

#### Wages and Salaries, Annual Leave and Accrued Days Off

Liabilities for wages and salaries, annual leave and accrued days off are recognised, and are measured as the amount unpaid at the reporting date in respect of employee's service up to that date.

#### 1.9 Intersegment and inter-entity transactions

Transactions between departments within the Hospital have been eliminated from the figures to reflect the extent of the Hospital's operations as a group.

#### 1.10 Donations

Donations for capital purposes are included in the Revenue and Expense Statement as income designated for capital purposes. Donations are brought to account when received.



**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR  
ENDED 30 JUNE, 1996**

**1.11 Fund accounting**

The Hospital operates on a fund accounting basis and maintains three funds operating, specific purpose and capital funds. The Hospital's Capital and Specific Purpose Fund comprise unspent capital donations and receipts from fundraising activities conducted solely in respect of these funds.  
For disclosure refer to Note 1.16.

**1.12 Health Services Agreement/Budget Sector and Services supported by Hospitals and Community initiatives**

The activities classified under the Health Services Agreement/Budget Sector are affected by Department of Health and Community Services funding while the Hospital and Community initiatives are funded by the Hospital's own activities or local initiatives.

**1.13 Revenue recognition**

Revenue is recognised at the time when goods are sold or services rendered.

**1.14 Non-current assets**

The gross proceeds of sale of non-current assets have been included as operating revenue providing fund inflows while the written down value of the assets sold has been shown as an operating expense requiring fund outflows.

**1.15 Private practice fees**

The apportionment of private practice fees between the Hospital and medical practitioners is based on the average of arrangements between the above parties.

**1.16 Change in Accounting Policies**

The accumulated balances of Contributed Capital have been transferred to retained earnings in accordance with the new Directions of the Minister for Finance. Income designated for capital purposes has been reported in the Revenue and Expense Statement. Comparative figures have been adjusted accordingly (refer 1.10). All future capital receipts will initially be reported through the Revenue and Expense Statement.

**1.17 Amalgamation**

On 1 November 1995 The Wimmera Health Care Group was established from the aggregation of the former Wimmera Base Hospital and Dimboola District Hospital. As directed by the Minister for Finance, these financial statements are for the year ended 30 June 1996 and are prepared from consolidated information provided by the Group and the former Hospitals.

**1.18 Comparison Figures**

Where shown these amounts represent values relevant to the combined entities which amalgamated on the 1st November 1995.

**NOTE 2: GOVERNMENT GRANTS**

	1995/96	1994/95
	\$,000	\$,000
DHCS Operating Grants	15,672	14,672
DHCS Other Grants - Visiting Nursing Service	271	269
DHCS Other Grants - Program for Disabled	112	72
DHCS Other Grants - Specific Grants	1,310	1,230
	17,365	16,243
Capital Grants	5,722	6,976
Total Grants Earned	23,087	23,219

Includes \$117,000 which relates to provisional year end adjustment, that is, the amount owed to finalise hospital funding based on performance during the year under the Health Service Agreement.

Commonwealth Nursing Home and Hostel inpatient benefits are included in Patient Fees (see Note 4)





# FINANCIAL STATEMENTS

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE, 1996

### NOTE 3: INDIRECT CONTRIBUTION BY DEPT. OF HEALTH AND COMMUNITY SERVICES

The Dept. of Health and Community Services makes certain payments on behalf of the Hospital. These have been brought to account in determining the operating result for the year by recording them as revenue and expenses.

	1995/96	1994/95
	\$'000	\$'000
Insurances	321	280
	<u>321</u>	<u>280</u>

### NOTE 4: PATIENT FEES

	PATIENT FEES RAISED		PATIENT FEES RECEIVABLE	
	1995/96	1994/95	as at 30/6/96	as at 30/6/95
	\$,000	\$,000	\$,000	\$,000
Inpatients	1,375	1,366	218	150
Outpatients	445	213	139	322
Nursing Home	3,237	3,029	78	52
	<u>5,057</u>	<u>4,608</u>	<u>435</u>	<u>524</u>
Fee Sharing Arrangements			38	20
			<u>473</u>	<u>544</u>
Less: Provision for Doubtful Debts			56	149
Net Patient Fees Receivable			<u>417</u>	<u>395</u>
			<u>56</u>	<u>149</u>

### NOTE 5: LINEN SERVICE

	1995/96	1994/95
	\$'000	\$'000
<b>Operating Revenue Providing Fund Inflows</b>		
Service Charges	877	818
Interest	35	22
Sundry	13	11
<b>Operating Revenue Not Providing Fund Inflows</b>		
Total Operating Income	<u>925</u>	<u>851</u>
<b>Operating Expenses Requiring Fund Outflows</b>		
Laundry and Linen	649	560
Manufacture and Mending	7	19
Transport	67	60
Administration	22	28
WorkCover and Superannuation	44	51
	<u>789</u>	<u>718</u>
<b>Operating Expenses Not Requiring Fund Outflows</b>		
Long Service Leave	32	(9)
Depreciation	68	69
	<u>100</u>	<u>60</u>
Operating Surplus (Deficit) for the Year	<u>36</u>	<u>73</u>



# FINANCIAL STATEMENTS

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE, 1996

### NOTE 6: OTHER REVENUE - HEALTH SERVICE AGREEMENT/BUDGET SECTOR

	1995/96	1994/95
	\$'000	\$'000
Meals and Accommodation	24	32
Meals on Wheels	108	66
Proceeds of Sale - Fixed Assets	738	924
Sale of Goods and Services	386	339
Sundry	31	94
	1,287	1,455

### NOTE 7: OTHER REVENUE-SERVICES SUPPORTED BY HOSPITAL AND COMMUNITY INITIATIVES

	1995/96	1994/95
	\$'000	\$'000
Donations	-	84
Sundry	384	642
	384	726

### NOTE 8: OPERATING EXPENSES

	Acute Care \$'000	Aged Care \$'000	Primary Care \$'000	Public Health \$'000	Other \$'000	Total 1995/96 \$'000	Total 1994/95 \$'000
<b>Services Supported by Health Service Agreement</b>							
Salaries and Wages	8,954	3,911	691	55	147	13,758	13,300
WorkCover	153	26	3	-	-	182	348
Superannuation	933	162	8	-	-	1,103	1,291
Departure Packages	-	-	-	-	-	-	704
Fee for Service Medical	1,988	-	3	-	-	1,991	1,655
Drug Supplies	612	28	7	-	-	647	607
Medical & Surgical Supplies	882	81	89	-	72	1,124	1,114
Food Supplies	131	274	6	-	1	412	375
Domestic Services	494	165	7	-	-	666	256
Repairs & Maintenance	300	21	7	-	10	338	394
Energy Charges	378	69	3	-	2	452	391
Patient Transport	172	-	1	-	-	173	233
Administrative Expenses	1,239	534	61	2	30	1,865	1,774
Interest	10	-	-	-	-	10	4
Audit Fees	29	-	-	-	-	29	29
Other	313	340	86	-	-	739	878
<b>Total Expenses Requiring Fund Outflows</b>	16,588	5,612	971	56	261	23,489	23,353
Add Operating Expenses not Requiring Fund Outflows							
Depreciation	1,116	101	-	-	-	1,217	1,215
Long Service Leave	460	122	-	-	-	582	296
<b>Sub Total</b>	1,576	223	-	-	-	1,799	1,511





# FINANCIAL STATEMENTS

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE, 1996

### Services Supported by Hospital and Community Initiatives

Salaries and Wages	444	339	-	-	412	1,195	1451
WorkCover	5	2	-	-	-	7	10
Superannuation	39	16	-	-	-	55	41
Drug Supplies	-	50	-	-	156	206	33
Medical & Surgical Supplies	39	-	-	-	73	112	270
Food Supplies	1	62	-	-	-	63	83
Domestic Services	146	9	-	-	13	169	70
Repairs & Maintenance	264	1	-	-	27	292	5
Energy Charges	91	13	-	-	3	107	108
Administrative Expenses	228	1	-	-	39	267	532
Interest	37	-	-	-	-	37	21
Fee Sharing	-	-	-	-	41	41	301
Other	-	-	-	-	463	463	89
<b>Total Expenses Requiring Fund Outflows</b>	<b>1,294</b>	<b>492</b>	<b>-</b>	<b>-</b>	<b>1,226</b>	<b>3,013</b>	<b>3,014</b>
<b>Total Expenses</b>	<b>19,458</b>	<b>6,327</b>	<b>971</b>	<b>56</b>	<b>1,487</b>	<b>28,301</b>	<b>27,878</b>

### NOTE 9: DEPRECIATION AND AMORTISATION

	Dep'n for 1995/96 \$'000	Dep'n for 1994/95 \$'000
Plant, Equipment and Fittings	743	808
Motor Vehicles	166	171
Buildings	308	236
	<u>1,217</u>	<u>1,215</u>

### NOTE 10: FUNDS HELD FOR RESTRICTED PURPOSES

	1995/96 \$'000	1994/95 \$'000
Capital Replacement and Special Programs	1,287	427
Education, Research and Special Programs	433	711
	<u>1,720</u>	<u>1,138</u>

### NOTE 11: TRANSFERS FROM RESERVES

	Funds for Rest'd Purps's \$'000	Retained Surplus/ Accum'd Deficit \$'000
Transfer of Deficit on Specific Purpose Accounts	-	120
Transfer of Capital Donations to Specific Purpose Accounts	(582)	(98)
Transfer of Specific Purpose Accounts relevant to date of amalgamation	(1,138)	-
	<u>(1,720)</u>	<u>22</u>



# FINANCIAL STATEMENTS

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE, 1996

### NOTE 12: PRIOR YEARS ADJUSTMENTS

Due to the amalgamation referred to in Note 1.17 there are no prior year adjustments required.

### NOTE 13: CREDITORS

	Less Than 1 Year \$'000	1 to 2 Years \$'000	2 to 5 Years \$'000	Total 1995/96 \$'000	Total 1994/95 \$'000
Trade Creditors	848	-	-	848	1,932
Hire Purchase Liability	39	39	103	181	113
<b>Total</b>	<b>887</b>	<b>39</b>	<b>103</b>	<b>1,029</b>	<b>2,045</b>

Other than shown above there were no amounts that were the result of public borrowing or financial accommodation.

### NOTE 14: HIRE PURCHASE ARRANGEMENTS

The Hospital has committed itself to certain hire purchase arrangements, the liability at balance date is as follows:-

	Current \$'000	Non- Current \$'000	1995/96 \$'000	1994/95 \$'000
Hire Purchase Creditor	39	142	181	113

Included in the above is \$37,000 in unexpired terms charges.

### NOTE 15: PROVISION FOR EMPLOYEE ENTITLEMENTS

	1995/96 \$'000	1994/95 \$'000
<b>Current:</b>		
Annual Leave	1,399	1,291
Accrued Days Off	20	29
Long Service Leave*	556	366
Salaries and Wages	393	255
	<hr/> 2,368	<hr/> 1,941
<b>Non-Current:</b>		
Long Service Leave*	1,445	1,343
	<hr/> 3,813	<hr/> 3,284

\* The following assumptions were adopted in measuring present value:

- (a) An inflation factor of 5.2%
- (b) A discount rate of 7.74% was used to determine present value
- (c) WorkCover and Superannuation On-costs of 12%.

### NOTE 16: LOANS

	Less than 1 Year \$'000	1 to 2 Years \$'000	2 to 5 Years \$'000	Greater than 5 Yrs \$'000	Total 1995/96 \$'000	Total 1994/95 \$'000
Unsecured Business Loan	34	34	73	-	141	256
Unsecured Loan from DH&CS	-	-	1,000	-	1,000	1,000
	<hr/> 34	<hr/> 34	<hr/> 1,073	<hr/> -	<hr/> 1,141	<hr/> 1,256





# FINANCIAL STATEMENTS

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE, 1996

### NOTE 17: STORES

	1995/96	1994/95
	\$'000	\$'000
Pharmaceuticals	116	111
Catering Supplies	10	14
Housekeeping Supplies	8	11
Medical and Surgical Lines	85	105
Linen	487	484
Miscellaneous	19	23
	<u>725</u>	<u>748</u>

### NOTE 18: DEBTORS AND ACCRUED REVENUE

	Less Than 1 Year	Total 1995/96	Total 1994/95
	\$'000	\$'000	\$'000
Sundry Debtors	181	181	151
Other Debtors	185	185	461
Accrued DHCS Ordinary Grants	117	117	54
Other Accrued Revenue	27	27	39
	<u>510</u>	<u>510</u>	<u>705</u>
Provision for Doubtful Debts	-	-	4
Net Debtors and Accrued Revenue	<u>510</u>	<u>510</u>	<u>701</u>
Bad and Doubtful Debts	-	-	4

### NOTE 19: INVESTMENTS

	Linen Service	Total 1995/96	Total 1994/95
	\$'000	\$'000	\$'000
Current:			
Term Deposit	499	499	647
	<u>499</u>	<u>499</u>	<u>647</u>
Investment Income			
Interest	35	35	22

### NOTE 20: NON-CURRENT ASSETS

	Gross Valuation 1995/96	Dep'n for 1995/96	Accum'd Dep'n 1995/96	Written Down Value 1995/96	Written Down Value 1994/95
	\$'000	\$'000	\$'000	\$'000	\$'000
At Cost :					
Plant, Equipment and Fittings	8,571	743	4,978	3,593	3,019
Motor Vehicles	711	166	236	475	508
Assets Under Construction	1,022	-	-	1,022	6,787
At Valuation :					
Land	1,468	-	-	1,468	1,548
Buildings	19,189	308	593	18,596	7,941
	<u>30,961</u>	<u>1,217</u>	<u>5,807</u>	<u>25,154</u>	<u>19,803</u>

Land and buildings owned and controlled by the Hospital were revalued on March 29, 1994, based on valuations by P.N.Porter AVLE(Val) Registered Valuer. Land was valued at market value and buildings at replacement cost based on existing use.



# FINANCIAL STATEMENTS

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE, 1996

### NOTE 21: RECONCILIATION OF CASH

For the purposes of the statement of cash flows, the Hospital considers cash to include cash on hand and in banks and investments in money market instruments. Cash at the end of the reporting period as shown in the statement of cash flows is reconciled to the related items in the statement of financial positions as follows:

	1995/96
	\$,000
Operating Fund	
- Cash at bank and on hand	-
- Bank Overdraft	(1,188)
Capital Fund	
- Cash at Bank and on hand	895
- Bank Overdraft	-
Specific Purposes Fund	
- Cash at bank	1,651
Linen Service	
- Cash at Bank and on hand	84
Cash at end of reporting period	1,442

### NOTE 22: RECONCILIATION OF NET CASH USED IN OPERATING ACTIVITIES TO OPERATING RESULT

	1995/96
	\$,000
Operating surplus (deficit) for the year	4,474
Less income designated for capital purposes	6,133
<b>Operating Result Prior to Capital Items</b>	<b>(1,659)</b>
Depreciation	1,217
Amortization	-
Revaluation Adjustment	-
(Increase)/Decrease in Patient Fees Receivable	(22)
(Increase)/Decrease in Sundry Debtors	(30)
(Increase)/Decrease in Other Debtors & Accrued Revenue	(115)
Decrease/(Increase) in Stores	22
(Increase)/Decrease in Prepaid Expenditure	55
Increase/(Decrease) in Trade Creditors	118
Increase/(Decrease) in Accrued Expenses	-
Increase/(Decrease) in Provision for Employee Entitlements	530
Increase in Interest Payable	-
Capital Donations	411
Profit on Sale of Assets	(87)
<b>Net Cash used in Operating Activities</b>	<b>440</b>

### NOTE 23: CAPITAL COMMITMENTS

At the balance date the Wimmera Health Care Group had signed a contract that gives a commitment to future expenditure:-

	1995/96	1994/95
	\$'000	\$'000
New Hostel:- Total Project Cost	2,838	12,250
Total Committed Expenditure	248	6,490
	2,590	5,760





# FINANCIAL STATEMENTS

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE, 1996

### NOTE 24: CONTINGENT LIABILITIES

At balance date the hospital is unaware of any financial obligations that may have a material effect on the balance sheet other than those disclosed in the balance sheet.

### NOTE 25: OVERDRAFT FACILITIES

An unused credit facility of \$15,000 in the form of an overdraft exists for the Linen Service and a \$1,600,000 unused set off facility exists for the Wimmera Health Care Group with the National Australia Bank.

### NOTE 26: SEGMENT REPORTING

The Hospital is unable to provide segment reporting beyond what is already reported in the accounts, this is due to the retained surplus (accumulated deficit) for the Nursing Home segment being indeterminable.

### NOTE 27: SUPERANNUATION

(i) The Hospital contributes to the Hospitals Superannuation Fund.

(ii) Contributions made by the Hospital during 1995/96 were \$1,169,000 (1994/95 \$1,370,000).

(iii) As at the balance date there were no outstanding contributions in respect of the 1994/95 year.

(iv) In accordance with Section 29(2)(a) of the Hospitals Superannuation Act 1988, participating employer contributions are calculated as a percentage of the employee's salary. Separate contributions are determined for Basic Benefits/HOSfund on the one hand and optional Contributory Benefits on the other, in accordance with sect 29(3). The rates for 1995/96 for all Class A participating employers were:-

Basic Benefit Schemes - Payrolls greater than \$1m - 6%		
Contributory Scheme	Employee	Employer
Contributory Rate	3.0%	3.0%
	4.0%	4.0%
	6.0%	7.0%

(v) As at the balance date there were no loans to the Hospital from employee Superannuation Funds

### NOTE 28: PROFIT OR LOSS ON SALE OF NON-CURRENT ASSETS

	1995/96	1994/95
	\$'000	\$'000
Buildings	(29)	(15)
Motor Vehicles	127	24
Plant and Equipment	(11)	41
	<u>87</u>	<u>50</u>

### NOTE 29: INTERNAL TRANSACTIONS

The following internal transactions were made during the year and are reflected in the statement of revenue and expense and balance sheet.

	Hospital	Linen Service	Total
	\$'000	\$'000	\$'000
Linen Purchase /Wage Recoveries	523	(523)	-

### NOTE 30: AMALGAMATIONS AND MERGERS

	W.B.H. Hospital & Linen Service	Dimboola Hospital	Total 30/6/95
	\$'000	\$'000	\$'000
EQUITY			
Capital			
Capital Transferred to New Entity	16,290	2,066	18,356
Total Equity	<u>16,290</u>	<u>2,066</u>	<u>18,356</u>



# FINANCIAL STATEMENTS

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE, 1996

### Current Liabilities

Creditors	1,881	149	2,030
Provision for Employee Entitlements	1,714	227	1,941
Business Loan	34	-	34
Patient Trust Account	-	9	9
Lease Liabilities	-	4	4
Unsecured Loan	-	80	80
<b>Total Current Liabilities</b>	<b>3,629</b>	<b>469</b>	<b>4,098</b>

### Non-Current Liabilities

Provision for Employee Entitlements	1,159	184	1,343
Creditors	15	-	15
Government Loan	1,000	-	1,000
Business Loan	142	-	142
Lease Liabilities	-	7	7
<b>Total Non-Current Liabilities</b>	<b>2,316</b>	<b>191</b>	<b>2,507</b>
<b>Total Liabilities</b>	<b>5,945</b>	<b>660</b>	<b>6,605</b>
<b>Total Equity and Liabilities</b>	<b>22,235</b>	<b>2,726</b>	<b>24,961</b>

### Current Assets

Cash at Bank and On Hand	2,282	251	2,533
Patient Fees Receivable	369	26	395
Stores	705	43	748
Prepayments	83	1	84
Debtors and Accrued Revenue	662	39	701
Short Term Investments	446	201	647
Patients Assets held in Trust Accounts	-	9	9
<b>Total Current Assets</b>	<b>4,547</b>	<b>570</b>	<b>5,117</b>

### Non-Current Assets

Assets Under Construction	6,787	-	6,787
Land	1,369	179	1,548
Buildings	6,240	1,701	7,941
Plant, Equipment and Fittings	2,827	192	3,019
Motor Vehicles	434	74	508
Unexpired Terms Charges	31	-	31
Leased Assets	-	10	10
<b>Total Non-Current Assets</b>	<b>17,688</b>	<b>2,156</b>	<b>19,844</b>
<b>Total Assets</b>	<b>22,235</b>	<b>2,726</b>	<b>24,961</b>

### NOTE 31: RESPONSIBLE PERSON-RELATED DISCLOSURES

#### (a) Responsible Persons

The names of persons who were Responsible Persons at any time during the financial year were:

Mr E J McCabe	Rev B W Grindlay	Mrs L M Sharrock	Mr J F Krygger
Mr P F Brown	Dr P P Haslau	Mr R M Mibus	Mrs D L McIlree
Mr I A Campbell	Mr B J Johansen	Mr G A Radford	Mr R W Shepherd
Mr J B Filip	Dr D W Leembruggen	Mr J A Pietsch	Dr J A Pickering





# FINANCIAL STATEMENTS

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE, 1996

### (b) Remuneration of Responsible Persons

Remuneration received or due and receivable by Responsible Persons from the Hospital in connection with its management			1995/96	1994/95
			\$'000	\$'000
\$90,000	-	\$100,000	1	-
\$140,000	-	\$150,000	-	1

### (c) Retirement Benefits of Responsible Persons

Retirement benefits paid by the Hospital in connection with the retirement of Responsible Persons were:-			1995/96	1994/95
			\$'000	\$'000
			11	11

### (d) Other Transactions paid to Responsible Person-Related Entities

Mr Campbell, Dr Haslau, Dr Pickering and Dr Leembruggen have provided medical services to the Hospital on normal commercial terms and conditions. The aggregate amounts in respect of these transactions with Responsible Persons were \$288,592 for the financial year.

### (d) Other Receivables from and Payables to Responsible Persons and Responsible Person-Related Parties

At the end of the financial year \$24,299 was payable to Responsible Persons for medical services supplied to the Hospital during the year under normal commercial conditions.

### (f) Executive Remuneration

The number of executives other than Responsible Persons whose remunerations falls into the bands below is as follows:-

			1995/96	1994/95
			\$'000	\$'000
\$130,000	-	\$140,000	1	-
\$140,000	-	\$150,000	-	1
			1	1

## CERTIFICATION

In our opinion the financial statements of the Wimmera Health Care Group comprising statement of cash flows, balance sheet, revenue and expense statement and notes to the financial statements have been prepared in accordance with the provisions of the Financial Management Act 1994 and the Directions of the Minister for Finance - Part 9 Reporting Provisions.

In our opinion the financial statements present fairly the financial transactions for the year ended 30 June, 1996 and the financial position as at that date of the Wimmera Health Care Group.

At the date of signing the financial statements we are not aware of any circumstances which would render any particulars included in the statements to be misleading or inaccurate.

(Signed) Mr B J Johansen, President.

(Signed) Mr P F Brown, Honorary Treasurer.

(Signed) Mr J F Krygger, Chief Executive.

(Signed) Mr S L Bell, Principal Accounting Officer.

Dated the thirteenth day of September, 1996.



# FINANCIAL STATEMENTS

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE, 1996

### (b) Remuneration of Responsible Persons

Remuneration received or due and receivable by Responsible Persons from the Hospital in connection with its management		1995/96	1994/95
		\$'000	\$'000
\$90,000	-	1	-
\$140,000	-	150,000	-

### (c) Retirement Benefits of Responsible Persons

Retirement benefits paid by the Hospital in connection with the retirement of Responsible Persons were:-	1995/96	1994/95
	\$'000	\$'000
	11	11

(d) Other Transactions paid to Responsible Person-Related Entities  
Mr Campbell, Dr Haslau, Dr Pickering and Dr Leembruggen have provided medical services to the Hospital on normal commercial terms and conditions. The aggregate amounts in respect of these transactions with Responsible Persons were \$288,592 for the financial year.

(d) Other Receivables from and Payables to Responsible Persons and Responsible Person-Related Parties  
At the end of the financial year \$24,299 was payable to Responsible Persons for medical services supplied to the Hospital during the year under normal commercial conditions.

### (f) Executive Remuneration

The number of executives other than Responsible Persons whose remunerations falls into the bands below is as follows:-

		1995/96	1994/95
		\$'000	\$'000
\$130,000	-	1	-
\$140,000	-	-	1
	\$140,000		
	\$150,000		

### CERTIFICATION

In our opinion the financial statements of the Wimmera Health Care Group comprising statement of cash flows, balance sheet, revenue and expense statement and notes to the financial statements have been prepared in accordance with the provisions of the Financial Management Act 1994 and the Directions of the Minister for Finance - Part 9 Reporting Provisions.

In our opinion the financial statements present fairly the financial transactions for the year ended 30 June, 1996 and the financial position as at that date of the Wimmera Health Care Group.

At the date of signing the financial statements we are not aware of any circumstances which would render any particulars included in the statements to be misleading or inaccurate.

(Signed) Mr B J Johansen, President.

(Signed) Mr P F Brown, Honorary Treasurer.

(Signed) Mr J F Krygger, Chief Executive.

(Signed) Mr S L Bell, Principal Accounting Officer.

Dated the thirteenth day of September, 1996.